



Town of Norridgewock

Annual Report
Year Ending
December 31, 2020

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Cover Photo
Icy View of the River from Oosoola Park
Courtesy of John Keister

2021 DATES TO REMEMBER

January 1, 2021: Fiscal year begins

February 1, 2021: Dog licenses become overdue; \$25.00 per dog, mandatory late fee is imposed

March 1, 2021: Annual Town Meeting and Election of Officers, Mill Stream Elementary School Gymnasium

March 31, 2021: All Maine motorcycle registrations expire

April 1, 2021: Statutory date of assessment for personal property and real estate. All applications for exemption must be submitted in writing on or before this date to be eligible.

June 8, 2021: School Budget Referendum Election & State Primary & Referendum Election, Mill Stream Elementary School

June 30, 2021: All Maine registered ATV and snowmobiles expire

October 15, 2021: Dog licenses become available for 2022

November 2, 2021: Election Day, General and Referendum Election, Mill Stream Elementary School

December 31, 2021: Fiscal year ends; All Maine boat registrations and hunting/fishing licenses expire; Dog licenses expire; Delinquent taxes and sewer use charges will be listed in the Town Report

GOVERNMENT HOLIDAYS

All non-emergency departments will be closed

January 1, 2021- New Year's Day

January 18, 2021- Martin Luther King, Jr. Day

February 15, 2021- Presidents Day

April 19, 2021- Patriots Day

May 31, 2021- Memorial Day

July 5, 2021- Independence Day, observed

September 6, 2021- Labor Day

October 11, 2021- Indigenous Peoples' Day

November 11, 2021- Veteran's Day

November 25-26, 2021- Thanksgiving

December 24, 2020- Christmas, observed

December 31, 2020- New Year's Day observed

The 2020 Town Report is dedicated to
DAVID I. OBERT



David I. Obert, son of Norridgewock, was born on January 30, 1941. Working his way up through Skowhegan Area schools, his first job was with Cianbro, eventually being promoted to foreman of Cianchette Concrete. His time employed by Cianchettes was interrupted as the country called David to serve as a member of the United States Marines in Vietnam.

David found his happy place inside just about any piece of large equipment. He was fondly referred to as “an artist with a blade or a bucket” and took pride in the work he did. Together with his wife Brenda, they took his love of work and founded DMO Landscaping, Inc. Not only was David dependable for his customers, but he was reliable for his community.





In the early 1990s, he volunteered labor and materials to completely re-do the ballfield drainage at the recreation fields on Route 2. David lived an exemplary life in which he was giving of his time and resources. He instilled

this sense of community in his family and those fortunate to be around him.

In his later years, you could see him driving around Norridgewock, heading to the local coffee pot, stopping by a job site, or just keeping an eye on the town, in general. He was honest, generous, caring, and dependable; David sought to make Norridgewock a better place. He certainly did his fair share.



Beyond his impact on the community, David made a loving, lasting impression on his family. He and the love of his life, Brenda, raised two children, David “Mike” (wife, Lisa) and Wendy (husband, Bryan). Then came the twinkle in his eye, four grandchildren: Shelby, David, Samantha, and Benjamin.

For his lifelong dedication to his hometown of Norridgewock, the 2020 Annual Report is dedicated in the memory of Mr. Obert, Dad, Bumpa, David— David I. Obert.

NORRIDGEWOCK OFFICIALS, OFFICEHOLDERS, AND COMMITTEES MEMBERS FOR 2020

SELECTMEN AND OVERSEERS OF THE POOR

Ronald Frederick (Chair), James Lyman (Vice Chair),
Matthew Everett, Lindsey Lynch, Sara “Sallie” Wilder

BOARD OF TAX ASSESSORS

Ronald Frederick (Chair), James Lyman (Vice Chair)
Charlotte Curtis (Secretary)

TOWN MANAGER

Richard A. LaBelle

TOWN CLERK

Richard A. LaBelle, Sharon M. Dodge (dep.), Aimee Robinson (dep.)

REGISTRAR OF VOTERS

Sharon M. Dodge, Richard A. LaBelle (dep.), Aimee Robinson (dep.)

TAX COLLECTOR

Richard A. LaBelle, Aimee Robinson (dep.)

TREASURER

Kelly-Ann Withee, Peter Lyman (dep.)

FIRE CHIEF

David Jones, Todd Pineo (dep.)

ANIMAL CONTROL OFFICER

Dexter “Buzz” Bridges
(Somerset Humane Society)

CODE ENFORCEMENT OFFICER, LICENSED PLUMBING INSPECTOR, HEALTH OFFICER

David Savage

LIBRARIAN

Robin Wilson, Sara “Sallie” Wilder (assistant)

AIRPORT ADVISORY COMMITTEE

Don Carr, Glen Davis, Mark Hodges, Charlie LaVerdiere, Dana Ledger
Ken Morgan, Travis Pond, Howie Soule, Gil Taylor

BOARD OF APPEALS

Brenda Obert 2021 (Chair), Kimberly Audet 2021, David Axelman 2021
Fred Marshall 2021, Todd Pineo 2021

BUDGET COMMITTEE

Rebecca Ketchum (Chair) 2021, John Lynch (Vice Chair) 2022
Melannie Keister (Secreatry) 2023, Tara Desroches, 2021
Kay Laney 2022, Dylan Wentworth 2021, Sara “Sallie” Wilder 2023

CEMETERY COMMITTEE

Rebecca Ketchum, Reta Thebarga, Sara “Sallie” Wilder

COMMUNITY REVITALIZATION PLAN WORKING GROUP

Colleen Bailey, Amy Everett, Kerri Everett, Brandi Ireland, Ruth Keister
Rebecca Ketchum, Andrew Ketterer, Pete Martell, Jeff McGown
Linda Quimby

HISTORIC PANEL DESIGN AD HOC COMMITTEE

Janice Malek (Chair), Rebecca Ketchum, Fred Marshall, Sara “Sallie” Wilder
Barbara Winslow

LIBRARY BOARD OF TRUSTEES

Rebecca Ketchum (Chair) 2025, Margaret O’Connell (Vice Chair) 2024
Marla Bottesch (Secretary) 2021, Katherine Wilder 2023
Sara “Sallie” Wilder 2022

PARKS COMMITTEE

Sharon Bustard, Sherri Lewis, Valarie Trial

PLANNING BOARD

Robert Hopkins (Chair, res.), Rebecca Ketchum (Vice/Acting Chair) 2021
Charlotte Curtis (Secretary) 2023, Brian Aubry 2021, Joshua Chartrand 2021
Margaret O’Connell 2023

RECREATION COMMITTEE

Lindsey Lynch (Chair) 2023, Ryan Jones (Vice Chair) 2023,
Kris Dubois 2021, Danielle Farrin 2022, Ricky Austin, Jr. (Smithfield)

ROAD PLAN COMMITTEE

Joseph Nickerson, David “Mike” Obert, Joseph “Skip” Viles, Gary Violette

SAD/RSU 54 DIRECTORS

Haley Fleming 2021, Desireé Libby 2023, Brandy Morgan 2023
Katherine Wilder 2022

BOARD OF SEWER COMMISSIONERS

Kristina Gossman (Chair) 2022, Joshua Chartrand (Vice Chair) 2022,
Jennifer Smiley (Secretary) 2022, Jason Dixon 2021, Bruce Obert 2022

TAX INCREMENT FINANCING ADVISORY COMMITTEE

John Malek (Chair) 2023, Rebecca Ketchum (Vice Chair) 2023
Jessica Everett (Secretary) 2023, Brandi Ireland 2023, Ruth Keister 2023
Andrew Ketterer 2023, Sara “Sallie” Wilder 2023

NORRIDGEWOCK WATER DISTRICT TRUSTEES

Todd Pineo (Chair) 2023, Robert Hopkins 2022, Jeff McGown 2021

SPRIT OF AMERICA AWARD

At the 2020 Town Meeting, the Norridgewock Board of Selectmen recognized resident **Rebecca “Becky” Ketchum** with the Town of Norridgewock’s Spirit of America Award for her active volunteerism throughout the community. Joining the Board of Selectmen were State Senator Brad Farrin and State Representative Phil Curtis.

With a lifelong connection to Norridgewock, Becky has made her mark. Having moved away to build a remarkable career, she never forgot her roots. She always treasured the history and memories that she made along the Kennebec.



As President of the Norridgewock Historical Society, Becky Ketchum has led the organization in a direction that is working on expanding its services to the community, reaching out to young people in the area, and making great strides in preserving the collections. Her passion for historic preservation extended into her role working with Maine DOT as a part of the Historic Panel Design Committee, which was unveiled this last summer in the terrace by Sophie May Library.

Becky is active in the Village Improvement Society, Somerset Grange, and was a vital member of the 2019 Oosoola Days planning committee. In her role at Historical, together with Oosoola Days, she spearheaded the first-ever duck race, which helped raise money for the Historical Society.

Are you looking for a volunteer to serve on a Town committee? Call Becky. She is ever-reliable and thorough in her service. She contemplates information and provides a professional perspective at each turn. Ready to help, she has become a fixture on many committees: TIF Committee, Planning Board, Cemetery Committee,

Library Trustees, and the Budget Committee. Becky has been faithful in her service.

Becky is an invaluable resource to our community, willing to give her personal and professional knowledge to further the promotion of Norridgewock. More recently, she has served as a member of the Community Revitalization Plan working group. She has been instrumental in analyzing data, compiling survey results, and providing diverse perspectives to our shared goals.

Becky has been a remarkable asset for those who have limited transportation. Whether helping to transport to a medical appointment or to see a friend, Becky has been willing to help people in town get where they want or need to go. Becky goes above and beyond the call to make a meaningful impact in her hometown.

The Town of Norridgewock was pleased to honor Becky Ketchum with the Town's Spirit of America Award.

In recognition of Becky's tremendous volunteerism, Town Manager Richard LaBelle nominated Becky for the 2020 Small Town America Civic Volunteer Award, sponsored by CivicPlus. It was with great pleasure that in October 2020, the organization recognized Becky as the National Award Winner. In addition to the recognition, Norridgewock received a grant of \$10,000 to support volunteerism and website development services for the Town. The Town had recently re-designed the website; the grantor agreed to allocate additional money to the fund.

We are pleased to now have a \$14,000 that will be guided by Becky to encourage volunteerism within the community. Our community will be anxious to see how these funds can help community engagement, support non-profit volunteerism, and help support the building of a better Norridgewock for generations to come.



BOARD OF SELECTMEN & TOWN MANAGER'S REPORT

Wow! What a year 2020 was. Shortly after we adjourned last year's town meeting, life as we knew it would change drastically as the relatively-unknown and mysterious COVID-19 swept across the nation. On the afternoon of March 15, 2020, Governor Mills proclaimed a state of emergency, a status under which we remain today. As overseers of the Town, concerns remained about municipal operations and extended to worry for residents' welfare. We are grateful to serve a community that, time after time, bands together to help one another in both good times and bad.

Most activities were canceled or postponed after the first quarter of 2020 as the Governor issued executive orders, and compliance became a concern. Maine's highlight in 2020 was supposed to be the Bicentennial celebration, all of which was postponed. We appreciate the work Norridgewock Historical Society put into organizing materials and events and hopefully look forward to a delayed celebration in 2021.

There was still much to be happy about everything taking place, despite uncertainty about the virus, elections, vaccine rollout, schools being opened or closed, and the list goes on. A group of volunteers came together to serve take-out and delivery meals for nearly three months. The meals were all offered at no cost and met a need in a time when many of our most vulnerable neighbors didn't dare leave their homes. We saw a couple bring a little extra brightness by placing antique farm equipment around and dressing it up with flowers. We received a lot of positive feedback about these seasonal displays. As the year-end neared, houses all over Town decked out in lights and decorations to celebrate the holiday season. Even when there was so

much negative around, Norridgewock rallied and worked towards the best.

Early in the year, we were pleased to receive a finalized copy of the Community Revitalization Plan developed by the firm Wright-Pierce with substantial support from local business people and residents. This plan helps map out the community's future, especially as it pertains to TIF funding and moving forward with fostering a growing, brighter downtown. Together with the consultant and input from the public at large, the committee developed many innovative proposals through a thoughtful process; we appreciate each volunteer's work in bringing this plan together.

One of the glaring deficiencies noted within the community is access to reliable, quality internet service. The revitalization plan pointed out inferior internet access. That inadequate access became more evident amid the pandemic when schools suddenly sent students home to learn virtually, and employers cast adults out of their office space in favor of a home office. While things have improved drastically in recent years, there are still several underserved areas that could benefit from faster speeds. Long-term, the goal is to expand broadband access within the community. Given the cost of building out this infrastructure, we would ideally achieve this build-out in partnership with State and Federal support and the respective utility companies. We continue to keep this a focus priority and hope to have more information out to the public after the next round of ConnectME grant applications.

We remain mindful of the Town's financial position, which includes closely monitoring revenues and expenses and factoring implications of plummeting rates. As we entered 2020, all Town bank accounts earned 1.60%, except for \$2 million, which the Town invested in a short-term CD at a rate of 2.25%. Fast-forward to the end of 2020, and all of our accounts are earning a meager 0.30%.

The State has revised its revenue-sharing numbers downward, which will have a negligible impact on Norridgewock. The encouraging news is that despite all of the shutdowns this last year, town revenues were on par with budgets. While there was an initial slump in revenues during the spring, these numbers wholly recovered, and we did not see any deficit. The Town's financial position strengthened with increased revenues due to the renegotiated Host



Community Agreement with Waste Management, which took effect January 1, 2020. During the first year of the new agreement, with only the first phase of rate increases enacted, the Town saw an approximate rise of 20% over the previous year.

As Congress passed the Federal CARES Act, this opened up grant funding sources for the Town. Though not immediate, the State's Keep Maine Healthy Initiative provided \$51,230 in local assistance. This funding supported the purchase of personal protective equipment for public distribution, education materials/signage, the purchase and installation of a new electronic signboard at the corner of Main and Mechanic Streets, and the redesign of the Town website. In addition to the projects/purchases mentioned, we developed and mailed The *Bridge* newsletter's expanded editions. Staff and volunteer Becky Ketchum authored these local newsletters in-house to include important messages about public safety and business items related to COVID.

With everything going on around us, the process of onboarding two new full-time firefighters took place throughout the summer. We weren't officially able to welcome them until October, but we were

delighted for the process to be complete and welcome Josh and Andrew as new members to our full-time roster. On December 31, the local collective bargaining agreement expired, and the Board remains in negotiations for the next agreement, as of publication.

As we prepared for 2021 budgeting, we took advantage of additional items that helped offset increases. Conservatively, we estimate that host fees will continue to increase, and before the end of 2022, permitting should be completed. Once the permitting process is complete, the rate per ton will increase from \$2.50 to \$3.25. If fuel consumption remains consistent over the prior year, the Town will also realize a savings of 38% due to improved pricing. Workers' compensation rates are also forecasted to decrease by approximately 7.5%. The Town has worked steadily to improve workplace safety, and participation in our insurer's incentive program should help reduce costs. Each of these components, no matter how big or small contributes to maintaining a flat or reduced tax rate.

We look forward to a brighter new year with continued good health for our community, State, and beyond. As always, we are thankful and appreciative of the faith and trust the Norridgewock people continue to place in us as we progress forward, making our little Town an even better place to call home.

Respectfully submitted,

Ronald Frederick, Chair
James Lyman, Vice Chair
Matthew Everett
Lindsey Lynch
Sara "Sallie" Wilder
Norridgewock Board of Selectmen

Richard A. LaBelle
Town Manager

BOARD OF ASSESSOR'S REPORT

VALUATION & COMMITMENT

Land	\$ 101,255,500	
Building	126,080,100	
Exemptions*		22,982,200
Personal Property	11,253,700	
BETE Exemption		4,087,000
Total RE & PP Valuation	211,520,100	
Homestead Reimburse.	15,553,370	
BETE Reimbursement	2,192,178	
Taxable Valuation	<u>229,265,648</u>	
County Tax	\$ 524,693.00	
Municipal Appropriation	2,219,351.00	
TIF Financing Plan Amt	145,202.78	
Local Education Approp.	1,769,592.00	
Total Assessments		4,658,838.78
Maine Revenue Sharing		150,000.00
Anticipated, Other Revenues		1,481,784.00
Total Deductions		1,631,784.00
Net to be Raised	3,027,054.78	
Overlay	10,715.06	
Commitment at 0.01325	<u>3,037,769.84</u>	

**exemptions include homestead, veteran, blind, etc.*

Assessor's notice is given each year on April 1. All resident and non-resident taxpayers of Norridgewock are required to bring or mail to the Assessors, a list of all estates, real and personal, which you hold as guardian, executor, and administrator, trustee or otherwise on that date. Any taxpayer who neglects to submit his/her list by the time requested is barred by law of his right to appeal to the Assessors for any abatement of taxes later.

All assessment records and tax maps are available for public inspection during the regular hours of the Town Office. Anyone who qualifies and has not yet filed for Homestead Exemption may do so by April 1, 2021. Please read the helpful document entitled ***Ways to Reduce Your Property Tax***, which follows this report. This will better inform you as to all benefits that you may be entitled to as a taxpayer.

Respectfully Submitted,

Ronald Frederick, Chair
James Lyman, Vice Chair
Charlotte Curtis, Secretary
Board of Assessors

Donna Moore-Hays, CMA
Assessing Agent

WAYS TO REDUCE YOUR PROPERTY TAX

The Town of Norridgewock completed the most recent full revaluation, implemented for the April 1, 2017 tax year. The following information is provided in an effort to help reduce your property tax burden. All applications are available at the Town Office or by visiting the Maine Revenue Services website at www.maine.gov/revenue/propertytax.

PROPERTY TAX FAIRNESS CREDIT

The State of Maine offers a Property Tax Fairness Credit. Eligible Maine taxpayers may receive a portion of the property tax or rent paid during the tax year on the Maine individual income tax return, whether they owe Maine income tax or not. To claim credit, file Form 1040ME and Schedule PTFC for the tax year during which the property tax or rent was paid. For more information call (207) 626-8475 or visit www.maine.gov/revenue

PROPERTY TAX EXEMPTIONS

Homestead Exemption

Under this law, homeowners are eligible for a \$25,000 reduction in valuation. In order to qualify, you must have owned homestead property in Maine for at least twelve months prior to April 1 and make the property you occupy your permanent residence.

Veteran's Exemption

A homeowner may be eligible for a reduction in the valuation of their property if they:

1. Have their permanent residence in Norridgewock, as of April 1
2. Are a veteran who was honorably discharged
3. Served during a recognized war period in the US Armed Forces
4. Are 62 or older or an un-remarried widow/widower of a qualifying veteran
5. Are under 62, but 100% disabled due to a service-related disability

An application along with proof of service and discharge, such as a copy of one's DD214 must be provided. For veterans who served during World War II or later, the exemption is a \$6,000 reduction in valuation.

Paraplegic Veteran

A veteran who received a federal grant for a specially adapted housing unit may receive an exemption of \$50,000 in valuation.

Blind Exemption

A homeowner who is determined to be legally blind by a medical doctor receives a \$4,000 exemption.

All of the above exemptions require a completed application and may require additional information to support the claim for exemption. All applications must be submitted to the Town Office no later than April 1, 2021.

CURRENT USE PROGRAMS

The State of Maine offers the following “current use programs” which give the property owner a reduction in their assessed value. Applications for all these programs are available at the Town Office or at the Maine Revenue Services website and must be filed on or before April 1, 2021. In order to be eligible, each program has certain criteria that must be met and any change in use of the land warrants withdrawal from the program and a penalty assessed.

Tree Growth

This program provides for the landowner with at least 10 acres of forested land who wishes to maintain land for the planting, culture and continuous harvesting of trees. A Forest Management and Harvest Plan must be prepared and submitted with the application. Applications must include a map of the parcel indicating the forest type breakdown as well as all other areas not classified as tree growth. The 100% valuation per acre for each forest type by county is determined by the State Tax Assessor each year. If the classified parcel no longer meets the criteria of eligibility or the landowner withdraws from the program a penalty of an amount between 20% and 30% of the difference between the tree growth value and the fair market value will be assessed depending on the amount of time in the program.

Farmland

In the farmland program, the land must be used for farming, agriculture, or horticulture and can include woodland and wasteland. At least 5 contiguous acres of land are required and the tract must contribute at least \$2,000 gross income from farming activities per year in one of the two or three of the five calendar years preceding the date of application. If the property no longer qualifies as farmland or the landowner withdraws from the program, a penalty equal to an amount of taxes that would have been paid in the last five years had it not been in the program, less the taxes that were originally assessed, plus any interest on that balance, will be assessed.

Open Space

Under this program, no minimum acreage is required and the tract of land must be preserved or restricted in use to provide a public benefit such as public recreation, scenic resources, game management, or preserving wildlife habitat. Classified land is valued by reducing the fair market value in accordance with a cumulative percentage reduction for which the land is eligible according to certain categories.

1. Ordinary Open Space— 20% reduction
2. Permanently Protected— 30% reduction
3. Forever Wild—20% reduction
4. Public Access—25% reduction

If the property met all of the above requirements, the owner would see a cumulative reduction of up to 95% on the classified land. If the classified parcel no longer meets the criteria of eligibility or the landowner withdraws from the program a penalty of an amount between 20% and 30% of the difference between the open space value and fair market value will be assessed depending on the amount of time in the program.

TOWN CLERK'S REPORT

The role of the town clerk is diverse and covers a wide variety of tasks. This last year, the most critical job for the clerks was to administer elections. In 2020, the Presidential Primary was held on March 2, followed on March 3 by the annual town meeting. Due to COVID-19, an executive order delayed the typical June primary until July. The biggest of all, the General Election was held on November 3. With record absentee requests and overall voter participation, elections tested the endurance of staff and volunteers. We hope that each voter felt confident in their local election officials and enjoyed the most seamless voting experience possible, whether in person or through the absentee process.

Voting (and the local expenses incurred) was made easier through a \$5,000 grant that we secured from the Center for Tech and Civic Life. This grant helped the Town offset the incremental expense of the election driven by a large voter turnout and the added cost of processing absentee ballots. It also allowed us to purchase equipment that will aid in future elections, making them safer and more efficient. Also, we were able to offset the purchase of cleaning supplies to ensure the polling place was regularly sanitized, especially in light of COVID. We purchased signage for the elections to help with voter flow, which we will continue to use in the future. We genuinely appreciate each voter's patience this last year with all of the unusual circumstances and high voter turnout. Voters respectfully followed any of the regulations we were required to implement, which made our jobs easier and far more comfortable—*thank you!*

We secured a grant from the Secretary of State to fund 80% of a dropbox's purchase price for outside the Town Office. During election season, this box is exclusively for ballots; however, residents can use the box for payments and other town business outside of that.

There are many thanks owed to those supporting elections—we couldn't do it without you. We wish to thank the Somerset County Sheriff's Office for their continued support of ensuring a safe school

and voting place, as needed. We are always grateful for the Mill Stream community's accommodation, but this year was even more so. The school community made many uncomfortable adjustments to create a safe and efficient voting place for the November election.

The most fantastic thanks to our local election workers for their reliable support this last year: Kim Audet, Paula Beach, Jordan Boone, Charlotte Curtis, Gloria Frederick, Kristina, Gossman, Rodney Grant, Ruth Keister, Becky Ketchum, Kay Laney, Willis Libby, Peter Lyman, Melissa Mann, Brenda Morgan, Amanda Taylor, Betty Turcotte, and Kelly-Ann Withee.

The other significant charge of the Town Clerk is records maintenance. Whether historical municipal records or vital records—the Clerk is responsible. This last year, we appreciated the Town's support of archival services, which helped digitize and index many of our files. The contractor scanned over 400,000 pages under this initiative, which helped free space in storage and made it easier to search within the documents to locate information.

As a reminder, if you are looking to file your marriage license, you'll want to call the Town Office in advance and schedule an appointment. Contacting the office in advance will minimize your wait and ensure that there is adequate staff to quickly process your request.

Note from the Registrar

As of December 31, 2020, there were 2,562 (+151 versus previous year) registered voters in Norridgewock, with the following party affiliations:

Democrat: 720 (28.1%, +17)
Green Independent: 141 (5.5%, +4)
Republican: 954 (37.2%, +152)
Unenrolled: 747 (29.2%, -22)

HUNTING & FISHING LICENSES

Adult Hunting	57	Migratory Water Fowl	5
NR Hunting	1	Fishing	92
Junior Hunting	4	NR Fishing	2
Apprentice Hunting	1	1-day Fishing	2
Small Game Hunting	1	3-day Fishing	1
Muzzleloader Hunting	8	NR 15-day Fishing	1
Crossbow	7	Hunt/Fish Combo	94
Archery	8	NR Hunt/Fish Combo	1
Expand Archery- Antlerless	1	Superpack	1
Expand Archery- Either Sex	2	Lifetime Over 70	1
Spring/Fall Turkey	3		

IF & W REGISTRATIONS

ATV	241	Snowmobile	261
NR ATV	1	NR Snowmobile	1
Boat	189	NR Fishing	2

NR- Non-resident

DOG LICENSING

Individual Licenses Issued: 671

Kennel Licenses Issued: 8

Dogs include in Kennels: 66

VITAL RECORDS

Births

32

Deaths

47

Marriages

35

Respectfully submitted,

Sharon M. Dodge
Deputy Town Clerk
Registrar of Voters

Aimee Robinson
Deputy Town Clerk
Deputy Registrar of Voters

In Memoriam

Bechard, Sylvia D.	September 30, 2020	100 Years
Beckler, Barbara J.	April 24, 2020	62 Years
Chapman, Linda L.	September 12, 2020	69 Years
Coen, Joseph John	April 16, 2020	65 Years
Collins, Scott	May 28, 2020	51 Years
Corson, Randell A.	June 30, 2020	80 Years
Eames, Samuel Frost	November 4, 2020	62 Years
Fickett, Nancy L.	March 29, 2020	73 Years
Forsman, Casey Marie	April 3, 2020	26 Years
Foxwell, Shirley W.	April 5, 2020	81 Years
Frost, Blandine M.	October 10, 2020	97 Years
Gogan, Diane M.	April 12, 2020	86 Years
Goodridge, Florence B.	August 16, 2020	100 Years
Grant, David W.	October 6, 2020	75 Years
Greer, Paula Jean	July 22, 2020	57 Years
Hartsgrove, Sylvia A.	October 9, 2020	66 Years
Hayden, Jeannette Sylvia	July 28, 2020	94 Years
Jones, Raymond B.	July 19, 2020	64 Years
Knowles, Thomas W.	March 11, 2020	79 Years
Labrie, Casey L.	July 10, 2020	36 Years
Laney, Cynthia P.	March 13, 2020	81 Years
LaPlante, Jeanette H.	September 19, 2020	92 Years
Lawler, Keith W. Sr.	September 29, 2020	75 Years
Leblond, Theresa L.	October 10, 2020	80 Years

In Memoriam

Libby, Clarence Edbert	April 24, 2020	88 Years
McBride, Patrick F.	December 4, 2020	76 Years
McKechnie, William Ermond II	November 11, 2020	60 Years
Merwin, Elliott Seth	December 26, 2020	4 Days
Miller, Mary Louise	August 30, 2020	81 Years
Murphy, Daniel W.	August 29, 2020	72 Years
Nicholson, Jerry E.	August 14, 2020	72 Years
Obert, David Israel	June 4, 2020	79 Years
Osgood, Forest Arnold	October 19, 2020	84 Years
Rogers, Timothy Sidney	March 21, 2020	60 Years
Sirois, Richard A.	March 9, 2020	84 Years
Sleeper, Carol Florence	March 18, 2020	80 Years
Spooner, Danny Francis	September 28, 2020	74 Years
Stevens, Ellery N.	February 29, 2020	79 Years
Stewart, Sheila A.	October 2, 2020	64 Years
Turk, Nancy Lee	November 25, 2020	77 Years
von Husen, Richard Frederick	January 31, 2020	72 Years
Watt, Gregory N.	March 15, 2020	56 Years
White, Leon Elfred	July 11, 2020	69 Years
Wilson, Rozilla A.	October 31, 2020	92 Years
Worthley, Daniel J.	September 11, 2020	31 Years
Wright, Nancy Ruth	June 17, 2020	93 Years
Wyman, Allen David	March 21, 2020	64 Years

NORRIDGEWOCK WASTEWATER TREATMENT REPORT

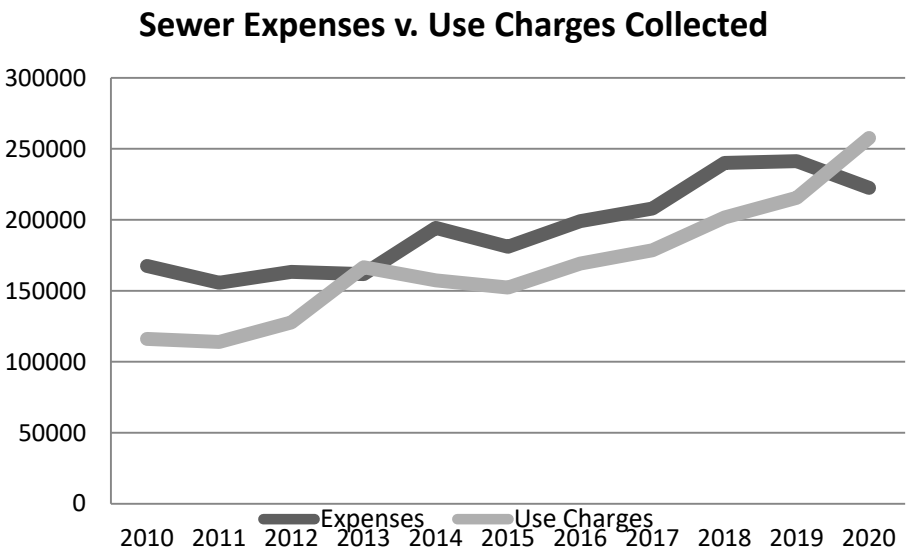
After two years of being under construction, the wastewater facilities are now substantially upgraded. These upgrades include significant improvements at the primary facility on Willow Street and the three pump stations (Mechanic, Perkins, and Rebecca Streets). The Town and USDA shared in this project's funding, which will total over \$5 million. Penta Corporation (Moultonborough, New Hampshire) completed the major upgrades while our partners at Olver Associations (Winterport, Maine) served as our consultants and continue in an advisory capacity.

The remaining funds for the project are grant monies that the Town will exhaust in completing contingency projects. Our team is developing bid packages to address concerns of the roof, exterior and interior painting, and the construction of a new storage building.

The Sewer Department continues a strong working relationship with Anson Madison Sanitary Department, as we are no longer permitted to spread at the airport property. As such, we haul sludge to Madison regularly in the summer months. Our aging pump truck continues to run well, and the purchase of a generator and upgrades at each pump station will provide the truck with respite, as it will no longer be the primary pump backup during power outages. With the addition of a tow-behind generator, the commissioners unanimously approved a new four-wheel-drive pickup truck (\$28,941), which replaced the 2007 two-wheel drive pickup truck. The Board of Selectmen authorized the transfer of the two-wheel-drive pickup to Public Works (Blue Book value of \$5,828) and the proceeds deposited into the Sewer Equipment Reserve.

In upgrading pump stations and realizing the incremental costs associated with power outages, we took advantage of adjustments to change the source of electricity supplying the busy Mechanic Street pump station. Mechanic Street regularly loses power amid storms, yet Route 2 near Mechanic Street rarely loses electricity. We were able to coordinate an adjustment in the connection so that the pump

station now receives its electricity from Route 2. This electrical modification should prove a cost-savings for ratepayers, as we save labor, use of trucks and equipment, etc. when the power goes out.



In 2020, we secured a grant from the Maine Municipal Association to help pay for the purchase of safety cabinets. These cabinets will store paint and fuel in compliance with safety standards. The grant covered two-thirds of the total cost. Every little bit of grant support helps keep costs down for users.

As a part of a multi-year financial goal, rates increased once again on October 1. This rate increase is the last of a three-year phase intended to bring the department to a breakeven point. While the department shouldn't be making money, it should not be losing money. It is also essential we build reserves to support future, more considerable maintenance expenses. In recent years, we have not allocated any money for reserves. The net operating position of the department is improved drastically over previous years. 2013 was close to breakeven but ending operating at a loss. In 2020, for the first time in over a decade, the department had not run at a deficit.

The facility is operating efficiently, and with the recent upgrades, maintenance costs have plummeted.

This year also marked the retirement of Assistant Operator Manny Shaw from his full-time position with the Town. He has agreed to stay on in a part-time, on-call capacity as Sewer Department backup. We thank Manny for his good work and look forward to working with him in his new, part-time role.

We thank taxpayers and voters for their continued support. We also thank the dedicated Board of Sewer Commissioners for their guidance and support throughout the upgrade process. The commitment to strengthening the department is both encouraging and well appreciated.

Our annual report submission wouldn't be complete without our reminder: *Please remember that flushable wipes are not flushable.* These wipes get caught up in grinders and add to maintenance costs. We appreciate your understanding.

Respectfully submitted,

Timothy Lyman
Plant Operator

Manny Shaw
Assistant Operator

Richard A. LaBelle
Sewer Administrator

NORRIDGEWOCK WASTEWATER TREATMENT FACILITY CONSTRUCTION SUMMARY

As was discussed in last year's report, the Town's wastewater treatment facility, which is 30 years old, had been undergoing a major upgrade. Three pump stations



were also refurbished. We are pleased to report that the project was completed in September within the approved project funding. Work began in May, 2019 and was suspended for the winter in early 2020. Despite the COVID-19 pandemic, crews from Penta Corporation, the Town's construction contractor, were able to continue work utilizing their own locally based personnel and subcontractors to complete the project. Because there are remaining grant funds from the Town's USDA Rural Development funding, we will also be able to construct a storage building on site and complete some other minor repairs to the treatment plant building. The accompanying photos show the completed site work and the refurbished blower room. The new energy efficient blowers are used to provide air to the microorganisms that consume soluble wastes as part of the plant process. The updated facilities should serve the Town for decades to come.



Respectfully Submitted,

Olver Associates
Winterport, Maine

PUBLIC WORKS DEPARTMENT REPORT

Greetings Norridgewock Residents & Taxpayers:

The Public Works crew had a hectic and challenging year in 2020. In the 2019-2020 winter season, we had a total of 33 winter storms, the last of which was on May 9, 2020, with three inches of snow. I do not recall having so many winter call-ins, especially with this level of severity. Many of these storms brought high winds with heavy rain or snow. These conditions led to washed-out roads, downed trees, and resulting power outages. We appreciate your patience with each of these storms as we work hard to clear roadways in cooperation with the Fire Department and DOT.

The weather seemed to keep us plenty busy. With COVID and all of its uncertainty and the need to keep people safe and healthy, we pitched in on several food runs, delivering food to Norridgewock from Skowhegan and Canaan drop-offs. Food runs usually consisted of picking up one or two truckloads of food and delivering them to Norridgewock. We also used the fork attachment on the loader to assist in offloading pallets of food at the meal site. Many thanks to the volunteers for their hard work in preparing all the meals served. We were proud to be a small part of that mission.

Meanwhile, the construction season got underway with Betterment Road's paving and the overlay of Childs Road, and a length of Frederick Corner Road. Pavement overlay is a worthy investment as we work to protect the "roof" and the life of our roads. Public Works was also busy with routine maintenance of grading and dust control on gravel roads. Ditching and reshaping several roads such as Walker Road, Winding Hill Road, Oak Hill Road, Bombazee Road, and Beech Hill Road also took place. We also did tree and brush removal on roads including Frederick Corner, McIntyre, Red Barn, and Father Rasle Roads. We still have some beaver issues around town, but we could save damage by fencing off culverts to allow water to pass while keeping beaver happy.

Maine DOT also spent a significant amount of time in our area overlaying sections of road. We look forward to the time when full roadways the Department fully reconstructs some area roadways, especially River Road, which needs



attention for safety and drainage improvements. Thanks to Chad Huggins and his crew for being so responsive to our local needs.

Our aging crew has seen another retirement. Manny Shaw retired at the end of November, and we wish him good luck in his retirement.

With the public health restrictions in place, we have worked to brush up on our technology skills. We've signed up and participated in webinars and Zoom meetings to keep up with training and communication. This training has been very usual as what we usually do is hands-on and is best-learned in-person.

Erosion problems stemming from a design issue cropped up this year on Ward Hill Road, and we worked closely with the property owner to develop a design and resolution that worked for everyone. We appreciate the Belanger's patience and willingness to work cooperatively to work towards a long-term solution.

In 2020, we were also successful in applying for and receiving a grant to cover 2/3 of the cost to purchase traffic safety equipment. The grant supported the purchase of stop/slow paddles, vests, hardhats, barricades, cones, etc. that are all essential parts of maintaining a safe work environment. Thanks to the Maine Municipal Association for this opportunity.



We also worked locally with our partners throughout the year to mitigate noise concerns stemming from engine brakes as trucks arrive in town. This noise has been a prominent issue, especially on Waterville Road and traffic eastbound on Route 2. A friendly reminder to truckers in town to reduce engine noise and its impact on our neighborhoods.

In mid-December, we received our new 2021 CAT 420 backhoe loader; due to supply chain and production delays related to COVID, delivery was delayed over six months. The boat launch at Oosoola Park saw a concrete anchor installed to put a new floating dock in for spring. The dock at the landing will be a nice improvement, having a far more suitable dock for this sized boat ramp.

We want to remind everyone that road and ditch obstructions are detrimental to proper drainage. Please help keep ditches and roads clear from obstructions.

Thank you for your continued support,

Joe Bishop, Foreman

Rodney Grant, Sub Foreman

Walter Booker

Willis Libby

Tim Small

Tyler Tuttle

Norridgewock Public Works Department

EMERGENCY MANAGEMENT AGENCY REPORT

This position usually has a limited role, but the events of 2020 demanded more significant attention. First, let me begin by thanking the community for their support of one another. It makes difficult times far easier when you know there are neighbors that you can count on. When COVID first appeared, a group of volunteers gathered and coordinated a meal pickup and delivery opportunity to help those uncomfortable leaving their house or needed assistance. The program was a success, and assisted for nearly three months. In getting this program set up and ample supply of goods, we are very thankful to Stephanie Voter for her assistance.

The pandemic hasn't come without added expense, but we leveraged grant support to minimize the impact. I sought grants from many sources, and we were able to secure about \$75,000 funding in 2020. The Keep Maine Healthy Initiative through the State was a strong partnership that worked to protect and educate the public.

I want to extend thanks to our frontline healthcare workers and first responders—especially Norridgewock Fire. The NFD team hasn't wavered in their emergency responses, and we have worked hard to ensure that we provide each member with the appropriate personal protective equipment (PPE). RFGH gave the first round of vaccinations to NFD members on February 6, and we look forward to vaccinations being more widely available to the general public. Have questions about COVID-19? Visit <https://www.cdc.gov/cdc-info/index.html>

With caution and preventative measures, we look forward to a healthier and safer year ahead.

Respectfully submitted,

Richard LaBelle
EMA Director

CODE ENFORCEMENT OFFICER REPORT

2020 was an active year for the Town's Code Enforcement Office. This year, Norridgewock has seen an average growth in development, both residentially and commercially. There was a decrease in the number of building permits issued, but plumbing permits were up. The town ordinances and citizen-staffed Planning Board have been critical in directing and assisting this development in the best manner possible to maintain necessary regulatory compliance and character of the town while keeping pace with the new housing and business demands that wish to expand or relocate in town.

This year the following permits have been issued:

9	New Homes (-3)
4	Additions (-1)
3	New Garages (-6)
3	Mobile Homes (no change)
10	Other—camp, decks, tower upgrades, etc. (-1)
7	Internal Plumbing or connection permits (+6)
13	Septic System (+3)

The Planning Board has seen an increase in commercial projects, two of which were large solar arrays. One project is between Smithfield and Martin Stream Roads; the other is located on River Road. Both projects were reviewed and approved by the Planning Board. A third application is pending for a project on Upper Main Street/Winding Hill Road, which will be reviewed in 2021.

At the conclusion of 2020, the Town received the Site Plan Review application from Waste Management for a proposed landfill expansion, known at Phase 14. The Planning Board review of the application began in January. CMA Engineers has been retained as a technical consultant to advise the Planning Board through the permitting process. Attorney Sally Daggett of Jensen, Baird, Gardner & Henry is providing legal consult. The Town is fortunate to have these two very knowledgeable resources to advocate the Town's

interests. The services provided by both are being paid for through escrow, as provided in the Site Plan Review Ordinance.

Numerous complaints were filed and investigated regarding the illegal dumping of waste and debris on public and private property. Please make sure that your trash and debris make it to the appropriate places. Also, there have been numerous complaints investigated concerning junk and junkyards throughout the Town. These complaints have been slow to resolve at District Court has seen many reductions in its schedule due to COVID-19. As the court's schedule returns to "normal," the Town will proceed with legal action.

Please remember that building and plumbing permits are required for most work. If you are unsure whether or not a permit is needed, call the Town Office at 634-2252, and the staff will be happy to assist you with your projects.

Respectfully submitted,

David Savage

Code Enforcement Officer

Licensed Plumbing Inspector

Health Officer

Reminders from Code Enforcement

- ✓ If you are removing a structure from your property, please submit notification in writing, with a date, description of the structure, and who was responsible for the removal of the structure. This will remove it from your tax assessment for your next bill.
- ✓ If you move a mobile home to Norridgewock, even if it isn't connected, you are required to get a \$25 building permit.
- ✓ To permit a mobile home, you will need a bill of sale and year, make, model, dimensions, and color.
- ✓ If you're ever in doubt as to whether or not you need a permit, please call 634-2252.

2020 REPORT OF THE NORRIDGEWOCK FIRE DEPARTMENT



Unit 24

Engine 21

Engine 22

Engine 23

We are pleased to announce that we now staff two full-time firefighters at the fire station; they started in October 2020. Welcome, Firefighters Josh Corson and Andrew Dexter! The full-time coverage is scheduled weekdays from 7:30 AM to 4:30 PM, and they will cover any emergency. Call 9-1-1 in case of emergency. Fire permits are available by calling the station at 634-2208 and remain available online.

During the COVID-19 pandemic, the Department's public education was minimal. We were able to participate in a drive-by parade recognizing Elwin Matthews, a long-time Norridgewock resident who has been active in the community for over 60 years. Among the many things Elwin has done include placing flags on veteran graves and hanging American flags along Town's streets. He has also served as the Commander of the VFW in Norridgewock for nearly 40 years. In November, we hosted youngsters from The Quimby Child Care Center. The two new firefighters pulled the trucks outside to see the trucks and answered many questions for the curious children. We also made a showing with trucks to celebrate two children's birthdays. On a couple of occasions, we escorted Red Knights Motorcycle Club (made up of all firefighters) on charity runs through Town.

Unfortunately, we had to cancel several of our usual events and offerings. We couldn't utilize the fire safety house. The annual tree lighting happened quietly. There was no trick-or-treating at the station, and safety prevailed in pausing Santa's long tradition of visiting seniors. Meetings and training were impacted, too, with only mandatory training being held. Once the Maine CDC has cleared us, we hope to continue with many of our long-lasting traditions. As of writing, the fire station is still closed to the public.

We sold our 1989 FMC fire truck by sealed bid for \$2,700 to an individual in South Portland; the proceeds were deposited into the equipment reserve account. Unit 24 (2000 Dodge, utility/forestry truck) will be getting a facelift in 2021 due to its deteriorating condition. Improvements will include a new aluminum body (F3 Manufacturing, Waterville, ME) and a new pull-out pump and accessories (Kimtek Corp, Orleans, VT). This truck goes on a majority of all calls, and its body has been beaten up by its life on Maine's winter roads.

- The Town applied for a Federal Emergency Management Administration (FEMA) grant to assist with COVID-related expenses. As a part of this grant, we were able to purchase a turnout gear dryer (\$11,153), fully funded by the grant. The gear dryer was much needed but became essential for firefighter safety amid the pandemic. The Town also received funds for additional personal protective equipment (face masks, gloves, gowns, etc.) and hands-free sanitizer dispensers, and hands-free towel dispensers.
- Out of 121 applicants, Norridgewock Fire was also awarded the 2020 Volunteer Fire Assistance Grant through Maine Forest Service for a total of \$2,325.50. This grant is awarded to support the Department's purchase of equipment related to forestry, such as foam, fire hoses, nozzles, radios, etc.

- The Town has contracted with First Responder Grants, LLC, to secure professional grant writer Greg Bavis to assist in developing and refining future grant applications. This assistance will be valuable as we look to make larger necessary purchases and look to do so with grant funding. We are looking to submit the first grant to replace our self-contained breathing apparatus (SCBA) bottles that have a 15-year shelf life. We purchased thirty bottles and associated packs through a grant in 2009. The Department is looking to buy some other items with grant assistance, including battery-powered extraction tools (jaws of life), stabilizing struts, side-by-side ATV, snowmobile, and water rescue survival suits and tools.
- The Department has added the Maine EMS (emergency medical service) license for first responders. We currently have two licensed EMTs on the roster. A refurbished Medtronic Lifepak 1000 automatic external defibrillator (AED) was purchased for \$400 with a 4-year warranty that the attached pads will not be interchangeable with our local ambulance services. A new AED typically sells for about \$2,500.
- On an average of three times per year, the fire department responds to homes without proper identification (house number). In an emergency, adequate house numbering can mean the difference between life and death. When summoning emergency responders, please have someone waiting out in front, if possible. Also, please number your home and mailbox (on both sides) to get a response in the least amount of time.
- **Firefighter and Officer of the Year.** At the Department's recognition banquet in February, these awards were presented respectively to Firefighter Josh Corson, Captain Todd Pineo, and Lieutenant Jeff Jones. Congratulations to all three!
- **CO, the silent killer.** Carbon Monoxide (CO) is always on our minds with Maine's inclement weather and electricity loss. You

cannot see it, taste it, or smell it—that's why it's known as the "silent killer." Please, if you lose power and run a generator or any other internal combustible engine, operate it outside and not inside your home, garage, or cellar. Also, do your family a favor and purchase a carbon monoxide detector for that peace of mind. It could save your life! If you think you may have CO in your home, some of the symptoms may be nausea, fatigue, dizziness, or headaches. EVACUATE immediately and call **9-1-1**.

- **Annual Fire Fatalities.** Maine finished the year with **16** fire deaths. This number is a decrease from **18** in 2019. Be sure you have adequate working smoke detectors, no older than ten years old, to include fresh batteries. We recommend that you change the batteries when you change your clocks.

Always remember:

- A fire permit is required by Maine Law in order to burn brush outside. Failure to get a permit may be cause for monetary fines to cover Fire Department personnel, apparatus, cleanup costs, applicable court costs, and other penalties provided by Law.
- Burning any household trash, as well as use of incinerators, are prohibited.
- There are no fees for fire permits if obtained from a Town Fire Warden. A \$7.00 fee is charged to your credit card if a permit is obtained online.

We want to thank the residents of Norridgewock for their continued support.

Respectfully submitted,

David R. Jones
Fire Chief

“Smoke Detectors Save Lives”

RESPONSES FOR NORRIDGEWOCK FIRE IN 2020

<u>Norridgewock:</u>		<u>Mercer:</u>	
Aircraft Crash	00	Aircraft Crash	00
Assist EMS	36	Assist EMS	05
Carbon Monoxide	03	Carbon Monoxide	01
Chimney Fires	01	Chimney Fires	00
Fire Alarms	10	Fire Alarms	01
Life flight	00	Life flight	00
Miscellaneous	07	Miscellaneous	04
Motor Vehicle Accidents	33	Motor Vehicle Accidents	08
Motor Vehicle Fires	02	Motor Vehicle Fires	00
Mutual Aid	26	Mutual Aid	N/A
Power Lines Down	13	Power Lines Down	01
Propane Leak	00	Propane Leak	00
Rescues	01	Rescues	00
Smoke / Odor Investigations	11	Smoke / Odor Investigations	00
Snowmobile/ATV Crash or Fire	00	Snowmobile/ATV Crash or Fire	01
Structure Fires	05	Structure Fires	04
Trees in Roadway	08	Trees in Roadway	00
Trees on Wires	21	Trees on Wires	06
Woods/Brush/Grass Fires	07	Woods/Brush/Grass Fires	01
Total:	184	Total:	32

Norridgewock	184	85%
Mercer	32	15%

Some interesting statistics:

Busiest day of the week was on Saturday, with 46 calls.

Busiest month was December with 30 calls.

Average time for calls is 2:11 pm

23 **online** fire permits were issued for Norridgewock residents this year.

65 **hand-written** fire permits were issued for Norridgewock.

41 **online** fire permits were issued for Mercer residents this year.

19 **hand-written** fire permits were issued for Mercer.

ANIMAL CONTROL REPORT

2020 presented its challenges in terms of being able to enforce animal welfare regulations effectively. This was largely due to COVID guidance that strived to minimize contact with animal owners. A slow, and sometime halted, court system also contributed to enforcement difficulties. The courts were unable to process summonses/violations efficiently.

Stray animals generated the largest number of animal complaint calls this last year. We also received a significant number of calls related to barking/nuisance dogs. As a reminder, the Town has a Dog Nuisance Ordinance, and revisions are proposed for this year's town meeting. This ordinance is in addition to State statute.

Because of the need for an ACO, and ensuring all dogs have had their rabies vaccination, you must have your dogs licensed annually. Licensing is only \$6 for spayed and neutered dogs and \$11 if they are unaltered. Licenses expire on the last day of the year. They become available on October 15. A late fee of \$25 per dog is assessed to the owner for each dog unlicensed as of February 1. No animal control officer wants to complete the necessary task of warning and potentially summoning for an unlicensed dog. Please license your dogs.

Respectfully submitted,

Dexter "Buzz" Bridges
Animal Control Officer

ANNUAL RABIES CLINIC UPDATE

Unfortunately, the annual rabies clinic hosted by Hometown Vet (Fairfield) at the airport did not occur in 2020 due to COVID-19. We hope to see you and your pets in December 2021!



The Town of Norridgewock continues to oversee operations at Central Maine Regional Airport, the general aviation airport located at Airport Road's terminus. With over 50 hangars and two runways, the airport sees various aircraft, from hobby planes to corporate jets, LifeFlight helicopters, and more. We are fortunate to have the airport in town, both for economic and public safety reasons.

After a year of pause in construction, we were able to reconstruct and pave the taxiway section between hangar rows 100 and 200. This section has always been a gravel surface and has long been the victim of a long mud season. Before reconstruction, this section was difficult to navigate due to seasonal conditions. With engineering support from Gale Associates (Bedford, NH), we bid the project out to ProSeal (Waterville, ME) and closed the project out in 2020. The project's total cost was just shy of \$1 million; the Federal Aviation Administration covered the total cost of the project. Typically requiring a local share (for this project, approximately \$50,000), the CARES Act funded our portion. In addition to covering the full cost of construction, the airport was also successful in securing an additional \$30,000 in CARES Act funding to help mitigate increased expenses this year due to the pandemic.

This extra funding enabled us to complete some modest upgrades at the facility. Staff installed replacement windows in the terminal building. The previous windows were original, condensation built up between the panes, and they were not efficient. We were also able to install automatic door openers in the maintenance garage. Such small improvements make the maintenance of the airport far more efficient.

At the 2020 Town Meeting, voters authorized the Board of Selectmen to enter into a potential multi-year agreement to bring solar development to the airport. We partnered with ConEd to review the project and submit a proposal to the utility company; however, this was unsuccessful. Not only did the project need the support of two electricity providers, but the airport's proximity to three-phase power was also a significant consideration. At this time, the venture for solar development at the airport has been put on hold. We will continue to pursue any alternative energy options that may prove cost-effective for the airport and/or potential developers.

For the last two years, we have been working to mitigate concerns regarding aviation obstructions. A tree clearing project took place nearly a decade ago, but trees that weren't obstructions at that time have now become an issue. To resolve this and maintain funding from the Federal and State agencies, we have been working with SAPPI and their partners to harvest timber—eliminate the obstructions and generate revenue for the airport. After clearing the obstructions, one important part is to make the land something that can be maintained long-term. We plan to use some of the timber revenue to conduct a mulching project of 15 to 20 acres to accomplish this. Mulching will make it easier and more efficient to bush hog in the areas we must maintain. The total revenue from timber harvest was \$76,818.33, and we expect the mulching project not to exceed \$50,000. While not a substantial win for the airport, we addressed a regulatory concern and generated revenue simultaneously.

The COVID pandemic certainly had its impact on operations at the airport. We saw shifts in the number of flight operations (arrivals and departures), whether it was a decrease in the number of pilots originating from other airports or more hobbyist flying. These have certainly been unique times. We have been responsible for informing inbound pilots and passengers of quarantine requirements, as well. We have been forced to limit public access to the upstairs area and discourage loitering in the terminal building. Our goal has been to minimize the impact on airport guests, but inevitably, there was some effect. We weren't able to host the fly-in for Oosoola Days, and we

couldn't host the annual rabies clinic in December. We are hopeful that 2021 will bring us easier times and allow us to return to some of our traditional activities.

The operations of Central Maine Regional Airport would not be possible without strong support from the community. Additionally, we are thankful for pilots' support, those who have aircraft based in Norridgewock, and those who fly through. We are also grateful to the Airport Advisory Committee members who are strong advocates for the airport and provide productive guidance for efficient airport operations. If you are interested in learning more about the airport or becoming involved, please do not hesitate to contact us at airport@townofnorridgewock.com or give us a call at 634-5351.

Respectfully submitted,

Richard A. LaBelle
Town Manager
Airport Administrator

Roland Ray
Dennis Obert, Assistant
Airport Maintenance Supervisor



Hangar Rows 100 and 200, showing the newly reconstructed taxiway

TIF ADVISORY COMMITTEE REPORT

In 2020, the TIF Committee continued its traditional role in helping to promote economic development and revitalization in Norridgewock. The conditions created by COVID-19 impacted this committee and its work.

Approached by Somerset Economic Development Corporation (SEDC) proposing a COVID-relief partnership, the committee met and determined that it would like to support local businesses during the pandemic. SEDC invited all businesses throughout Somerset County to apply, but Norridgewock's allocation would go directly to Norridgewock businesses. The approved grant allowed for a total of up to \$10,000. After all of the disbursements were made, the total amount invested in COVID-relief to local businesses from the TIF totaled \$9,000.

Students were sent home from school in March, and there was little hope for returning to the regular classroom structure before the end of the year. The committee had discussions about how it might be involved in honoring Norridgewock's graduating seniors. The idea was conceived to purchase banners for each senior and hang them along Route 2 down Main Street. This idea was very well received and duplicated by several surrounding communities. While we can't replace the bittersweet feeling of spending the final semester in high school with your classmates, we hope this gesture expressed the extraordinary level of community support behind each young person's education.

On the other end of the spectrum, TIF Committee members stepped out of the traditional role and became a collective of volunteers working to gather school supplies for Mill Stream children. We understood that times were unusual, and there were already enough pressures on parents/guardians and the school staff. The community raised about three thousand dollars to purchase supplies and other classroom essentials, hundreds of school supplies were donated, and a ray of hope shone over Mill Stream Elementary as the youngsters returned to school—all with the generous support of the people of Norridgewock, Smithfield, and Mercer.

The committee worked to develop a plan to enhance downtown lighting. The existing lighting is dated, pole location is not ideal, and the committee finds value in the upgrades. We worked with a manufacturer to analyze the downtown, plot lights, and review the light coverage. These improvements will maximize the impact of the lights. At this time, we are delaying this plan's execution so it can be considered for inclusion as a part of a sidewalk rehabilitation grant project.

2020 TIF FUNDED PROJECTS

Project	Amount
Façade Program	\$26,069.40
COVID-19 Relief Grants	\$9,000.00
Revitalization Plan	\$3,229.03
Graduation Banners	\$2,146.99

In other news, we voted unanimously to seek a photographer's services that would showcase Norridgewock in its four seasons. We are pleased that Norridgewock resident Jonathan Wheaton will be completing that task over the next year. Looking ahead, we are anxious to see the developments with the State and the railbed property in terms of converting that property over to multi-use trails.

We encourage Norridgewock small businesses to consider the Façade Improvement Program as a way to improve your curb appeal, add value to your business, and do so with up to 50% in grant funding. It's an exciting opportunity that many local businesses have already leveraged. For more information on this program, contact the Town Office.

Respectfully submitted,

John Malek, Chair
Jessie Everett
Brandi Ireland
Ruth Keister

TIF Committee Members

Becky Ketchum
Drew Ketterer
Sallie Wilder

BOARD OF LIBRARY TRUSTEES REPORT

We would like to thank all who have worked on behalf of the library this year.

The Mercer Road library was closed or limited to curbside service for much of the year and Sophie May Library is closed for the duration of the virus threat. The 10am to 2pm hours on Wednesday for Sophie May Library have been temporarily reallocated to Mercer Road.

A few positives: Book sale, Mercer Road renovations, installation of historic panels on the grounds of Sophie May Library, Town Report photo contact, craft bags, and continuing to offer free wifi service outside both libraries.

The three-day book sale (Sunday, Monday, Tuesday) during the Presidential Primary and Town Meeting in March voting time sold a lot of books. A happily successful sale. We want to thank everyone who helped with this effort.

The renovations to the Mercer Road library were to the bathroom (reconfigured so that the sink is now inside the bathroom and the entrance is now from the backside of the main room), and installed glass protection around the librarian's desk. A number of other COVID-19-related protections were also put into place (sanitizer stations, distance markers, etc.). The side door towards the ballfield was also replaced.

The long-awaited historic panels were put in place at the side of Sophie May Library, including a special one with vibrantly features Sophie May's books and scenes from her life and times.

The trustees sponsored a photo contest (themed "Around Town"). The winning photo graces the front of this annual report. Craft bags were also assembled by trustees, with the makings of a bird feeder and Christmas ornaments. All were distributed and enjoyed.

Wifi service continues to be available outside both libraries. Always a popular library service, this has been especially important during COVID-19.

We would like to remind everyone that there is an online catalog of our inventory. Wondering if we have a particular book? A new bestseller? A favorite author? Go to the Town website, select the Library department, and then click on the library catalog link. Enter the book or author you are interested in and you will see what is available at the library. Also remember, if we don't have it, we may be able to get it for you via the interlibrary loan service (free, no cost to you). Know what book you want? Call the librarian at 634-2828 to arrange for curbside pickup!

A little overwhelmed by this "interesting" year, but pushing determinedly into the next,

Marnie Bottesch, Secretary
Rebecca Ketchum, Chair
Margaret O'Connell, Vice Chair
Katherine Wilder
Sallie Wilder
Library Board of Trustees

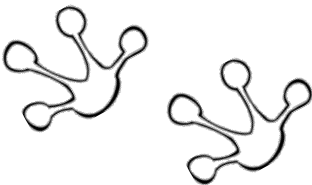
PARKS COMMITTEE REPORT

2020 was a disappointment for the Parks Committee, as the pandemic canceled any events we would typically have organized. Still, we remain encouraged about being able to resume those activities as soon as possible. We remain concerned about our community's health and safety and, whether we like it or not, had to suspend activities for this year. Beyond general public health safety, we didn't feel comfortable organizing events, seeking business support, then have the potential to cancel at the last minute.

Thank you to the maintenance crews who help keep the parks clean and well-maintained. Outside contractors this last year included York's Lawn Care, Lynch Landscaping, and Ledger & Daughters. Also, a big 'thank you' to the Town crew for their help in keeping our parks an inviting place. The guys at the garage were also responsible for setting footings for the new float dock system at the Oosoola Park boat launch. We are very excited to see this improvement to the launch—a larger dock will make for a safer launch area.

We missed Oosoola Days... the fly-in events, parades, great food, duck race, and most of all, the FROG RACES! We are hopeful that all of that will soon return, even with face coverings, so that we can get those frogs racing again! Until then, stay healthy, keep encouraged, and be kind.

Respectfully submitted,



Sherri Lewis

Val Trial

On behalf of the Norridgewock Parks Committee

Norridgewock Water District

P.O. Box 96
Norridgewock, ME 04957
(207) 634-2660

The Norridgewock Water District is a quasi-municipal water utility providing public drinking water and fire protection water supply to the community of Norridgewock. The goal of the District's Board of Trustees, superintendent, and personnel is to supply customers with safe water for domestic, municipal, and manufacturing purposes and to provide reliable and dependable service.

We currently have 427 active metered customers: 377 residential (including 1 new service added in 2020), 30 commercial, 2 industrial, 9 public authority, 9 seasonal. There continued to be quite a bit of real estate activity within our service area in 2020.

Our designated operator continues to upgrade meters throughout the year. Due to COVID-19, we tried to limit entering buildings and replaced/repaired meters on an urgent basis.

Water main leaks were repaired on River Road and Willow Street. A leak was repaired on the old Madison Road (behind Tradewinds Variety). Services boxes were raised for MDOT on Waterville Road. Curb boxes were repaired/replaced in five locations.

Total sales billed out to customers = \$294,146.40 (December bills are due in January 2021)

Payments received = \$249,681.56

Total expenses = \$247,942.20 (includes USDA & MMBB yearly bond payments of \$106,584 and a required USDA loan annual reserve deposit of \$9,920)

**Preliminary pre-audit figures*

Our office is located at 90 Mercer Rd., in the right front corner of Oosoola Country Store. Office hours are Wednesday and Thursday,

9am-1pm. Our office staff can be reached by email any day at *norridgewockwaterdistrict@gmail.com*. Our website is *norridgewockwater.com*

In the event of an emergency with a meter or water main, our superintendent Dave Jones can be reached at 474-1035 (cell), or 634-3330 (Dave’s Service), or 634-4546 (home).

Our Board of Trustees meets the first Thursday of each month at noon at our office. Due to COVID-19 concerns, regular meetings are subject to cancellation, based on current conditions.

<u>Board of Trustees:</u>	<u>Water District Staff:</u>
Todd Pineo (chair)	Superintendent: Dave Jones
Robert Hopkins	Designated Operator: Andy Gilson
Jeff McGown	Office Manager/Treasurer: Kelly-Ann Withee

Respectfully submitted,

Kelly-Ann Withee
Office Manager/Treasurer

MAINE ANTIQUE TRACTOR CLUB REPORT

The Maine Antique Tractor Club (MATC) canceled many monthly meetings and membership was down for the 2020 year as we were hit by the pandemic—the same as many others. The MATC was unable to hold any events at area fairs and festivals this past year, which allow us the opportunity to promote the preservation of our agricultural heritage. We had to cancel our annual Antique Tractor Festival, typically held the last week of June. We were able to hold a few antique tractor pulling demonstrations at our club-owned land, even though attendance was down, both by members and spectators.



We were blessed by a \$50,000 anonymous donation just before the pandemic hit for the addition to our canopy in order to provide protection from the elements for spectators and to build a museum-type building to house the many agricultural donations coming into our club.

Another generous donation came from Norridgewock resident Agnes Stanhope who donated a 1946 Allis Chalmers WC Speed Control Grader which was from the collection of her late husband, Larry Stanhope. This grader will be fully restored by club member Burl Elwell and on display at our Annual Tractor Festivals and other events for all to enjoy and reminisce over.

We are looking forward to 2021 as a year to bounce back and encourage residents of this great town to come out and support the activities we hold as a way to connect to the past, as agriculture is a way of life that has touched each of us in some way. Our very best to all in the coming months, as we find our way back to the normalcy we so miss.

Respectfully Submitted on behalf of the Maine Antique Tractor Club,

Pam Vaillancourt
President

NORRIDGEWOCK HISTORICAL SOCIETY REPORT

The Norridgewock Historical Society is extremely grateful for the support and interest it receives from the Town.

NHS had bold plans for 2020 including a commitment to take a leadership role in a town-wide, year-long celebration of Maine's Bicentennial. Sadly, due to the pandemic, our plans were abruptly put on hold a few days before the March 15 kick-off event. Little did we know then that the entire season would be affected!



The good news is that while the museum was closed to the public, members still carried on with other aspects of NHS service. Some of our behind-the-scenes activities included:

- Two years in the making, the historic panel project undertaken with Maine DOT was finally completed. The large “Norridgewock’s Early History” panel, plus a bonus panel that tells the story of “Sophie May” were installed in the yard next to the Sophie May Library in May. In addition to all the work that the town committee and Maine DOT did on this project, we also owe thanks to Richard LaBelle who was instrumental in bringing this long-awaited project to fruition, the Dodlin Hill Quarry for supplying the granite used for the project, and the Village Improvement Society for donating the plantings around the Elsie Stanley memorial bench which is featured along the pathway to the two panels.
- The annual museum field trip for 3rd graders at the Mill Stream School was cancelled due to COVID-19. However, we worked with one of the teachers and put together a virtual lesson featuring a number of items from the museum’s collection.

Hopefully by May/June 2021, field trips will resume. As soon as we are able to open, we want to encourage visitations by families, too.

- Our gardens, which are well-designed and lovingly maintained by members Marilyn Dunlap and Valerie Sirois (even through the very hot and dry summer months), provided an aesthetic “pop” and positivity to the center of town during these difficult times.
- Throughout the year NHS handled many inquiries from people here and across the country, with topics ranging from genealogy questions to old homes, cemeteries, historical questions, etc. People had more time on their hands this year, so there were more inquiries, too! If YOU have questions, send them to us and we will try to help!
- COVID-19 downtime allowed us to spend some much-needed time on our files/archives. Most of our old glass plates (thanks to Eastman Wilder) were digitized. There is still significant work to be done in terms of identification of people/places, etc. as well as indexing. If you would like to help, let us know!
- We hope to see you in 2021! If you would like more information about NHS or would like to contact us please visit our website or write to us at: www.norridgewockhistoricalsociety.org.

Cordially,

Rebecca Ketchum
President

SOMERSET GRANGE #18 REPORT

We missed seeing everyone at our popular Grange suppers. Hopefully, we will be able to resume the suppers sometime later in 2021. Continuing a long-standing tradition, we will provide the Village Improvement Society with the venue for their annual plant sale the first weekend in June. Hope to see you there!

The Grange “season”, like most organizations, was cut short this year due to COVID-19. For our first program of the year, Dr. Baker was set to speak on the topic of solar energy, based on his first-hand experiences relying on solar power. Unfortunately, the program was postponed due to weather, and plans were made to reschedule later in the year.

In February, we had a delightful evening at the Sophie May Library with our special guest, Diane Poulin, a popular guitarist. Little did we know at the time that this would be the last program of the year. We hope to reschedule most of the 2020 programs in the safe future. In addition to Dr. Baker’s talk, some of the other programs include presentations by Maine Department of Marine Resources on the topic of Maine lobsters, “Maine Blueberries” by a representative of the Maine Cooperative Extension, Maine Hunting and Fishing by Jim Lyman, several evenings with guest musicians, and some game nights.

David Turcotte, who holds the Grange position “Lecturer” organized the 2020 slate of programs. New talent is always welcome! Please contact Dave (634-0024) or Art Haines (696-5596), who is Master of the Grange, if you would like to be a guest speaker or entertainer. If your preference is to be entertained, please come to a meeting! As the old advertising slogan goes, “Try Us, You’ll Like Us!” Although currently suspended due to COVID-19, one resumed, the meetings are the first and third Thursday of each month (except January and February when we only meet once).

The Grange is the nation’s oldest national agricultural organization with grassroots units established in 3/600 communities in 37 states. It was one of the first formal groups to admit women to membership equally with men. Out grange, Somerset Grange No. 18, was

organized April 20, 1874. It was the 18th grange organized in the State of Maine. In the early days, the grange met in various buildings around town until they built a hall on Main Street in 1906 (where the Skowhegan Savings Bank building is presently located). In 1916, they swapped this building with the Town for the old Eaton School building (built 1865). This has been the Grange Hall ever since. The building was placed on the National Register of Historic Places in 1988.

Respectfully submitted,

Somerset Grange #18



NORRIDGEWOCK VILLAGE IMPROVEMENT SOCIETY REPORT

Interest in gardening has surged during the pandemic. With more at-home time, people have had more time to garden and more meals are eaten at home (more time to prepare fresh versus frozen veggies, too). Fear of food shortages has also contributed to the growing number of green thumbs. With all of these things (plus a sneaky and wicked frost that left some early gardeners scrambling for replacement plants), the Village Improvement Society (VIS) reports that their June 2020 plant sale was one of the most successful sales on record.



We thank everyone for their patronage. It was a rewarding experience for us, not only because the sales allow us to continue with our community service work, but also because it was nice to be able to help those who had endured significant gardening losses due to the frost or because of shortages and could not find the seeds and plants they needed at the store.

Special thanks to a friend of the VIS, Mallaney Turcotte who started planting in her greenhouse in February and donated hundreds of plants for the sale. She also set up a VIS pre-sale tomato stand at her home. Greatly appreciated! Thanks also to other friends of VIS who have faithfully added to our array of offerings year after year.

In 2020, VIS continued to live up to its middle name in many ways, one of which was planting of VIS member-grown (not purchased) flowers at Sophie May's grave (Old Oak Cemetery, River Road) and the Grange. VIS has always been a loyal supporter of our libraries, with a special interest in the Sophie May Library. To this end, this

year, we donated many plants for the new Historical Pocket Park which is located next to the Sophie May Library on the banks of the river. These plants were installed near the Elsie Stanley Memorial Bench, which is featured along the path to the historic panels. The plants included several home-grown plants, as well as several purchased at local nursery Trees to Please.



Another annual VIS undertaking is awarding a scholarship to a college-bound, Norridgewock high school graduate. This year's recipient was Alexis Michonski who is planning on a career in healthcare (KVCC).

We sincerely thank all the citizens of Norridgewock for their continued support of VIS. We were unable to hold our Election Day bake sales this year, but hope to be back near year... "Whoopie!!" (Those who have frequented our sales know we are known for whoopie pies—also, homemade bread and fudge).

New members and friends are always welcome. Contact Sallie Wilder (634-2215) for more information. Also, mark your calendars: June 5, VIS plant sale (held at the Grange Hall). For my part, I have marked my calendar: "Feb. 1 – start seeds for VIS plant sale." (Many thanks to Art for being a patient friend of the VIS!). SEE YOU AT THE SALE!

Respectfully,

Sallie Wilder
President

NORRIDGEWOCK COMMUNITY CHRISTMAS PROGRAM

Dear Friends and Neighbors,

This year was a test on who we are as people and who we are as a community. Nothing about 2020 was easy, but I am proud of who we are and how we came together to help each other. This was the 5th year I have worked on the Norridgewock Community Christmas Program; it has been growing and evolving each year to better serve the need. All year we saw the struggle that families were going through just to survive and we planned for a tough holiday season.

Our business community season really stepped up and offered their support, as they do every year. Businesses struggled to stay open and keep their employees working, but when it came time to support others in our community, they were right there. I am proud of the businesses who were willing and able to donate and I am proud of the community members who support us. I am proud of the folks who reached out for some assistance and I am proud that we were able to provide it.

Thank you for your continued support of our program! Happy New Year!

Respectfully Submitted,

Norridgewock Community Christmas Program

Amanda Taylor, President

PO Box 642

Norridgewock, ME 04957

Jonathan D. Moody
Superintendent of Schools**Mark P. Hatch**
Assistant Superintendent**David A. Leavitt**
Support Services Manager

To the Citizens of Norridgewock,

Certainly none of us expected to be living through a pandemic this year, nor did we expect to experience what it is like to provide education during these challenging times. As Superintendent of Schools, I am pleased to report that as of today, Friday, January 22nd, we have been able to provide high quality, in-person programming for our students at Mill Stream Elementary for more than half of the school year. Our success is directly attributed to our staff, our parent and community support, and of course our amazing students.

Early-on, we were committed to providing as much daily, in-person instruction as possible, especially for our youngest learners. We've supported our staff with additional workshop time, and they have risen to the challenge of supporting our students. We've also leveraged federal dollars to provide programming to both in-person and remote students and to improve our infrastructure long-term. Although we are hopeful this pandemic will be coming to an end sometime in 2021, we are confident many of our investments and advancements will position us well long into the future.

Over the past twelve months, we have completed a variety of important projects in the district. Some district-wide projects have included updated roofing, improved Wi-Fi access, bathroom improvements, the installation of touchless water filling stations, etc. Additionally, we have made several improvements to both the high school and its campus including the renovation of the auditorium, updated LED exterior lights on campus, and the completion of the track project. Quality facilities will continue to be a focus of our planning as we move forward.

We are continuing to make progress with a state funded school building project in Skowhegan. We await the completion of an analysis of our current buildings and programming, and we are working with the building committee on site selection for a new school. Assuming the project stays on schedule, we hope to break ground sometime in 2023.

Perhaps now (more than ever), our young people and their education lie at the heart of our collective futures. MSAD 54 is committed to providing a quality education for our students while continuing our fiscally responsible long-term approach to budgeting. Many uncertainties are ahead of us in 2021 and beyond. With planning, coordination with partners, and strong communication, we'll be ready for what lies ahead.

Thank you and here's to a better 2021!



Jonathan Moody
Superintendent of Schools

196 West Front Street, Skowhegan, Maine 04976 Tel. (207) 474-9508 Fax (207) 474-7422
Canaan • Cornville • Mercer • Norridgewock • Skowhegan • Smithfield

EOE

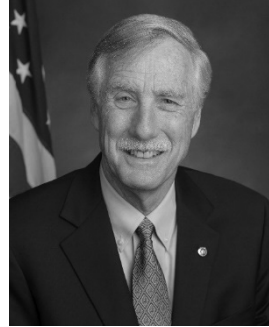


MAINE ELECTED OFFICIALS (2021)



**Governor Janet T. Mills
(D- Farmington)**

One State House Station
Augusta, ME 04333-0001
(207) 287-3531
governor@maine.gov



**US Senator Angus S. King
(I- Brunswick)**

133 Hart Senate Office Building
Washington, DC 20510
(202) 224-5344
www.king.senate.gov



**US Senator Susan M. Collins
(R- Bangor)**

413 Dirksen Senate Office Building
Washington, DC 20510
(202) 224-2523
collins.senate.gov



**US Representative Jared F. Golden
(D- Lewiston)**

1223 Longworth House Office
Building
Washington, DC 20515
(202) 225-6306
www.golden.house.gov



**State Senator Brad Farrin
(R- Norridgewock)**
PO Box 687
Norridgewock, ME 04957
(207) 287-1505
brad.farrin@legislature.maine.gov



**State Representative Jack Ducharme
(R- Madison)**
34 Heald St.
Madison, ME 04950
(207) 431-0775
jack.ducharme@legislature.maine.gov

2021 ELECTION SCHEDULE

Polling Place: Mill Stream Elementary School Gymnasium (26 Mercer Rd.)

Monday, March 1, 2021

8:00 AM – 7:00 PM

Town Meeting Election of Officers & Referendum

7:30 PM Open Town Meeting

Tuesday, June 9, 2021

8:00 AM – 8:00 PM

State Primary & Referendum Election

Tuesday, November 2, 2021

8:00 AM – 8:00 PM

Election Day

Election schedule subject to change. Legal postings will be made accordingly.

SUSAN M. COLLINS
MAINE

413 DIRksen SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1904
(202) 224-2023
(202) 224-2020 (FAX)

United States Senate
WASHINGTON, DC 20510-1904

COMMITTEES:
SPECIAL COMMITTEE
ON AGING
Chairman
APPROPRIATIONS
HEALTH, EDUCATION,
LABOR, AND PENSIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to reflect on 2020, an incredibly challenging year for Maine families, small businesses, and communities.

When the pandemic struck, our country faced the specter of an overwhelmed health care system and devastation to our small businesses and the millions of people they employ. I immediately worked with Republicans and Democrats to pass multiple laws allocating approximately \$3 trillion to respond to this public health and economic crisis, including more than \$8 billion directed to Maine to support testing, schools, the economy, and other purposes — that is nearly double Maine’s annual state budget.

I am especially proud of the bipartisan Paycheck Protection Program (PPP) I co-authored. This program has provided three out of four Maine small businesses with nearly \$2.3 billion in forgivable loans, which has helped sustain more than 250,000 Maine jobs. I have met thousands of Maine small employers and employees in all 16 counties who are surviving because of the PPP. As one small business owner told me, the PPP provided “exactly what we needed at exactly the right time.” The PPP also allowed employers to maintain benefits, such as health care, during this challenging time. Another round of PPP is needed to sustain small businesses and their employees.

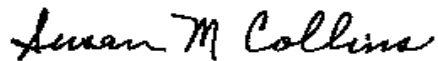
While the pandemic continues across Maine, our nation, and the world, I thank the first responders, health care professionals, teachers, grocery store employees, factory workers, farmers, truck drivers, postal employees, and so many others who continue to stay on the job during this difficult time. With the deployment of the first vaccines, better tests, and the incredible speed with which these life-saving

responses were developed, I am hopeful we can emerge from this crisis in the next few months.

While providing relief to American families was my focus throughout 2020, other accomplishments include the passage of the Great American Outdoors Act, which provides full funding of the Land and Water Conservation Fund and addresses the maintenance backlog at our national parks, forests, and wildlife refuges. As Chairman of the Transportation Appropriations Subcommittee, in 2020 alone, I secured \$132 million to improve Maine's roads, bridges, airports, buses, rail, ferries, and seaports. Finally, as Chairman of the Aging Committee, I led the reauthorization of the Older Americans Act, which funds programs that improve the well-being, independence, and health of our nation's seniors and their caregivers, and I authored laws to reduce the cost of prescription drugs and protect individuals with Alzheimer's disease.

As the end of 2020 is approaching, I have cast more than 7,535 votes, never having missed one. In the New Year, my focus remains to work with colleagues to find common ground on policies to help support the health and safety of Mainers and the safe, responsible opening of our communities. If ever I or my staff can be of assistance to you, please do not hesitate to contact one of my state offices. May the coming year be a successful one for you, your family, your community, and our state.

Sincerely,

A handwritten signature in black ink that reads "Susan M. Collins". The signature is fluid and cursive, with the first name "Susan" being more prominent than the middle initial "M" and the last name "Collins".

Susan M. Collins
United States Senator

January 1, 2020

2020 was a year unlike any in our lifetimes. Our state and nation dealt with unprecedented challenges- the coronavirus pandemic, ensuing economic fallout, and prolonged, heavily divisive campaign season each took a significant toll on all of us. The worst part? In order to protect each other, we had to face these challenges in isolation. But a new year represents new possibilities; a chance to take stock of what we're grateful for and focus on the opportunities in front of us. As we reflect back on 2020, we will remember heartbreak and loss – but we cannot forget the shining rays of hope that broke through the darkness, reminding us all that better days are ahead.

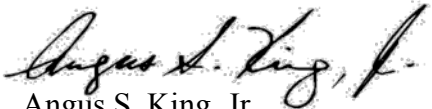
Throughout the pandemic, my top focus has been on bridging the partisan divide in Washington in order to deliver desperately-needed relief for Maine people. Joined by colleagues this March, we pushed for bipartisan negotiations to produce a strong bill that helped fellow Mainers, businesses, and institutions weather this storm. In the weeks and months after the *CARES Act* passed, our team stayed in close contact with people throughout the state to determine how we should adjust our response to best support our citizens. Unfortunately, the aid provided by the *CARES Act* lapsed without Congressional action, leaving too many families and businesses in limbo. I never stopped pushing for a bipartisan relief bill and, after extensive negotiations, we ended the year on a good note by breaking the gridlock and passing new relief legislation. This new bill isn't perfect; in fact, it should just be the start our renewed response. As we enter 2021 with a new administration and new Congress, we must fight for additional legislation to help restore stability to our working families and rebuild our economy and public health infrastructure.

In the midst of this crisis, Congress did manage to accomplish a few successes that will outlast this awful pandemic. Among these was the *Great American Outdoors Act*, a bipartisan bill which was enacted into law in August 2020 and will help address a \$12 billion backlog at our national parks

so future generations of Americans can enjoy these beautiful lands and create lifelong memories. Also, as we learn more about the recent hacks of our nation's networks, there is help on the way: 27 of the cybersecurity recommendations made by the Cyberspace Solarium Commission – which I co-chair with Republican Congressman Mike Gallagher– made it into this year's defense bill. While there is no guarantee that these provisions would have prevented the massive hack, they will certainly improve our cyber defenses.

As we end this challenging year, I'm hopeful for the future. Vaccines are being distributed across our state – starting with our healthcare heroes, who have sacrificed so much throughout this unprecedented catastrophe and deserve our eternal gratitude. If there can be a silver lining from these challenges of 2020, maybe it will be this: I hope that, in the not-so distant future, we will be able to come together physically and we will be reminded of our love for each other. We have differences, without a doubt. But as Maine people stepped up to support each other, we saw again and again that our differences pale in comparison to the values we share. We are one state, and one community – and there is nothing we cannot or will not do for each other. Mary and I wish you a happy and healthy 2021. We can't wait to see you soon.

Best Regards,

A handwritten signature in black ink, reading "Angus S. King, Jr." in a cursive script.

Angus S. King, Jr.
United States Senator



Jared Golden
Congress of the United States
2nd District of Maine

Dear Friends,

I hope this letter finds you safe and well. I know that this year has been challenging for many of our communities. In the midst of these challenges, it remains a privilege to represent you, and I appreciate the opportunity to update you on what I have been working on in Congress for the people of the Second Congressional District.

The coronavirus pandemic has made this year an especially difficult one. We've seen the struggles of small businesses, workers and families, hospitals, and states and towns. COVID-19 has been a serious threat to public health that requires a comprehensive, ongoing response. In March, Congress passed the largest of three bipartisan pieces of relief legislation, the *Coronavirus Aid, Relief, and Economic Security (CARES) Act*. The *CARES Act* was a \$2 trillion economic relief package to provide immediate assistance for some of those hit hardest by the pandemic. While an important start, many of the programs and benefits created by the *CARES Act* were set to expire by the end of 2020 at a time when COVID-19 cases were on the rise. That's why in late December, Congress passed another bipartisan bill to provide COVID-19 relief to small businesses and hospitals, the unemployed, and families struggling to put food on the table. However, the action Congress took at the end of 2020 cannot distract from its failure to act sooner. The unwillingness of many members of Congress to accept compromise throughout the fall left many Mainers struggling and led to a rushed process that produced a bill with serious flaws. In 2021, Congress needs to step up, come together, and lead the country through this pandemic and get our economy back on track.

There are a few bright spots that came out of the work done by Congress this year. As a member of the House Armed Services

Committee, I helped advocate for a national defense bill that would include important priorities for American national security, Maine shipbuilders, and servicemembers and their families. The legislation authorizes a new DDG-51 Arleigh Burke-class destroyer to be constructed at Bath Iron Works and helps BIW compete for new work by encouraging a new multi-year procurement process for the DDG-51 Flight III. This funding bill also makes permanent new federal guidelines proposed by Senator King and me to allow Gold Star Families free admission to national parks and other federal lands.

I've been working to improve mental health services for veterans for years, and I led the Maine delegation's effort to address the need for long-term mental health substance abuse treatment for veterans in our state. This past fall the Veterans Administration announced we were successful. Construction starts next year on a new, 24-bed facility at Togus that will ensure Maine veterans won't be sent out of state to receive residential care for substance use disorder and associated mental health issues. This is one result that I am especially proud to deliver for my fellow Maine veterans.

As I reflect upon what I am most grateful for this year, I am especially glad to be able to share that my wife Izzy and I are expecting a baby in 2021. We are excited about this new addition to our family and look forward to the blessings ahead.

This period is challenging for Mainers as we all take steps to limit the spread of the coronavirus, protect our families and our communities, and lean on each other to withstand this pandemic and economic hardship. My staff and I stand ready to assist Mainers as we work through these challenges together. I look forward to continuing to work on your behalf in 2021.

Respectfully,

A handwritten signature in black ink that reads "Jared Golden". The signature is written over a faint, light-colored outline of the state of Maine.

Jared Golden

6 State Street, Suite 101
Bangor, ME 04810
Phone: (207) 249-7400

7 Hatch Drive, Suite 230
Caribou, ME 04736
Phone: (207) 492-6009

179 Lisbon Street
Lewiston, ME 04240
Phone: (207) 241-6767



Janet T. Mills
GOVERNOR

STATE OF MAINE
OFFICE OF THE GOVERNOR
1 STATE HOUSE STATION
AUGUSTA, MAINE
04333-0001

Dear Friends:

When I took the oath of office to become Maine's 75th governor, I never imagined that we would face a pandemic. But that is our current reality, and it is my solemn responsibility to guide our state through this unprecedented time to keep Maine people safe and healthy.

COVID-19 is wreaking havoc on our nation economy, dealing with heavy losses to business of all sizes, while millions of people find themselves newly unemployed. Here in Maine, it has taken the lives of hundreds of people and sickened many more. While we all dream of going back to the way things were, the fact is that our lives will not return to normal soon. Instead, we have to invent a new normal—a different way of doing business, shopping, traveling, and enjoying the Maine outdoors—one that keeps us all safe.

My Administration, in collaboration with public health experts and business leaders across the state, developed a plan to gradually and safely restart Maine's economy. My Administration has also formed an Economic Recovery Committee charged with assessing the economic impacts of the pandemic on Maine's economy and providing recommendations for policy changes to deal with these impacts. Together, drawing on the hard work and resilience of Maine people, we will rebuild and restrengthen our economy and rise from this unprecedented challenge a stronger state than ever.

I continue to be amazed by the strength and courage of the Maine people and businesses who have found different ways to do business

and the brave first responders in your town and in our health care facilities. Thank you to the people of Maine who have demonstrated patience, kindness, and compassion during this difficult time.

Please take care,

A handwritten signature in dark ink, appearing to read 'Janet T. Mills', with a stylized, flowing script.

Janet T. Mills
Governor

P.S. For the latest information and guidance on Maine's response to COVID-19, as well as resources for assistance during this time, please visit www.maine.gov/covid19/.



130th MAINE SENATE

Senator Brad Farrin
3 State House Station
Augusta, ME 04333-0003
(207) 287-1505

Brad.Farrin@legislature.maine.gov

A Message from Senator Brad Farrin

Dear Friends and Neighbors:

Let me begin by thanking you for allowing me the honor of serving you in the Maine Senate. I am grateful that you have put your trust in me and can assure you I will continue to work tirelessly on your behalf.

As you are no doubt aware, Maine is in the midst of the one of its greatest difficulties, both in public health and economic downturn. The 130th Maine Legislature faces the challenge posed by a \$1.4 billion budget shortfall, and perhaps more than ever before, state government must learn to live within its means.

As we move through the Legislative session, I will be mindful of this and will do my best to hold the line on any new taxes or unneeded borrowing. Like you and your family, state government must tighten its belt in slow economic times and make the difficult but necessary decisions that will allow us to weather the storm.

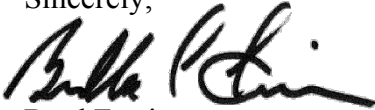
At the same time, it is very important that we restore a sense of balance in state government where both the Governor and the Legislature work together on behalf of you, our constituents. This is even more important given the unusual nature of how and where this Legislature will meet, given the safety considerations required by the global pandemic. However, the legislative process plays out, it is imperative that the public continue to have access to and play a critical

role in the work of the Legislature. These will be a few of my priorities this coming year.

In addition to working on these important issues, I look forward to serving on the Legislature's Transportation Committee as well as the Veteran's and Legal Affairs committee.

Again, thank you for electing me to serve you in the State Senate. The 130th Legislature certainly has a great deal of work to do; but I believe that if we come together, there is nothing we can't accomplish. Please feel free to contact me at 287-1505 or brad.farrin@legislature.maine.gov if you have comments, questions or if you would like assistance in navigating our state's bureaucracy.

Sincerely,

A handwritten signature in black ink, appearing to read 'Brad Farrin', with a stylized flourish at the end.

Brad Farrin
State Senator



HOUSE OF REPRESENTATIVES

2 STATE HOUSE STATION

AUGUSTA, MAINE 04333-0002

(207) 287-1440

TTY: (207) 287-4469

John "Jack" Ducharme

34 Heald Street

Madison, ME 04950

Jack.Ducharme@legislature.maine.gov

Cell: (207) 431-0775

January 12, 2021

Dear Friends & Neighbors:

I am humbled and honored by the trust that you have placed in electing me your Representative to the Maine House of Representatives in the 130th Legislature. As a new legislator, I hope to be able to continue to earn your trust over the coming two-year term.

The COVID pandemic has certainly changed everyone's lives. In these unprecedented times, in the midst of job losses, business closures, and changes in school schedules, we've seen entire communities come together to support each other. In spite of the need to socially distance, our communities have rallied to help our local businesses, teachers, students, and healthcare workers. I'm so very proud to live in "small town" Maine and pray that community spirit never changes. We need to continue to support each other regardless of political ideology.

I'm so happy to report to you that I was selected to serve on the Innovation, Development, Economic Advancement, and Business (IDEA) Committee). This was my first choice of committee. I spent my entire career working with small business helping with economic development and I'm looking forward to continuing that work. This committee also deals with professional licensing and other regulations

that are placed on small business by the State of Maine. I'm excited to bring my business experience to work on this committee!

We expect to be called into session soon, but there are many things being considered in light of COVID. We're conducting meetings by Zoom, meeting at the Augusta Civic Center, and may still be in the State House from time to time to try and do the people's business.

I am planning to send out regular updates via email and through my Facebook page (Representative Jack Ducharme) with information about current state and legislative news. If you wish to receive these updates, please contact me either by phone at (207) 431-0775 or by email at jack.ducharme@legislature.maine.gov.

Thank you for the opportunity to serve you in the Maine House of Representatives. Please don't hesitate to contact me if there are ways in which you think I may be able to help on the state level.

Thank you again for this opportunity.

Sincerely,

A handwritten signature in black ink that reads "Jack Ducharme". The signature is stylized with a large, sweeping "J" and a cursive "Ducharme".

Jack Ducharme
State Representative

District 111 – Norridgewock, Solon, Madison (most of)



Integrity Respect Fairness Dedication

SOMERSET COUNTY SHERIFF'S OFFICE

2020 Annual Communication



As your Sheriff, it continues to be an honor and privilege to serve the residents of Somerset County. The men and women of the Somerset County Sheriff's Office are dedicated to protecting life and property. The Office of the Sheriff oversees the operations of the County Jail, law enforcement, court security, and civil process. Somerset County is approximately 4,000 square miles. The County is comprised of 27 towns, 6 plantations, and 83 unorganized townships. I remain the 2nd Vice President of the Maine Sheriff's Association. I was also appointed to the Board of Directors for the New England State Police Information Network and Maine's Drug Enforcement Agency.

COVID-19 has had a direct impact on our enforcement, Courts, civil processing, and Jail. Considerable time and resources have been spent purchasing PPE gear and developing and implementing Covid-19 safety measures to protect Deputies and Corrections Officers. The service of civil paperwork was suspended for approximately 3 months. We stopped in-person visits at the Jail. We negotiated with our telephone provider to reduce costs so that inmates could stay in contact with their loved ones. Administrative staff worked remotely for a number of weeks. We are constantly re-evaluating and modifying our safety measures as the pandemic continues to affect our daily operations.

Law Enforcement

The patrol division is comprised of 11 rural patrol Deputies. Through funding from the State of Maine, we have one Deputy dedicated to patrolling the unorganized townships. The patrol division is overseen by a Lieutenant. The Detective division is comprised of three Detectives and is overseen by a Lieutenant. The Sheriff's Office continues to partner with MDEA (Maine Drug Enforcement Agency) to have an agent assigned to the Detective division.

The patrol division now has a trained drug recognition expert, a State certified accident reconstructionist, and 2 forensic mappers.

The Sheriff's Office has 4 Deputies assigned to Madison along with a Secretary/Dispatcher.

In 2020, the Sheriff's Office had 1 Deputy graduate from the Maine Criminal Justice Academy, Deputy Hunter Howard. Due to the Covid-19 pandemic, a portion of his training was done remotely, and it took a substantial amount of additional time for him to complete the course studies.

Throughout 2020, the Sheriff's Office Criminal Division investigated a large volume of illicit drug trafficking activities and obtained and executed numerous drug search warrants, which subsequently led to the arrest and conviction of numerous people from Maine and out of State on various Federal and State level drug trafficking charges. Large amounts of illicit drugs, to include heroin, fentanyl, crack cocaine, cocaine, crystal methamphetamine, and controlled pills were seized, along with thousands of dollars in illicit drug proceeds, several motor vehicles and firearms. The Criminal Division investigated numerous serious felony level cases to include robberies, burglaries, thefts, scams, aggravated assaults, unattended deaths and sexual abuse cases.

In 2020, the Crimes Against Persons Detective investigated 30 sex crimes. 13 of those cases involved child sexual abuse where forensic interviewing was utilized. Detective Jeremy Leal is a Children's Advocacy Center forensic interviewer. The Sheriff's Office Criminal

Division tracked 54 individuals who are required by law to register as sex offenders, and 3 individuals were arrested for failing to register with the Sex Offender Registry.

Jail

The Somerset County Jail, when operating at full capacity, operates with 36 budgeted Correctional Officers, 8 Shift Supervisors, 2 cooks, 12 program and support staff, and 9 administrative staff to include Major Cory Swope, who is the Jail Administrator.

- The County Jail is now 13 years old. We are projecting the Jail bond will be paid off in 2028.
- The County Jail is nationally accredited through the American Correctional Association and is operating under nationally accepted best practice standards. The County Jail is also PREA (Prison Rape Elimination Act) certified.
- In 2020, the Somerset County Jail processed 1,193 bookings, a 23.8% decrease from 2019.
- In 2020, a significant amount of time and resources has been dedicated to extensive modification of operations related to the Covid-19 pandemic.
- Our federal inmate boarding contract was renegotiated to include an increase in our per-day reimbursement rate to house federal inmates.
- Our partnership with Redington-Fairview General Hospital and their Rural Communities Opioid Response Planning grant consortium has led to Redington-Fairview General Hospital being awarded a 3-year implementation grant. Through this grant, the Jail will receive funding to contract for the services of a Case Manager to work specifically with our inmate population that identifies as having a substance use disorder in an effort to combat recidivism. The Case manager will work closely with Redington-Fairview General Hospital and other care providers to continue to provide treatment and programming initiated in the Jail for offenders after release.

- The County Jail continues to actively recruit qualified Corrections Officers to join our professional and dedicated team.

Civil Process

In 2020, the Somerset County Sheriff's Office Civil Deputies received 2,452 papers to process and serve.

Calls for Service

- In 2020, the Sheriff's Office received 14,521 calls for service from our residents. This represents a 3.8% decrease from 2019.
- During 2020, the Sheriff's Office responded to 1,775 calls for service from the Town of Norridgewock, which is a 12.7% decrease from 2019. These calls included 132 motor vehicle accidents, 124 motor vehicle stops, 52 calls requesting citizen assistance, 44 domestic disturbances, 45 calls for harassment, as well as calls for burglary, theft, criminal threatening, welfare checks, and other requests for police services.

The Somerset County Sheriff Office remains committed to our core values: INTEGRITY – RESPECT – FAIRNESS – DEDICATION.

DELINQUENT SEWER USE ACCOUNTS

as of December 31, 2020

Acct	Name	Bill Date (*Lien Date)	Total Due
153	11 UPPER MAIN, LLC	►02/20/2020	390.39
		05/21/2020	320.12
		08/20/2020	267.02
		11/19/2020	339.02
196	AMES, JOHN	►*09/10/2019	278.61
		►*12/20/2019	220.85
		►*03/23/2020	170.55
		►*06/19/2020	179.15
		►*09/18/2020	281.12
		►*12/10/2020	228.76
		►02/20/2020	150.18
		►05/21/2020	164.98
		►08/20/2020	194.58
		►11/19/2020	193.17
69	ATKINSON, MICHAEL	01/16/2020	177.92
		04/16/2020	150.81
		07/16/2020	193.50
		10/22/2020	181.32
457	BEAN, THOMAS J	►04/16/2020	127.36
		07/16/2020	185.85
		10/22/2020	173.85
248	BERNARD, EDMUND	*04/10/2019	24.95
		*06/11/2019	214.41
		*09/10/2019	134.65
		*12/20/2019	107.40
		*03/23/2020	186.82
		*06/19/2020	185.37
		*09/18/2020	129.78
		*12/10/2020	93.33

Acct	Name	Bill Date (*Lien Date)	Total Due
248	BERNARD, EDMUND	02/20/2020	137.04
		05/21/2020	126.32
		08/20/2020	55.19
		11/19/2020	63.55
255	BERRY, ROBERT A III	►10/08/2020	0.26
210	BICKFORD, DIANA T	11/19/2020	163.03
181	BICKFORD, DONNA	►08/20/2020	0.89
		11/19/2020	147.73
108	BILLINGTON, TRACY	01/16/2020	145.63
		04/16/2020	135.17
		07/16/2020	224.10
		10/22/2020	173.85
70	BITGOOD, JAMIE K	04/16/2020	148.46
		07/16/2020	277.65
		10/22/2020	808.23
191	BLODGETT, SHIRLEY	►02/20/2020	194.58
		05/21/2020	283.38
		08/20/2020	198.93
		11/19/2020	201.28
271	BOLDUC DAVID R	11/19/2020	0.17
29	EAMES, DONALD	10/22/2020	76.83
82	BRACKETT, MARLENE	01/16/2020	113.44
		04/16/2020	135.17
		07/16/2020	216.45
		10/22/2020	188.78
92	BROOKER, JOYCE A	07/16/2020	.054
		10/22/2020	136.54
1048	BROWN, LLOYD E	11/19/2020	20.60
399	CHRISTIAN, BRIAN SR	►09/17/2020	100.47
22	SELIANO, AMY	04/16/2020	68.19
		07/16/2020	124.65
		10/22/2020	114.15

Acct	Name	Bill Date (*Lien Date)	Total Due
104	COBB, ALAN	01/16/2020	61.49
		04/16/2020	189.89
		07/16/2020	430.65
		10/22/2020	270.88
105	SCOTT, DAVID A	04/16/2020	36.39
		07/16/2020	124.65
		10/22/2020	106.68
34	COOLEY, ERIKA J	07/16/2020	139.95
		10/22/2020	166.39
404	COVEY, ROSEMARY	06/18/2020	16.97
		09/17/2020	145.10
126	CURRIER, RONALD	10/22/2020	285.80
294	CUSHING, IRMA	06/18/2020	63.88
		09/17/2020	130.06
370	CUTTEN, BRIAN A	►06/18/2020	4.01
		►09/17/2020	310.54
135	CUTTEN, SAMMY B/KAMMY S	10/22/2020	0.82
17	DEARBORN, MICHAEL	►04/16/2020	205.52
		►07/16/2020	224.10
		►10/22/2020	118.78
1004	DIBLASI, MICHAEL S	*12/10/2020	177.98
		03/19/2020	141.47
		06/18/2020	138.52
		10/08/2020	134.65
184	EVERETT, MATTHEW J	►05/21/2020	98.77
		►08/20/2020	289.72
		11/19/2020	170.68
21	EVERETT, RICKY	04/16/2020	67.69
		07/16/2020	170.55
		10/22/2020	181.32
322	EVERETT, PAUL	►06/18/2020	1.14
		►09/17/2020	130.06

Acct	Name	Bill Date (*Lien Date)	Total Due
323	EVERETT, PAUL	06/18/2020	4.07
		09/17/2020	303.02
154	FICKETT, NANCY	11/19/2020	0.02
433	EVERETT, KERRI	09/17/2020	0.10
1008	FREESE, SAMANTHA S	►06/18/2020	138.52
		10/08/2020	134.65
5	GILLIAM, THEODORE	10/22/2020	1.36
158	WHEELER, KAYLEE	08/20/2020	20.43
		11/19/2020	94.17
125	GODIN, JUDEAN	07/16/2020	109.35
		10/22/2020	114.15
312	GOLD, NANCY	*09/10/2019	358.08
		*12/20/2019	206.80
		*03/23/2020	354.46
		*06/19/2020	192.25
		*09/18/2020	277.27
		*12/10/2020	226.10
		03/19/2020	238.28
		06/18/2020	241.00
		09/17/2020	310.54
182	GORDON, JAMES	►05/21/2020	201.98
		►08/20/2020	231.58
		11/19/2020	269.50
53	GRANT, LEAH M	04/16/2020	182.07
		07/16/2020	231.75
		10/22/2020	181.32
33	GREENE, NANCIANNE	04/16/2020	49.20
		07/16/2020	48.15
		10/22/2020	46.98
6	GROWTH DEVELOPMENT FACILITIES	07/16/2020	0.59
		10/22/2020	46.98
7	GROWTH DEVELOPMENT FACILITIES	07/16/2020	0.59

Acct	Name	Bill Date (*Lien Date)	Total Due
	GROWTH DEVELOPMENT FACILITIES	10/22/2020	46.98
146	HALLIDAY, TERRANCE L	10/22/2020	84.29
180	PERKINS, ERIC A	*12/10/2020	109.77
		02/20/2020	49.88
		05/21/2020	48.80
		08/20/2020	47.62
		11/19/2020	48.26
419	HARLOW, VAUGHN A	09/17/2020	107.50
129	HARVILLE, THOMAS W	*09/10/2019	362.38
		*12/20/2019	313.40
		*03/23/2020	301.23
		*06/19/2020	370.50
		*09/18/2020	318.17
		*12/10/2020	386.84
		01/16/2020	353.48
		04/16/2020	268.05
		07/16/2020	331.20
		10/22/2020	323.12
89	HENDERSON, SCOTT	►10/22/2020	43.57
232	HILTON, TERESA A	06/18/2020	47.37
		10/08/2020	47.12
193	KAHERL, MICHAEL C	02/20/2020	45.55
		05/21/2020	165.08
		08/20/2020	168.67
		11/19/2020	140.08
117	KINNEY, DANIEL A	►10/22/2020	0.71
1046	JEAN, RICHARD	06/18/2020	138.52
		10/08/2020	134.65
330	SIROIS, RICHARD L	09/17/2020	47.34
371	JONES, RYAN M	*06/19/2020	133.18
		*09/18/2020	132.80
		*12/10/2020	134.99

Acct	Name	Bill Date (*Lien Date)	Total Due
	JONES, RYAN M	03/19/2020	49.51
		06/18/2020	48.48
		09/17/2020	47.34
35	KEITH, RONALD	10/22/2020	181.32
56	KINNEY, STEVEN/ANNA	04/16/2020	2.14
		07/16/2020	48.15
		10/22/2020	46.98
1020	KNOWLES, THOMAS	►10/08/2020	0.10
259	KNOX, ELLA	►11/19/2020	109.46
1005	KRAUSE, STEPHEN B	►10/08/2020	134.65
249	STAGGS, GEORGE A	02/20/2020	304.67
		05/21/2020	428.65
		08/20/2020	273.00
		11/19/2020	352.72
1002	STAGGS, GEORGE A	03/19/2020	48.53
		06/18/2020	48.48
		10/08/2020	47.12
61	LANG, RONALD E	►10/22/2020	0.19
368	LAROCK, ZACKERY J	►09/17/2020	0.33
91	LEMIEUX STEVEN R	►10/22/2020	61.36
339	LIBBY, SHELLY L	06/18/2020	0.28
		09/18/2020	209.24
3	LORETTE, LAURA	10/22/2020	46.98
14	LOWE, JAYE	04/16/2020	5.26
		07/16/2020	86.40
		10/22/2020	69.37
383	MATTHEWS, STEPHEN J	03/19/2020	12.96
		06/18/2020	86.98
		09/17/2020	84.94
235	MCGARY, BRUCE	11/19/2020	0.35
96	MCLAUGHLIN, JACQUELINE H	►*09/10/2019	201.08
		*12/20/2019	263.04

Acct	Name	Bill Date (*Lien Date)	Total Due
	MCLAUGHLIN, JACQUELINE H	*03/23/2020	223.60
		*06/19/2020	247.67
		*09/18/2020	295.64
		*12/10/2020	254.14
		01/16/2020	201.86
		04/16/2020	182.07
		07/16/2020	201.15
		10/22/2020	188.78
245	GOMEZ, VICTOR MANUEL	11/19/2020	48.14
277	MILLER, LAWRENCE (LIFE ESTATE)	►09/17/2020	400.78
197	NEW BALANCE SHOE	11/19/2020	1,088.89
198	NEW BALANCE SHOE	11/19/2020	782.82
387	OBERT, ALAN	►*09/18/2020	141.25
		*12/10/2020	143.14
		03/19/2020	128.16
		06/18/2020	125.49
		09/17/2020	325.58
185	PARSONS, M H & SONS	02/20/2020	2.65
		05/21/2020	72.05
		08/20/2020	70.32
		11/19/2020	71.21
230	PERKINS, MICHELE GERTLOFF	02/20/2020	117.50
		05/21/2020	196.09
		08/20/2020	214.06
		11/19/2020	285.46
279	PIERCE, JEREMY J	09/17/2020	13.74
149	QUIMBY, NICHOLAS L	07/16/2020	124.78
		10/22/2020	203.71
115	RAYE, JASON	01/16/2020	50.23
		04/16/2020	49.20
		07/16/2020	48.15
		10/22/2020	46.98

Acct	Name	Bill Date (*Lien Date)	Total Due
72	REDLEVSKE, SHELLEY R	10/22/2020	114.15
1007	REYNOLDS, CHRIS A	►*09/10/2019	213.13
		*12/20/2019	190.17
		*03/23/2020	192.15
		*06/19/2020	190.71
		*09/18/2020	187.70
		*12/20/2020	193.98
		03/19/2020	141.47
		06/18/2020	138.52
		10/08/2020	134.65
349	RICKER, DUSTIN J	►*12/10/2020	106.29
		03/19/2020	183.22
		06/18/2020	202.50
		09/17/2020	152.62
103	RIPLEY, JOHN	10/22/2020	114.15
386	HOOPER, SONYA L	►06/18/2020	47.64
		09/17/2020	84.94
394	ROLLINS, ALTON E	06/18/2020	86.98
		09/17/2020	62.38
112	ROLLINS, DOMINIQUE	10/22/2020	76.83
179	BLUE BIRCH PROPERTIES, LLC	08/20/2020	47.62
		11/19/2020	48.26
51	RUSSELL, MELISSA MONETTE	04/16/2020	0.34
		07/16/2020	369.45
		10/22/2020	226.10
396	SHANOSKI, REBECCA	►09/17/2020	0.03
86	SHIELDS, BRIAN	07/16/2020	94.05
		10/22/2020	91.76
272	SINCLAIR, KENT	*12/10/2020	105.69
		03/19/2020	80.97
		06/18/2020	79.28
		09/17/2020	99.98

167	SMITH, EMILY	11/19/2020	0.18
81	SMITH, JUDY (LAPOINTE)	10/22/2020	67.44
131	SMITH, RANDEELYNN	04/16/2020	49.17
		07/16/2020	20,588.34
		10/22/2020	114.15
253	TEMPESTA, PAUL	08/20/2020	108.14
		11/19/2020	132.42
43	THE QUIMBY CHILD CARE CENTER	10/22/2020	54.44
240	WRIGHT, NANCY	11/19/2020	0.10
379	WYMAN, MELISSA S	►09/17/2020	0.16

* - liened amounts

► - paid in full after 12/31/2020

Delinquent Sewer Use Charges Summary

	*04/10/2019	24.95
	*06/11/2019	214.41
	*09/10/2019	3,068.64
	*12/20/2019	1,301.68
	*03/23/2020	1,428.81
	*06/19/2020	1,498.83
	*09/18/2020	1,763.73
	*12/10/2020	2,161.01
	01/16/2020	1,104.05
	02/20/2020	1,392.44
	03/19/2020	1,024.57
	04/16/2020	2,052.45
	05/21/2020	2,106.22
	06/18/2020	1,658.63
	07/16/2020	24,594.74
	08/20/2020	2,187.77
	09/17/2020	3,066.79
	10/22/2020	5,681.81
	10/08/2020	767.85
	11/19/2020	4,771.27
TOTAL OUTSTANDING		\$60,349.94

* - liened amounts

► - paid in full after 12/31/2020

DELINQUENT PERSONAL PROPERTY TAX ACCOUNTS 2018-2020

as of December 31, 2020

Acct	Taxpayer	2020	2019	2018	Total
116	MAINE FUDGERY & CANDY		33.13	36.74	69.87

► paid in full after 12/31/20

DELINQUENT PERSONAL PROPERTY TAX SUMMARY

as of December 31, 2020

Total 2019 Personal Property Tax Accounts: 60

Tax Year	Number of Accounts Outstanding	Balance Due w/ Interest
2018	1	36.74
2019	1	33.16
2020	0	0.00
		69.90

2018 Delinquency Rate: 0.0314%

2019 Delinquency Rate: 0.0309%

2020 Delinquency Rate: 0.00%

DELINQUENT REAL ESTATE TAX ACCOUNTS

Acct	Owner	2020	2019	2018	Total
2145	11 UPPER MAIN, LLC	1,469.45			1,469.45
8	AIKEN, MICHELLE TRAFI	295.24			295.24
2417	ALEXANDER, KIMBERLY J	▶1,927.65			1,927.65
499	ALLEN, WILLIAM P	535.97			534.97
914	AMES PROPERTY MANAG	497.04			497.04
604	AMES PROPERTY MANAG	222.11			222.11
21	AMES, JOHN	▶398.17	▶559.81		957.98
29	ARABIE, DIANE L	664.97	▶172.08		837.05
36	ARSENAULT, DAVID	1,678.02	2,001.68		3,679.70
48	ASHE, CALANDRA	641.95			641.95
42	ATKINSON, MICHAEL	▶666.33			666.33
1477	AUSTIN, FLORICE	186.90	984.60		1,171.50
1478	AUSTIN, FLORICE	186.90			186.90
310	BAILEY, EDWARD R	▶7,417.68			7,417.68
71	BAILEY, ERNEST H JR.	▶1,187.94			1,187.94
73	BAILEY, SCOTT	78.55	48.15		126.70
2376	BARNEY, DAVID	82.62			82.62
204	BASCH, ANDREW M	1,176.92			1,176.92
1878	BEAN, THOMAS	948.03			948.03
1766	BECKWITH, REBECCA	1.73			1.73
1493	BECKWITH, REBECCA	4.64			4.64
1035	BELOMIZI, RICKY M	2,059.94	2,728.11	▶2,898.78	7,686.83
117	BELYEA, TIMOTHY D	1,348.91			1,348.91
130	BERTONE, AMY	252.63			252.63
145	BILLINGTON, TRACY	264.31			264.31
171	BLODGETT, SHIRLEY	1,029.44			1,029.44
1447	BLUE BIRCH PROPERTIES	1,113.26	1,305.85	▶1,348.56	3,767.67
179	BOLDUC, DAVID R	930.43			930.43
188	BOOKER, WALTER	939.91			939.91
198	BOWIE, SHARON	1,859.50			1,859.50

Acct	Owner	2020	2019	2018	Total
2352	BOWRING, MAURICE PR	250.56			250.56
200	BOWRING, MAURICE	18.96	479.48		498.44
1010	BRACKETT, MARLENE	1,423.41			1,423.41
2224	BRANN, LETTY	1,901.48			1,901.48
1395	BRIGGS, ROBERT G	227.53			227.53
2401	BROOKS, NORMAN	274.92	369.28		644.20
221	BROWER, HOWARD S	365.58			365.58
222	BROWN, ALLEN	255.97			255.97
235	BROWN, JOSEPH D	491.63			491.63
1443	BURGESS, CHUCK & MISS	182.84			182.84
350	CAMPBELL, DARNEY D	537.67	680.33		1,218.00
1609	CAMPBELL, JASON P	509.23			509.23
288	CARMICHAEL, DAVID E	441.51			441.51
292	CARMICHAEL, WELDON	3,770.46			3,770.46
291	CARMICHAEL, WELDON	2,142.55			2,142.55
663	CARPENTER, MAY	1,145.76	1,417.38		2,563.14
304	CARRIER, MARIUS	8,237.04			8,237.04
1881	CARRIER, MARIUS D	402.24			402.24
305	CARRIGAN, ALFRED	625.70	318.40		944.10
1183	CARRIGAN, JAMES	1,072.63			1,072.63
1123	CARSON, JODY L	696.13			696.13
2253	CARSON, MICHAEL	254.61			254.61
311	CASWELL, DARRELL	151.69			151.69
313	CASWELL, DENNIS L	962.92			962.92
329	CHAPMAN, DENNIS R	849.17			849.17
376	CLEMENT, GARY	120.54			120.54
2265	CLEMENT, TRAVIS	14.90			14.90
385	CLOSSEY, WANDA J	681.02			681.02
1818	COBB, ALAN	1,877.10			1,877.10
414	COEN, JOSEPH	2,826.49	3,279.71		6,106.20
1852	COLBY, CALVIN K	82.62	142.00		224.62

Acct	Owner	2020	2019	2018	Total
432	COPELIN, RUSSELL L	▶303.02			303.02
435	CORSON, BRADLEY S	750.30			750.30
436	CORSON, BRADLEY S, SR	1,602.18			1,602.18
437	CORSON, BRADLEY S, SR	633.83			633.83
693	COUTIULAKIS, CHRISTOP	257.32			257.32
454	COVEY, ROSEMARY	914.65			914.65
459	CRANE, JOYCE	▶167.94			167.94
462	CREWS, TIMOTHY B	1,044.19			1,044.19
465	CROMMETT, AMY	204.51			204.51
1571	CROSBY, ROBERT P	295.24	395.56		690.80
478	CUMMINGS, MARK A	▶383.28			383.28
229	CURRIER, RONALD	262.74			262.74
509	DAIGLE, HEIDI JENKINS	910.11			910.11
328	DAMATO, SHERRY	48.76	113.26		162.02
522	DANIELS, ALFREDO M	216.69			216.69
532	DAVIS, VICKI L	392.76			392.76
1187	DAVIS, VICKI/ LANDRY, M	1,642.81	1,629.42	▶1,747.08	5,019.31
541	DEARBORN, MICHAEL	812.60			812.60
546	DEGRAFF, WILLIAM J JR	1,216.19	1,436.50		2,652.69
749	DIBLASI, MICHAEL S	1,339.44			1,339.44
574	DIXON, ALPHONSO A. JR	1,948.88			1,948.88
1364	DIXON, ERIK	▶166.59			166.59
608	DUNLAP, WAYNE M	336.50			336.50
1269	DW LLC	1,122.75			1,122.75
1270	DW LLC	427.97			427.97
1271	DW LLC	413.08			413.08
1272	DW LLC	648.72			648.72
1273	DW LLC	935.85			935.85
1274	DW LLC	261.39			261.39
615	EASLER, CHRISTOPHER W	242.43			242.43

Acct	Owner	2020	2019	2018	Total
616	EASLER, EVALINE	738.12			738.12
109	EASLER, JOHN JR	368.38			368.38
618	EASLER, SCOTT E	1,148.47			1,148.47
620	EASLER, SCOTT E	529.54			529.54
2374	ETHERIDGE, MAX A	1,057.61			1,057.61
649	EVERETT, DARROLL	▶1,186.39			1,186.39
646	EVERETT, JEFFREY	153.04			153.04
647	EVERETT, JEFFREY	653.62			653.62
909	EVERETT, JESHUA	1,199.94	1,402.31	▶1,492.96	4,095.21
880	EVERETT, MATTHEW	1,053.67	1,699.99		2,753.66
553	EVERETT, MATTHEW J	1,034.71			1,034.71
2243	EVERETT, RICKY	368.38			368.38
658	EVERETT, RYAN	368.38			368.38
548	EWING, AARON DALE	▶1,329.95			1,329.95
662	FALK, STEVEN C	2,077.54	2,304.01		4,381.55
1496	FARRAR, LAUREL	185.55			185.55
2403	FINNEMORE, CHRISTOPH	521.42			521.42
1703	FORSMAN, SHARON	128.67			128.67
1704	FORSMAN, SHARON	962.93	273.75		1,236.68
768	FREDERICK, STEPHEN M	1,216.19	▶1,023.48		2,239.67
792	GAEDTKE, JAMES ESTATE	528.19			528.19
814	GETCHELL, DAVID	1,091.48			1,091.48
466	GILMAN, BOBBI L	127.31	556.35		683.66
1612	GIROUX, DARREN J	2,357.28			2,357.28
842	GODIN, JUDEAN	402.24			402.24
1298	GOLD, NANCY	1,317.76	1,608.78	▶1,820.41	4,746.95
1174	GOODRIDGE, LOREN	437.45			437.45
856	GOODRIDGE, MERTON J	1,090.24			1,090.24
2204	GOODWIN, LORNA A	629.77			629.77
863	GORDON, RICHARD	▶216.15			216.15
865	GORMAN, GARY W	302.01	402.13		704.14

Acct	Owner	2020	2019	2018	Total
2316	GOULD, ERIC MATTHEW	►112.41			112.41
659	GOWER, BRYAN C	►181.48			181.48
872	GRACE, HAROLD L	411.72			411.72
2326	GRANDMAISON, DANIEL	63.66			63.66
825	GRANT, LEAH M	1,239.94			1,239.94
2233	GREEN MOUNTAIN LAND	751.66			751.66
1127	GREENE, NANCIANNE	937.20	1,109.92		2,047.12
884	GREER, PAULA	984.60	1,547.45	►141.97	2,674.02
890	GREGORY, MICHAEL	361.61			361.61
892	GRIFFETH, LESTER E SR	►438.89			438.89
426	GROWTH DEVELOPMENT	0.57			0.57
897	GUSTAFSON, DAVID L	0.55			0.55
902	HALL, MICHAEL	►86.68	►155.45	►266.43	508.56
903	HALLIDAY, TERRANCE L	483.50			483.50
2732	HARDING, CRYSTAL	113.76	185.60		299.36
913	HARLOW, DARREN E	601.32			601.32
915	HARRINGTON, BOYD	1,484.35			1,484.35
922	HART, GALEN E	1,809.39			1,809.39
480	HARVILLE, THOMAS W	444.22	553.33		997.55
932	HAYDEN, JEANNETTE	81.26			81.26
935	HAYDEN, RICKIE	1,487.06	1,721.82	1,839.61	5,048.49
1706	HEALD, KIRK A	1,228.37	1,094.64		2,323.01
945	HENRY, BRUCE	920.75			920.75
1760	HILLS, SHERRIE A	1,558.51			1,558.51
960	HILTON, GARY M	143.56	226.75	►255.02	625.33
984	HINKLEY, HENRY	149.34			149.34
996	HOLDEN, RANDY E	3.37			3.37
1012	HUBBARD, BRIAN M	652.65			652.65
170	HUBBARD, WILLIAM E	199.16			199.16
2300	HUMPHREY, WALTER J JR	218.05	301.64	705.56	1,225.25
1151	HUNT, ROSE LABRIE	131.38	280.55		411.93

Acct	Owner	2020	2019	2018	Total
1786	HURLBUTT, LOGAN D	1,052.31	1,303.75		2,356.06
1020	IRELAND, RUSSELL	415.78			415.78
1021	IRELAND, RUSSELL	196.38			196.38
1028	J & D TRUCK EQUIPMENT	451.00	568.87	►617.61	1,637.48
1161	J & D TRUCK EQUIPMENT	345.36	443.31	►477.18	1,265.85
2334	J & D TRUCK EQUIPMENT	842.39	996.43	►1,063.41	2,902.23
2301	JOHNSON, ERIK	157.10			157.10
1057	JONES, GALEN	1,171.50			1,171.50
1058	JONES, GLENN A	2,470.30	2,807.98	►2,983.45	8,261.73
1064	JONES, MICHAEL D	94.40			94.40
1065	JONES, NANCY HUNT	900.64			900.64
1066	JONES, RYAN M	1,182.33	1,450.07		2,632.40
1071	JUDD, CRAIG	1,343.50			1,343.50
1072	JUDKINS, CHERYL WILLIA	923.65	291.34		1,214.99
1073	JURDAK, ROBERT L ESTAT	257.32			257.32
1113	KINCAID-BOONE, VALERI	1,049.61			1,049.61
741	KIRK, DANNY F	►509.23			509.23
2353	KIRK, DANNY F	►361.61			361.61
300	KNOWLES, ANTHONY M	729.99			729.99
1129	KNOWLES, LAWRENCE	667.69	613.28		1,280.97
1131	KNOWLES, THOMAS	1,189.24			1,189.24
1135	KRUSE, STEPHAN/ELIZAB	►3,796.62			3,796.62
1134	KRUSE, STEPHEN	►503.56			503.56
1149	LABELLE, MICHAEL R	302.01	395.09	►426.06	1,123.16
2380	LAMBERT, CLYDE V ESTA	593.20	719.11	►1,587.69	2,900.00
1005	LAMBERT, DILLON J	1,430.17			1,430.17
1185	LANDRY, MICHAEL A	0.09			0.09
1186	LANDRY, MICHAEL A	0.10			0.10
1203	LANEY, WILLIAM	827.50			827.50
1218	LAVOIE, LINDA ESTATE O	58.24	131.80		190.04
1361	LEACH, CRAIG S	391.41			391.41

Acct	Owner	2020	2019	2018	Total
7	LEFEBVRE, DAVID	131.38			131.38
918	LEMIEUX, STEVEN R	284.41			284.41
1231	LEN POULIN SAND & GRA	203.15	285.07	▶309.46	797.68
1243	LEWIS, SHARON	709.67	228.96		938.63
1245	LIBBY, ALVIN	1,266.31			1,266.31
1275	LLOYD, JEFFREY	792.29			792.29
197	LONG, KEVIN G	590.37			590.37
1285	LORETTE, LAURA	1,010.33			1,010.33
488	LOWE, LAWRENCE	▶289.83			289.83
1326	MACHADO, GARY M	185.55			185.55
1333	MAINE CHRISTMAS TREE	235.65			235.65
2196	MAINE STATE INVESTME	270.87			270.87
1340	MARCIA, ROBERT	994.08	1,165.23	1,242.32	3,401.63
1146	MARCOUX, JEREMY J	0.01			0.01
1147	MARCOUX, JEREMY J	0.01			0.01
1342	MARCUE, LESLIE	▶888.90			888.90
2235	MCCANDLESS, RANDY D	2,022.02			2,022.02
1365	MCGANN, RONALD R	748.95			748.95
1367	MCGRATH, RICHARD D	670.40	800.27		1,470.67
907	MCLAUGHLIN, JACQUELI	1,753.86	2,010.72		3,764.58
19	MEADOWRIDGE, LLC	3,849.17			3,849.17
891	MERCIER, COLLEEN	94.03			94.03
1901	MERCIER, MARK S	985.96			985.96
1382	MERCIER, ROBERT II	1,707.82	998.18		2,706.00
1393	MERRY, CHERYLL	224.82			224.82
1394	MERRY, CHRISTOPHER	189.61			189.61
2141	MILLETT, ROBERT R SR	1,549.36	768.40		2,317.76
1422	MOCHEN, THOMAS S	972.71			972.71
1287	MUDIE, RONALD C	0.06			0.06
2366	MULLIN, KYLE	86.68			86.68
1456	MURPHY, DANIEL E	▶321.16			321.16

Acct	Owner	2020	2019	2018	Total
1457	MURPHY, DANIEL E	►48.76			48.76
1247	MURRAY, BENJAMIN S	581.00			581.00
634	MUSERO, TAYLOR	895.22			895.22
1472	NELSON, CHRISTINE	176.06	254.92		430.98
1486	NEWTON, DONNA	1,069.92			1,069.92
1354	OAKES, REBECCA YORK	100.22	170.52	►154.72	425.44
1561	OBERT, BRUCE R	2,291.53			2,291.53
1562	OBERT, BRUCE R	1,113.26			1,113.26
1566	OBERT, BRUCE R	3,831.41			3,831.41
1570	OBERT, BRUCE R	2,451.34			2,451.34
1574	OBERT, BRUCE R	1,667.19			1,667.19
1575	OBERT, BRUCE R	1,381.42			1,381.42
1590	OBERT, JEFFREY C	2,334.87			2,337.87
1597	O'CLAIR, KEITH R	1,204.87			1,204.87
1598	O'CONNOR, KEITH	268.59			268.59
1599	O'DONNELL, HELEN ESTA	28.45			28.45
2388	OLEYAR, DAVID	58.24			58.24
2350	OLIVARES, JACOB JOSEPH	0.05			0.05
369	OOSOOLA REALTY LLC	348.07			348.07
373	OOSOOLA REALTY LLC	4,382.62			4,382.62
1607	PAINE, KERRY PAGLIARO	430.17			430.17
2040	PALMER, WILLIAM A	373.80	558.32	►187.38	1,119.50
791	PARLIN, SHANNON	442.87			442.87
1621	PARONS, M H & SONS	49.86			49.86
320	PETERS, JOHN C	238.51			238.51
493	POIRIER, ROXANNE D	►384.63			384.63
1667	POIRIER, ROXANNE D	►128.67			128.67
1262	POISSONNIER, ELIZABETH	463.18			463.18
1669	POISSONNIER, ELIZABETH	719.16			719.16
2336	POISSONNIER, ELIZABETH	410.37			410.37
267	POISSONNIER, JAMIE L	559.34			559.34

Acct	Owner	2020	2019	2018	Total
1263	POISSONNIER, JAMIE L	587.78			587.78
1670	POISSONNIER, JAMIE L	625.70			625.70
1672	POISSONNIER, JAMIE L	776.04			776.04
1677	POMELOW, SUSAN	1,110.55			1,110.55
1039	POOLER, NATHAN	180.13			180.13
1375	PORTER, TONI	552.57			552.57
1691	PRIESTLEY, ADELE L	19.39			19.39
1990	QUIMBY, NICHOLAS L	1,060.44			1,060.44
1719	RANCOURT, JOHN E	0.11			0.11
1684	RICKER, ZACHARY	127.31			127.31
2434	RITCHEY, JOSELYN I	►355.01			355.01
1969	ROBERTS, VINCENT M	390.05			390.05
1582	ROBINSON, ROBERT	740.82			740.82
1753	RODEN, DAVID	1,142.75			1,145.75
876	RODERICK, LINDA S	624.34	376.42		1,000.76
1756	RODERICK, LINDA S	3,532.10	3,997.56		7,529.66
2365	RODERICK, LINDA A	314.20	408.65		722.85
241	ROGERS, MICHELLE	790.93	939.16		1,730.09
1770	ROSS, JOHN W	2,789.92			2,789.92
1771	ROSS, JOHN W	377.86			377.86
886	ROSS, LLOYD JIM JR	1,229.73			1,229.73
1781	ROWE, ASHLEY	1,465.39	1,697.70		3,163.09
1784	ROY, GEORGETTE	►573.25			573.25
2266	ROY, MARC ALLEN	572.89			572.89
1787	ROY, MICHAEL J	682.58	818.59		1,501.17
494	RUSSELL, DAVID	212.64			212.64
1789	RUSSELL, HENRY	124.60	197.66	216.81	539.07
1796	SANDERS, WAYNE	117.83			117.83
1828	SHIELDS, BRIAN T	926.36			926.36
1829	SHIELDS, BRIAN T	138.14			138.14
1314	SIROIS, TIMOTHY	166.59	319.73	►346.11	832.43

Acct	Owner	2020	2019	2018	Total
813	SMITH, AMANDA	1,281.20	1,191.31		2,472.51
1857	SMITH, JAMES J III	2,804.83			2,804.83
1863	SMITH, LENORE	144.92			144.92
1866	SMITH, MICHAEL	157.10	233.83	255.15	646.08
1870	SMITH, RAYMOND C	►858.65			858.65
1872	SMITH, RONALD M	1,224.32	1,449.03		2,673.35
150	SOULE, HOWARD	2.82			2.82
894	SOULE, HOWARD	3.38			3.38
1899	STANHOPE, RICKY	2,177.77			2,177.77
1904	STANHOPE, RICKY	1,996.28			1,996.28
2284	STANLEY, JOSHUA D	36.57			36.57
1907	STANTON, EDWIN JR	160.42			160.42
1893	STEVENS, KERRY A	299.31			299.31
1916	STEVENS, KERRY A	838.34			838.34
1763	STEWART, TODD	1,294.74			1,294.74
1918	STEWART, TODD	1,850.02			1,850.02
1618	STEWART, SHEILA	1,315.06	1,597.77		2,912.83
844	TEMPESTA, PAUL	2,066.71	2,374.86		4,441.57
1956	TEMPLIN, JOHN	342.65			342.65
1957	TEMPLIN, JOHN	342.65			342.65
1958	TEMPLIN, JOHN	169.30			169.30
1959	TEMPLIN, JOHN	342.65			342.65
1960	TEMPLIN, JOHN	342.65			342.65
1961	TEMPLIN, JOHN	342.65			342.65
1962	TEMPLIN, JOHN	342.65			342.65
1963	TEMPLIN, JOHN JR	►1,050.96	►1,239.54		2,290.50
1964	TEMPLIN, JOHN JR	178.77	257.94		436.71
1966	TEMPLIN, JOHN JR	39.27	257.94		297.21
1965	TEMPLIN, JOHN W	557.98			557.98
1967	TEMPLIN, JOHN W SR	635.18			635.18
1968	TEMPLIN, JOHN W SR	357.54			357.54

Acct	Owner	2020	2019	2018	Total
2193	THOMAS-WINEGARDNER	528.19			528.19
1236	TIBBETTS, VANCE G	►540.35			540.35
1995	TRACY, KEITH	0.14			0.14
505	TRACY, KEITH D	0.29			0.29
2319	TRACY, RENEE	127.31			127.31
2001	TRUCHON, LORIE	►973.77			973.77
1184	TRUE, JUDY L	1,013.04			1,013.04
627	TUCCARONE, PHILIP J	102.93			102.93
1998	VAN LEEUWEN, CANDY T	820.72			820.72
526	VEILLEUX, CRYSTAL L	1,080.76	1,353.03		2,433.79
2062	WALKER, KIMBERLY	407.73			407.73
2066	WALLACE, DUANE R JR	1,610.44			1,610.44
2067	WALLACE, DUANE R JR	209.93			209.93
2071	WARD, GARY E	135.43			135.43
1847	WARD, MATTHEW	131.38			131.38
2074	WARGER, BILLY J	►1,160.66			1,160.66
2076	WARGER, CYNTHIA	767.91	988.89		1,756.80
2075	WARGER, HARRY/ROBER	0.70			0.70
2077	WARGER, JEFFREY J	656.86	789.95	144.35	1,591.16
2078	WARGER, PAUL	►780.09	►72.22		852.31
2107	WAUGH, BRENDA	540.37			540.37
1913	WEBB, PATRICIA	985.17			985.17
2108	WEBBER, ARCHIE L JR	44.70			44.70
2109	WEBBER, ARCHIE L JR	14.90			14.90
2110	WEBBER, ARCHIE L JR	585.07			585.07
2111	WEBBER, DENICE BOWRI	135.43			135.43
2112	WEBBER, ELLEN	325.04			325.04
2116	WEEKS, DANIEL H	►346.71			346.71
2125	WELLMAN, SHIRLENE	►920.95			920.95
2137	WHEELER, WILLIAM	265.46	354.40		619.86
402	WHIPPLE, JACOB	170.65			170.65

Acct	Owner	2020	2019	2018	Total
423	WHITE, RICHARD	698.34			698.34
2426	WHITE, RICHARD J	44.70			44.70
2148	WHITTEN, PAMELA J	616.23	443.31	▶64.44	1,123.98
1313	WILBER, LARRY	237.01	322.74		559.75
2174	WILLIAMS, LAWRENCE	636.54	767.34	▶820.61	2,224.49
2189	WITHAM, LLOYD SR	▶155.75			155.75
2195	WOODMAN, CAROLINE	548.51			548.51
720	WYMAN, ALLEN D	93.45			93.45

▶ paid in full after 12/31/20

DELINQUENT REAL ESTATE TAX SUMMARY

as of December 31, 2020

Total 2020 Real Estate Tax Accounts: 2,371

Tax Year	Number of Accounts Outstanding	Balance Due w/ Interest
2015	1	94.35
2017	1	810.35
2018	29	23,458.28
2019	83	75,656.60
2020	347	267,700.06
		366,814.94

2018 Delinquency Rate: 0.83%

2019 Delinquency Rate: 2.65%

2020 Delinquency Rate: 9.67%

MATURED REAL ESTATE LIENS (2017)

The following properties were tax-acquired as a result of unpaid 2016 real estate taxes:

Former Owner: Michael & Heather Betts

Map 020, Lot 003-042-ON (208 Waterville Rd.)

Mobile Home, Shed

This property was returned to landowner Judith Cochran for a full payment of all back taxes, costs, interest, and fees.

Former Owner: Steven & Diane M. Bouffard

Map 031, Lot 006 (42 Madison Rd.)

Mobile Home, 0.94 acres

This property was returned to the previous owner for a full payment of all back taxes, costs, interest, and fees (\$1,219.08).

Former Owner: Estate of Timber Lee Bowring

Map 002, Lot 007-005 (Brown Drive Ext.)

Building, 1.44 acres

This property was returned to the previous owner's estate for full payment of all back taxes, costs, interest, and fees (\$1,302.34)

Former Owner: Alesia J. Keyes

Map 020, Lot 025-00A (Oosoola St)

60.30 acres

This property was determined to be assessed to the incorrect owner under an agreement invalidated by the Court. This lien was not valid; the property is now being assessed in the name of the Estate of Clyde V. Lambert.

Former Owner: Toni Porter & Rose Guyette

Map 021, Lot 031 (130 Oak Hill Rd.)

Mobile Home, 1.49 acres

This property was returned to the previous owner for a full payment of all back taxes, costs, interest, and fees (\$3,148.15)

Former Owner: Dana Tracy, Jr.

Map 002, Lot 022 (458 Walker Rd.)

Mobile Home, 0.43 acres

This property was released to Robert Poulin through the tax-acquired bid process for a full payment in the amount of \$7,900.00.

MATURED SEWER LIENS

Former Owner: Edmund Bernard

Map 034, Lot 014-002 (23 Willow St.)

Building, 0.47 acres

This property has not been disposed of; it will be included in any property offered for redemption with the 2018 tax acquired release process.



February 8, 2021

Selectboard
Town of Norridgewock
Norridgewock, Maine

We were engaged by the Town of Norridgewock, Maine and have audited the financial statements of the Town of Norridgewock, Maine as of and for the year ended December 31, 2020. The following statements and schedules have been excerpted from the 2020 financial statements, a complete copy of which, including our opinion thereon, will be available for inspection at the Town Office.

Included herein are:

Balance Sheet - Governmental Funds	Statement C
Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	Statement E
Budgetary Comparison Schedule - Budgetary Basis - Budget and Actual - General Fund	Schedule 1
Schedule of Departmental Operations - General Fund	Schedule A
Combining Balance Sheet - Nonmajor Governmental Funds	Schedule B
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds	Schedule C

RHR Smith & Company

Certified Public Accountants

3 Old Orchard Road, Buxton, Maine 04093
Tel: (800) 300-7708 (207) 929-4606 Fax: (207) 929-4609
www.rhrsmith.com

STATEMENT C

TOWN OF NORRIDGEWOCK, MAINE

BALANCE SHEET - GOVERNMENTAL FUNDS
DECEMBER 31, 2020

	General Fund	Host Benefit Fund	Host Emergency Fund	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 5,785,235	\$ 244,323	\$ 176,965	\$ 1,838,207	\$ 8,044,730
Accounts receivable (net of allowance for uncollectibles):					
Taxes	259,778	-	-	-	259,778
Liens	82,866	-	-	-	82,866
Other	1,891	-	-	-	1,891
Due from other governments	337,865	-	-	-	337,865
Due from other funds	569,099	2,420,200	1,029,758	898,504	4,917,561
TOTAL ASSETS	<u>\$ 7,036,734</u>	<u>\$ 2,664,523</u>	<u>\$ 1,206,723</u>	<u>\$ 2,736,711</u>	<u>\$ 13,644,691</u>
LIABILITIES					
Accounts payable	\$ 279,806	\$ -	\$ -	\$ -	\$ 279,806
Accrued expenses	25,659	-	-	-	25,659
Due to other funds	4,375,462	-	-	542,102	4,917,564
TOTAL LIABILITIES	<u>4,680,927</u>	<u>-</u>	<u>-</u>	<u>542,102</u>	<u>5,223,029</u>
DEFERRED INFLOWS OF RESOURCES					
Deferred tax revenues	273,096	-	-	-	273,096
Prepaid taxes	8,623	-	-	-	8,623
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>281,719</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>281,719</u>
FUND BALANCES					
Nonspendable	-	-	-	70,249	70,249
Restricted	-	-	-	711,826	711,826
Committed	-	-	-	1,367,085	1,367,085
Assigned	-	2,664,523	1,206,723	46,682	3,917,928
Unassigned	2,074,088	-	-	(1,233)	2,072,855
TOTAL FUND BALANCES	<u>2,074,088</u>	<u>2,664,523</u>	<u>1,206,723</u>	<u>2,194,609</u>	<u>8,139,943</u>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES	<u>\$ 7,036,734</u>	<u>\$ 2,664,523</u>	<u>\$ 1,206,723</u>	<u>\$ 2,736,711</u>	<u>\$ 13,644,691</u>

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORRIDGEWOCK, MAINE

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	General Fund	Host Benefit Fund	Host Emergency Fund	Other Governmental Funds	Total Governmental Funds
REVENUES					
Property taxes	\$ 2,840,468	\$ -	\$ -	\$ -	\$ 2,840,468
Excise taxes	681,669	-	-	-	681,669
Intergovernmental	504,343	-	-	60,646	564,989
Charges for services	117,487	-	-	-	117,487
Miscellaneous revenues	134,693	714,124	10,795	23,235	882,847
TOTAL REVENUES	4,278,660	714,124	10,795	83,881	5,087,460
EXPENDITURES					
Current:					
General government	404,278	-	-	-	404,278
Public safety	242,052	-	-	-	242,052
Public works	589,622	-	-	-	589,622
Health, welfare and sanitation	4,102	-	-	-	4,102
Cemeteries	784	-	-	-	784
Education	1,776,845	-	-	-	1,776,845
Culture and recreation	43,531	-	-	-	43,531
County tax	524,692	-	-	-	524,692
Unclassified	95,454	3,746	-	127,110	226,310
Capital outlay	109,000	-	-	601,334	710,334
TOTAL EXPENDITURES	3,790,360	3,746	-	728,444	4,522,550
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	488,300	710,378	10,795	(644,563)	564,910
OTHER FINANCING SOURCES (USES)					
Transfers in	550,000	-	-	915,106	1,465,106
Transfers (out)	(926,750)	(550,000)	-	(71,203)	(1,547,953)
TOTAL OTHER FINANCING SOURCES (USES)	(376,750)	(550,000)	-	843,903	(82,847)
NET CHANGE IN FUND BALANCES	111,550	160,378	10,795	199,340	482,063
FUND BALANCES - JANUARY 1	1,962,538	2,504,145	1,195,928	1,995,269	7,657,880
FUND BALANCES - DECEMBER 31	\$ 2,074,088	\$ 2,664,523	\$ 1,206,723	\$ 2,194,609	\$ 8,139,943

See accompanying independent auditors' report and notes to financial statements.

TOWN OF NORRIDGEWOCK, MAINE

**BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
BUDGET AND ACTUAL - GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2020**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>	<u>Amounts</u>	<u>Positive</u> <u>(Negative)</u>
Budgetary Fund Balance, January 1	\$ 1,962,538	\$ 1,962,538	\$ 1,962,538	\$ -
Resources (Inflows):				
Property taxes	2,802,641	2,813,272	2,840,468	27,196
Excise taxes	613,250	650,379	681,669	31,290
Intergovernmental	363,000	363,000	504,343	141,343
Charges for services	74,534	74,534	117,487	42,953
Interest income	38,000	38,000	52,735	14,735
Miscellaneous revenues	17,000	60,989	81,958	20,969
Transfers from other funds	550,000	550,000	550,000	-
Amounts Available for Appropriation	<u>6,420,963</u>	<u>6,512,712</u>	<u>6,791,198</u>	<u>278,486</u>
Charges to Appropriations (Outflows):				
General government	421,800	421,800	404,278	17,522
Public safety	282,720	282,720	242,052	40,668
Public works	650,650	650,650	589,622	61,028
Health, welfare and sanitation	11,050	11,050	4,102	6,948
Cemeteries	2,250	2,250	784	1,466
Education	1,769,592	1,769,592	1,776,845	(7,253)
Culture and recreation	59,015	59,015	43,531	15,484
County tax	524,693	524,693	524,692	1
Debt service	82,848	-	-	-
Unclassified	75,033	105,653	95,454	10,199
Capital outlay	150,000	109,000	109,000	-
Transfers to other funds	843,903	926,751	926,750	1
Total Charges to Appropriations	<u>4,873,554</u>	<u>4,863,174</u>	<u>4,717,110</u>	<u>146,064</u>
Budgetary Fund Balance, December 31	<u>\$ 1,547,409</u>	<u>\$ 1,649,538</u>	<u>\$ 2,074,088</u>	<u>\$ 424,550</u>
Utilization of unassigned fund balance	<u>\$ 324,000</u>	<u>\$ 283,000</u>	<u>\$ -</u>	<u>\$ (283,000)</u>

See accompanying independent auditors' report and notes to financial statements.

SCHEDULE A

TOWN OF NORRIDGEWOCK, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2020

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
General government:					
Administration	\$ 354,725	\$ -	\$ 354,725	\$ 341,879	\$ 12,846
Elected officials	13,825	-	13,825	13,533	292
Tax assessing	42,025	-	42,025	40,498	1,527
Planning board	800	-	800	800	-
Code enforcement	10,425	-	10,425	7,568	2,857
	<u>421,800</u>	<u>-</u>	<u>421,800</u>	<u>404,278</u>	<u>17,522</u>
Public safety:					
Public safety	116,782	-	116,782	107,212	9,570
Fire department	165,938	-	165,938	134,840	31,098
	<u>282,720</u>	<u>-</u>	<u>282,720</u>	<u>242,052</u>	<u>40,668</u>
Public works:					
Highway	604,650	-	604,650	543,622	61,028
Summer crew	46,000	-	46,000	46,000	-
	<u>650,650</u>	<u>-</u>	<u>650,650</u>	<u>589,622</u>	<u>61,028</u>
Health, welfare and sanitation:					
General assistance	5,600	-	5,600	139	5,461
Social services	5,450	-	5,450	3,963	1,487
	<u>11,050</u>	<u>-</u>	<u>11,050</u>	<u>4,102</u>	<u>6,948</u>
Cemeteries:					
Cemeteries/veterans	2,250	-	2,250	784	1,466
	<u>2,250</u>	<u>-</u>	<u>2,250</u>	<u>784</u>	<u>1,466</u>
Education	1,769,592	-	1,769,592	1,776,845	(7,253)

SCHEDULE A (CONTINUED)

TOWN OF NORRIDGEWOCK, MAINE

SCHEDULE OF DEPARTMENTAL OPERATIONS - GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2020

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Positive (Negative)
Culture and recreation:					
Recreation	19,760	-	19,760	7,177	12,583
Parks	3,700	-	3,700	3,089	611
Library	35,555	-	35,555	33,265	2,290
	<u>59,015</u>	<u>-</u>	<u>59,015</u>	<u>43,531</u>	<u>15,484</u>
County tax	524,693	-	524,693	524,692	1
Debt service:					
Principal	82,848	(82,848)	-	-	-
	<u>82,848</u>	<u>(82,848)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Capital outlay	150,000	(41,000)	109,000	109,000	-
Unclassified:					
Maine Municipal dues	3,750	-	3,750	3,686	64
Kennebec Valley Council	4,368	-	4,368	4,191	177
Central Maine Regional Airport	22,200	43,989	66,189	66,238	(49)
First Park	-	10,631	10,631	19,149	(8,518)
Contingency fund	10,000	-	10,000	-	10,000
Overlay	10,715	-	10,715	2,190	8,525
Athletic field drainage	24,000	(24,000)	-	-	-
	<u>75,033</u>	<u>30,620</u>	<u>105,653</u>	<u>95,454</u>	<u>10,199</u>
Transfers to other funds:					
Capital projects funds	138,700	-	138,700	138,700	-
Road overlay	560,000	-	560,000	560,000	-
Sewer fund	-	82,848	82,848	82,847	1
Summit TIF	145,203	-	145,203	145,203	-
	<u>843,903</u>	<u>82,848</u>	<u>926,751</u>	<u>926,750</u>	<u>1</u>
Total Departmental Operations	<u>\$ 4,873,554</u>	<u>\$ (10,380)</u>	<u>\$ 4,863,174</u>	<u>\$ 4,717,110</u>	<u>\$ 146,064</u>

See accompanying independent auditors' report and notes to financial statements.

SCHEDULE B

TOWN OF NORRIDGEWOCK, MAINE

COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS
DECEMBER 31, 2020

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
ASSETS				
Cash and cash equivalents	\$ -	\$ 1,729,358	\$ 108,849	\$ 1,838,207
Due from other funds	717,489	178,101	2,914	898,504
TOTAL ASSETS	<u>\$ 717,489</u>	<u>\$ 1,907,459</u>	<u>\$ 111,763</u>	<u>\$ 2,736,711</u>
LIABILITIES				
Due to other funds	\$ 1,233	\$ 540,374	\$ 495	\$ 542,102
TOTAL LIABILITIES	<u>1,233</u>	<u>540,374</u>	<u>495</u>	<u>542,102</u>
FUND BALANCES				
Nonspendable	-	-	70,249	70,249
Restricted	670,807	-	41,019	711,826
Committed	-	1,367,085	-	1,367,085
Assigned	46,682	-	-	46,682
Unassigned	(1,233)	-	-	(1,233)
TOTAL FUND BALANCES	<u>716,256</u>	<u>1,367,085</u>	<u>111,268</u>	<u>2,194,609</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 717,489</u>	<u>\$ 1,907,459</u>	<u>\$ 111,763</u>	<u>\$ 2,736,711</u>

See accompanying independent auditors' report and notes to financial statements.

SCHEDULE C

TOWN OF NORRIDGEWOCK, MAINE

COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2020

	Special Revenue Funds	Capital Projects Funds	Permanent Funds	Total Nonmajor Governmental Funds
REVENUES				
Intergovernmental	\$ 53,502	\$ 7,144	\$ -	\$ 60,646
Interest income	-	11,538	1,077	12,615
Other income	7,020	3,000	600	10,620
TOTAL REVENUES	<u>60,522</u>	<u>21,682</u>	<u>1,677</u>	<u>83,881</u>
EXPENDITURES				
Capital outlay	-	601,334	-	601,334
Other	124,802	2,308	-	127,110
TOTAL EXPENDITURES	<u>124,802</u>	<u>603,642</u>	<u>-</u>	<u>728,444</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	<u>(64,280)</u>	<u>(581,960)</u>	<u>1,677</u>	<u>(644,563)</u>
OTHER FINANCING SOURCES (USES)				
Transfers in	145,203	769,903	-	915,106
Transfers (out)	-	(71,203)	-	(71,203)
TOTAL OTHER FINANCING SOURCES (USES)	<u>145,203</u>	<u>698,700</u>	<u>-</u>	<u>843,903</u>
NET CHANGE IN FUND BALANCES	80,923	116,740	1,677	199,340
FUND BALANCES - JANUARY 1	<u>635,333</u>	<u>1,250,345</u>	<u>109,591</u>	<u>1,995,269</u>
FUND BALANCES - DECEMBER 31	<u>\$ 716,256</u>	<u>\$ 1,367,085</u>	<u>\$ 111,268</u>	<u>\$ 2,194,609</u>

See accompanying independent auditors' report and notes to financial statements.

2021 BUDGET OVERVIEW

Description	2016	2017	2018	2019	2020	2020 Actual	2021 TM Request	2021 BOS Recommend	2021 BOS Recommend
ADMINISTRATION	\$ 260,976.03	\$ 282,884.87	\$ 289,720.71	\$ 305,524.85	\$ 354,725.00	\$ 333,468.16	\$ 347,300.00	\$ 347,300.00	\$ 347,300.00
ELECTED OFFICIALS	\$ 17,872.55	\$ 10,486.31	\$ 11,093.82	\$ 10,184.19	\$ 13,825.00	\$ 13,403.23	\$ 13,825.00	\$ 16,325.00	\$ 13,825.00
TAX ASSESSING	\$ 17,900.95	\$ 20,078.05	\$ 17,933.99	\$ 19,964.15	\$ 42,025.00	\$ 40,498.25	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00
PUBLIC SAFETY	\$ 115,519.15	\$ 114,539.16	\$ 103,369.65	\$ 108,345.19	\$ 112,782.00	\$ 107,212.31	\$ 111,032.00	\$ 111,032.00	\$ 111,032.00
FIRE	\$ 85,175.63	\$ 88,213.45	\$ 100,024.93	\$ 105,272.00	\$ 165,937.60	\$ 131,520.77	\$ 235,797.00	\$ 235,797.00	\$ 235,797.00
PUBLIC WORKS	\$ 473,693.90	\$ 515,562.09	\$ 570,375.00	\$ 573,012.28	\$ 604,650.00	\$ 525,180.75	\$ 633,800.00	\$ 633,800.00	\$ 633,800.00
CEMETERIES	\$ 1,300.58	\$ 3,348.96	\$ 246.77	\$ 238.00	\$ 2,250.00	\$ 783.97	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00
GENERAL ASSISTANCE	\$ 4,792.09	\$ 1,782.01	\$ 3,076.43	\$ 1,265.00	\$ 5,600.00	\$ 139.37	\$ 5,600.00	\$ 5,600.00	\$ 5,600.00
RECREATION	\$ 16,363.46	\$ 14,154.97	\$ 13,832.05	\$ 17,688.97	\$ 19,760.00	\$ 7,176.87	\$ 19,725.00	\$ 19,725.00	\$ 19,725.00
PARKS	\$ 2,545.00	\$ 2,990.98	\$ 2,850.00	\$ 2,312.14	\$ 3,700.00	\$ 3,088.83	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00
LIBRARY	\$ 26,005.14	\$ 25,646.87	\$ 26,559.60	\$ 30,840.00	\$ 35,555.00	\$ 32,845.84	\$ 36,625.00	\$ 36,625.00	\$ 36,625.00
CODE ENFORCEMENT	\$ 31,074.02	\$ 20,931.28	\$ 10,234.60	\$ 7,717.83	\$ 10,425.00	\$ 7,497.15	\$ 10,275.00	\$ 10,275.00	\$ 10,275.00
PLANNING BOARD	\$ 765.67	\$ 541.49	\$ 339.10	\$ 281.07	\$ 800.00	\$ 814.42	\$ 800.00	\$ 400.00	\$ 400.00
SOCIAL SERVICES	\$ 5,325.00	\$ 5,450.00	\$ 2,900.00	\$ 3,900.00	\$ 5,450.00	\$ 3,962.56	\$ 4,800.00	\$ 4,900.00	\$ 4,900.00
SUMMER GROUNDS	\$ 39,378.23	\$ 44,124.08	\$ 44,503.28	\$ 44,000.00	\$ 46,000.00	\$ 46,000.00	\$ 44,800.00	\$ 44,800.00	\$ 44,800.00
DEBT SERVICE	\$ 83,422.86	\$ 83,410.00	\$ 83,398.12	\$ 83,387.00	\$ 82,848.00	\$ 82,848.00	\$ 89,772.00	\$ 89,772.00	\$ 89,772.00
UNCLASSIFIED	\$ 29,792.00	\$ 29,945.00	\$ 29,942.00	\$ 30,121.00	\$ 30,319.00	\$ 30,078.00	\$ 30,284.00	\$ 30,284.00	\$ 30,284.00
CAPITAL RESERVES	\$ 373,200.00	\$ 198,200.00	\$ 73,200.00	\$ 103,200.00	\$ 138,700.00	\$ 138,700.00	\$ 133,700.00	\$ 133,700.00	\$ 133,700.00
CONTINGENCY	\$ 1,551.12	\$ 1,783.00	\$ -	\$ 10,000.00	\$ 10,000.00	\$ -	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
ROADS	\$ 560,000.00	\$ 560,000.00	\$ 579,627.94	\$ 407,974.69	\$ 560,000.00	\$ 570,348.95	\$ 560,000.00	\$ 560,000.00	\$ 560,000.00
RESIDENT SAND	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FULL-TIME FIRE	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -
Total Local Revenue, Less Taxes	\$ 2,148,653.38	\$ 2,026,072.57	\$ 1,965,227.99	\$ 1,865,228.36	\$ 2,295,351.60	\$ 2,075,567.43	\$ 2,318,085.00	\$ 2,320,285.00	\$ 2,317,785.00
Net Municipal	\$ 1,536,489.39	\$ 1,608,604.66	\$ 1,433,054.91	\$ 1,507,796.72	\$ 1,301,284.00	\$ 1,581,961.38	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00
	\$ 612,163.99	\$ 417,467.91	\$ 532,173.08	\$ 357,431.64	\$ 994,067.60	\$ 493,606.05	\$ 954,450.00	\$ 956,650.00	\$ 954,150.00

ADMINISTRATION Article 5

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Town Manager	\$ 40,283.52	\$ 51,506.88	\$ 59,236.00	\$ 67,524.89	\$ 80,000.00	\$ 77,877.76	\$ 83,250.00	\$ 83,250.00	\$ 83,250.00
Finance	\$ 28,979.21	\$ 31,235.20	\$ 32,697.60	\$ 32,955.01	\$ 35,000.00	\$ 35,539.16	\$ 36,000.00	\$ 36,000.00	\$ 36,000.00
Full Time	\$ 67,963.31	\$ 74,944.74	\$ 65,153.82	\$ 42,159.29	\$ 45,000.00	\$ 42,780.92	\$ 44,000.00	\$ 44,000.00	\$ 44,000.00
Full Time Overtime	\$ 3,287.48	\$ 1,423.17	\$ 888.99	\$ 1,156.54	\$ 3,000.00	\$ 1,043.65	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Part Time	\$ -	\$ -	\$ 13,634.78	\$ 27,306.00	\$ 32,000.00	\$ 30,104.85	\$ 34,000.00	\$ 34,000.00	\$ 34,000.00
Registrar of Voters	\$ 1,030.00	\$ 1,030.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Treasurer	\$ -	\$ 2,499.96	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Health Insurance	\$ 34,902.51	\$ 39,388.37	\$ 34,087.80	\$ 33,069.93	\$ 38,500.00	\$ 34,761.00	\$ 38,500.00	\$ 38,500.00	\$ 38,500.00
FICA	\$ 11,193.46	\$ 12,979.29	\$ 13,753.97	\$ 14,314.42	\$ 13,750.00	\$ 15,409.54	\$ 16,000.00	\$ 16,000.00	\$ 16,000.00
Benefits	\$ 3,766.34	\$ 4,340.69	\$ 4,484.78	\$ 4,540.42	\$ 5,650.00	\$ 4,968.20	\$ 6,100.00	\$ 6,100.00	\$ 6,100.00
Unemployment	\$ 1,172.84	\$ 1,434.39	\$ 867.84	\$ 974.16	\$ 1,200.00	\$ 640.84	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Workers' Comp	\$ 1,220.53	\$ 739.51	\$ 739.27	\$ 636.00	\$ 900.00	\$ 681.00	\$ 800.00	\$ 800.00	\$ 800.00
Dues/Membership	\$ 155.00	\$ 155.00	\$ 215.00	\$ 145.00	\$ 250.00	\$ 120.00	\$ 250.00	\$ 250.00	\$ 250.00
Seminars/Training	\$ 933.00	\$ 1,163.00	\$ 1,028.57	\$ 856.93	\$ 1,000.00	\$ 35.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Insurance- Gen Liab	\$ 8,851.50	\$ 8,941.00	\$ 7,948.00	\$ 7,851.00	\$ 9,000.00	\$ 8,571.00	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00
Advertising	\$ -	\$ 320.08	\$ 98.80	\$ 221.76	\$ 200.00	\$ 74.36	\$ 200.00	\$ 200.00	\$ 200.00
Travel	\$ 2,055.48	\$ 1,585.68	\$ 1,965.21	\$ 1,701.30	\$ 1,900.00	\$ 1,222.00	\$ 1,900.00	\$ 1,900.00	\$ 1,900.00
Printed Forms	\$ 820.04	\$ -	\$ 745.49	\$ 789.40	\$ 750.00	\$ 80.70	\$ 750.00	\$ 750.00	\$ 750.00
Subscriptions	\$ 219.00	\$ 17.48	\$ -	\$ 9.95	\$ 100.00	\$ -	\$ 100.00	\$ 100.00	\$ 100.00
Office Supplies	\$ 3,442.75	\$ 3,217.49	\$ 3,300.42	\$ 3,749.18	\$ 2,500.00	\$ 2,305.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Postage	\$ 1,933.33	\$ 999.29	\$ 2,492.19	\$ 1,959.92	\$ 2,200.00	\$ 2,583.37	\$ 2,200.00	\$ 2,200.00	\$ 2,200.00
Telephone	\$ 6,394.07	\$ 6,713.23	\$ 6,979.52	\$ 5,990.98	\$ 6,200.00	\$ 5,911.32	\$ 6,200.00	\$ 6,200.00	\$ 6,200.00
Water	\$ 356.16	\$ 356.16	\$ 356.16	\$ 356.16	\$ 500.00	\$ 356.16	\$ 400.00	\$ 400.00	\$ 400.00
Sewer	\$ 267.48	\$ 276.74	\$ 324.06	\$ 280.82	\$ 400.00	\$ 287.03	\$ 400.00	\$ 400.00	\$ 400.00
Electricity	\$ 1,643.47	\$ 1,361.64	\$ 1,343.89	\$ 1,571.89	\$ 1,600.00	\$ 1,616.56	\$ 1,600.00	\$ 1,600.00	\$ 1,600.00
Heating Fuel	\$ 1,559.01	\$ 1,055.39	\$ 1,539.65	\$ 1,439.20	\$ 1,600.00	\$ 1,020.76	\$ 1,600.00	\$ 1,600.00	\$ 1,600.00
General Supplies	\$ 2,097.61	\$ 1,468.74	\$ 1,387.15	\$ 1,984.24	\$ -	\$ 1,822.02	\$ -	\$ -	\$ -
Computer Updates	\$ 662.77	\$ 430.38	\$ -	\$ 406.38	\$ 500.00	\$ -	\$ 500.00	\$ 500.00	\$ 500.00
Equip Maint/Repair	\$ 570.68	\$ 807.68	\$ 458.54	\$ 60.96	\$ 500.00	\$ -	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
Building Maint/Repair	\$ 729.34	\$ 2,005.75	\$ 660.50	\$ 1,493.07	\$ 2,000.00	\$ 571.66	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Department Equipment	\$ 557.98	\$ 1,858.00	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Auditor	\$ 3,600.00	\$ 5,600.00	\$ 6,000.00	\$ 7,960.00	\$ 7,500.00	\$ 5,570.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00
Professional Services	\$ 4,076.18	\$ 230.99	\$ 664.79	\$ 1,189.71	\$ 500.00	\$ 27.94	\$ 500.00	\$ 500.00	\$ 500.00
Cleaning Services	\$ 2,505.00	\$ 2,460.00	\$ 2,225.00	\$ 3,590.00	\$ 3,000.00	\$ 6,900.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00
Software Support	\$ 6,664.10	\$ 7,150.44	\$ 9,827.09	\$ 12,226.34	\$ 15,000.00	\$ 11,236.23	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
Legal	\$ 1,690.00	\$ 200.00	\$ -	\$ 6,935.90	\$ 1,500.00	\$ 1,667.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
Equipment Lease	\$ -	\$ -	\$ 378.56	\$ 1,135.68	\$ 1,275.00	\$ 1,135.68	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00
Town Transfers	\$ 311.20	\$ 575.70	\$ 281.30	\$ 251.80	\$ 300.00	\$ 244.50	\$ 300.00	\$ 300.00	\$ 300.00
Ulen Costs	\$ 11,361.45	\$ 8,996.96	\$ 7,694.96	\$ 8,252.35	\$ 8,000.00	\$ 7,268.80	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00

Tax Billing	\$ 1,855.23	\$ 1,870.85	\$ 1,935.79	\$ 2,033.21	\$ 2,250.00	\$ 2,040.45	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00
Town Report	\$ 1,865.00	\$ 1,395.00	\$ 1,722.00	\$ 2,676.00	\$ 2,200.00	\$ 2,046.00	\$ 2,200.00	\$ 2,200.00	\$ 2,200.00
Award & Recognition	\$ -	\$ 150.00	\$ 93.22	\$ 1,269.06	\$ 500.00	\$ -	\$ 500.00	\$ 500.00	\$ 500.00
Archival Services	\$ -	\$ -	\$ -	\$ -	\$ 23,000.00	\$ 22,447.70	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 260,976.03	\$ 282,884.87	\$ 289,720.71	\$ 305,524.85	\$ 354,725.00	\$ 333,468.16	\$ 347,300.00	\$ 347,300.00	\$ 347,300.00
Difference vs. PY	\$ 9,578.44	\$ 21,908.84	\$ 6,835.84	\$ 15,804.14	\$ 49,200.15	\$ -	\$ (7,425.00)	\$ (7,425.00)	\$ (7,425.00)
Percentage Change	3.81%	8.39%	2.42%	5.45%	16.10%		-2.09%	-2.09%	-2.09%
Actual Budget	\$ 270,830.00	\$ 288,455.00	\$ 296,830.00	\$ 320,335.00					

Supplemental Tax	\$ 2,995.49	\$ 4,337.96	\$ 1,770.73	\$ 2,159.17	\$ -	\$ 935.95	\$ -	\$ -	\$ -
Tax Interest	\$ 24,464.73	\$ 24,824.45	\$ 23,588.30	\$ 26,766.79	\$ 22,000.00	\$ 26,546.64	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00
Boat Excise	\$ 4,411.20	\$ 3,815.30	\$ 3,929.30	\$ 3,875.60	\$ 3,250.00	\$ 4,062.40	\$ 3,250.00	\$ 3,250.00	\$ 3,250.00
Franchise Fee	\$ 16,225.86	\$ 17,372.66	\$ 18,321.73	\$ 19,799.83	\$ 17,000.00	\$ 20,655.85	\$ 18,000.00	\$ 18,000.00	\$ 18,000.00
Town Permits	\$ 50.00	\$ 61.00	\$ 160.00	\$ 541.39	\$ -	\$ 50.00	\$ -	\$ -	\$ -
BMV Agent Fee	\$ 12,975.00	\$ 12,953.00	\$ 13,105.25	\$ 14,635.00	\$ 12,500.00	\$ 19,266.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
IF&W Reg Agent Fee	\$ 967.00	\$ 954.85	\$ 953.31	\$ 949.00	\$ 900.00	\$ 923.00	\$ 850.00	\$ 850.00	\$ 850.00
IF&W License Agent Fee	\$ 841.25	\$ 708.65	\$ 741.94	\$ 686.00	\$ 600.00	\$ 551.00	\$ 500.00	\$ 500.00	\$ 500.00
Fax Fee	\$ 779.50	\$ 865.00	\$ 593.88	\$ 463.30	\$ 350.00	\$ 270.00	\$ 250.00	\$ 250.00	\$ 250.00
Copy Fee	\$ 287.00	\$ 187.75	\$ 195.75	\$ 221.25	\$ 150.00	\$ 164.90	\$ 150.00	\$ 150.00	\$ 150.00
Lien Cost	\$ 12,541.40	\$ 12,001.67	\$ 12,982.60	\$ 9,963.34	\$ 9,000.00	\$ 10,671.10	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00
Notary Fee	\$ 9.00	\$ 9.00	\$ 6.00	\$ 12.00	\$ -	\$ 10.00	\$ -	\$ -	\$ -
Mail Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67.00	\$ -	\$ -	\$ -
Bridge Walk	\$ 45.00	\$ 22.50	\$ 3.50	\$ -	\$ -	\$ 3.50	\$ -	\$ -	\$ -
Work Comp Dividend	\$ 5,094.00	\$ 2,147.00	\$ 1,465.00	\$ 3,364.00	\$ -	\$ 1,338.00	\$ -	\$ -	\$ -
Property Pool Dividend	\$ 1,749.00	\$ 1,591.00	\$ 1,831.00	\$ -	\$ -	\$ 2,092.00	\$ -	\$ -	\$ -
Miscellaneous	\$ 427.76	\$ 25,540.80	\$ 1,956.24	\$ 1,882.81	\$ 600.00	\$ 2,086.57	\$ 600.00	\$ 600.00	\$ 600.00
Interest Income	\$ 1,169.77	\$ 4,339.78	\$ 23,035.55	\$ 24,115.20	\$ 16,000.00	\$ 26,188.38	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
Town Property Sold	\$ 110.00	\$ -	\$ 150.00	\$ 200.00	\$ -	\$ -	\$ -	\$ -	\$ -
Dog License Clerk Fee	\$ 1,244.00	\$ 1,453.00	\$ 663.00	\$ 721.00	\$ 700.00	\$ 359.00	\$ 600.00	\$ 600.00	\$ 600.00
Vital Records- Birth	\$ 621.00	\$ 609.20	\$ 626.00	\$ 672.60	\$ 500.00	\$ 514.80	\$ 450.00	\$ 450.00	\$ 450.00
Vital Records- Death	\$ 129.40	\$ 429.40	\$ 275.60	\$ 212.40	\$ 200.00	\$ 380.00	\$ 250.00	\$ 250.00	\$ 250.00
Vital Records- Marriage	\$ 468.20	\$ 524.20	\$ 573.80	\$ 788.00	\$ 300.00	\$ 537.20	\$ 250.00	\$ 250.00	\$ 250.00
TIF Offset	\$ -	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
Vital Filing- Death	\$ 42.00	\$ 196.00	\$ -	\$ 14.00	\$ -	\$ 14.00	\$ -	\$ -	\$ -
Vital Filing- Marriage	\$ 972.00	\$ 975.40	\$ 756.00	\$ 1,080.00	\$ 700.00	\$ 720.00	\$ 600.00	\$ 600.00	\$ 600.00
Foreclosure Adv Cost	\$ 563.19	\$ 1,017.58	\$ 200.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bid Excess	\$ 14,945.60	\$ 67,753.02	\$ 5,396.14	\$ -	\$ -	\$ 8,199.75	\$ -	\$ -	\$ -
Total Revenue	\$ 103,828.35	\$ 191,362.17	\$ 118,280.62	\$ 118,122.68	\$ 89,750.00	\$ 131,607.04	\$ 80,750.00	\$ 80,750.00	\$ 80,750.00

Total Cost of Department	\$ 157,147.68	\$ 91,522.70	\$ 171,440.09	\$ 187,402.17	\$ 264,975.00	\$ 201,861.12	\$ 266,550.00	\$ 266,550.00	\$ 266,550.00
Difference vs. PY	\$ 3,369.75	\$ (65,624.98)	\$ 79,917.39	\$ 15,962.08	\$ 77,572.83	\$ 30,421.03	\$ 1,575.00	\$ 1,575.00	\$ 1,575.00

ELECTED OFFICIALS
Article 6

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Selectmen	\$ 6,600.00	\$ 6,600.00	\$ 6,600.00	\$ 6,600.00	\$ 6,600.00	\$ 6,600.00	\$ 6,600.00	\$ 6,600.00	\$ 6,600.00
Town Clerk	\$ 3,494.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ballot Clerks/Moderator	\$ 1,664.02	\$ 1,576.00	\$ 1,682.25	\$ 1,265.00	\$ 2,400.00	\$ 4,013.25	\$ 2,400.00	\$ 2,400.00	\$ 2,400.00
Treasurer	\$ 2,499.96	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning Board Stipend	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500.00	\$ -
Tax Assessors	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
FICA	\$ 1,094.42	\$ 634.09	\$ 641.42	\$ 644.66	\$ 1,000.00	\$ 761.87	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Workers' Comp	\$ 177.85	\$ 59.78	\$ 57.74	\$ 54.39	\$ 100.00	\$ 68.48	\$ 100.00	\$ 100.00	\$ 100.00
Dues/Membership	\$ 25.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Seminars/Training	\$ 55.00	\$ -	\$ -	\$ -	\$ 500.00	\$ -	\$ 500.00	\$ 500.00	\$ 500.00
Advertising	\$ -	\$ -	\$ -	\$ -	\$ 200.00	\$ -	\$ 200.00	\$ 200.00	\$ 200.00
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printed Forms	\$ 57.50	\$ 50.50	\$ 247.84	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Office Supplies	\$ 32.81	\$ -	\$ -	\$ -	\$ -	\$ 165.46	\$ -	\$ -	\$ -
Postage	\$ 377.52	\$ 15.54	\$ 58.63	\$ 97.71	\$ 25.00	\$ 22.80	\$ 25.00	\$ 25.00	\$ 25.00
General Supplies	\$ 294.07	\$ 50.40	\$ 305.94	\$ 22.43	\$ 50.00	\$ 271.37	\$ 50.00	\$ 50.00	\$ 50.00
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ 200.00	\$ -	\$ 200.00	\$ 200.00	\$ 200.00
Voter Machine Coding	\$ -	\$ -	\$ -	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Ballots	\$ -	\$ -	\$ -	\$ -	\$ 250.00	\$ -	\$ 250.00	\$ 250.00	\$ 250.00
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 17,872.55	\$ 10,486.31	\$ 11,093.82	\$ 10,184.19	\$ 13,825.00	\$ 13,403.23	\$ 13,825.00	\$ 16,325.00	\$ 13,825.00
Difference vs. PY	\$ 2,029.55	\$ (7,386.24)	\$ 607.51	\$ (909.63)	\$ 3,640.81	\$ -	\$ -	\$ 2,500.00	\$ -
Percentage Change	12.81%	-41.33%	5.79%	-8.20%	35.75%		0.00%	18.08%	0.00%
Actual Budget	\$ 21,575.00	\$ 13,475.00	\$ 13,345.00	\$ 13,300.00					
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 17,872.55	\$ 10,486.31	\$ 11,093.82	\$ 10,184.19	\$ 13,825.00	\$ 13,403.23	\$ 13,825.00	\$ 16,325.00	\$ 13,825.00
Difference vs. PY	\$ 4,578.15	\$ (7,386.24)	\$ 607.51	\$ (909.63)	\$ 3,640.81	\$ 2,309.41	\$ -	\$ 2,500.00	\$ -
Percentage Change	34.44%	-41.33%	5.79%	-8.20%	35.75%	20.82%	0.00%	18.08%	0.00%

TAX ASSESSING
Article 7

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM/ Request	2021 BOS Recommend	2021 BC Recommend
Office Supplies	\$ 29.14	\$ 98.45	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printed Forms	\$ -	\$ -	\$ -	\$ 55.00	\$ -	\$ -	\$ -	\$ -	\$ -
Postage	\$ 41.81	\$ 16.84	\$ 6.57	\$ 9.15	\$ 25.00	\$ 23.25	\$ -	\$ -	\$ -
Fire Proof File Cabinet	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Supplies	\$ -	\$ 62.76	\$ 18.99	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Computer Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Agent Services	\$ 16,800.00	\$ 18,900.00	\$ 16,800.00	\$ 18,800.00	\$ 18,800.00	\$ 18,800.00	\$ 18,800.00	\$ 18,800.00	\$ 18,800.00
Software Support	\$ 30.00	\$ -	\$ 8.43	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tax Mapping	\$ 1,000.00	\$ 1,000.00	\$ 1,100.00	\$ 1,100.00	\$ 1,700.00	\$ 21,675.00	\$ 5,200.00	\$ 5,200.00	\$ 5,200.00
Tax Map Conversion	\$ -	\$ -	\$ -	\$ -	\$ 21,500.00	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 17,900.95	\$ 20,078.05	\$ 17,933.99	\$ 19,964.15	\$ 42,025.00	\$ 40,498.25	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00
Difference vs. PY	\$ 36.94	\$ 2,177.10	\$ (2,144.06)	\$ 2,030.16	\$ 22,060.85	\$ (18,025.00)	\$ (42.89%)	\$ (18,025.00)	\$ (18,025.00)
Percentage Change	0.21%	12.16%	-10.68%	11.32%	110.50%			-42.89%	-42.89%
Actual Budget	\$ 21,800.00	\$ 21,800.00	\$ 21,800.00	\$ 20,800.00					
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 17,900.95	\$ 20,078.05	\$ 17,933.99	\$ 19,964.15	\$ 42,025.00	\$ 40,498.25	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00
Difference vs. PY	\$ 36.94	\$ 2,177.10	\$ (2,144.06)	\$ 2,030.16	\$ 22,060.85	\$ 22,564.26	\$ 4,035.85	\$ 4,035.85	\$ 4,035.85
Percentage Change	0.21%	12.16%	-10.68%	11.32%	110.50%	125.82%	20.22%	20.22%	20.22%

PUBLIC WORKS
Article 8

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Full Time	\$ 141,851.74	\$ 158,097.30	\$ 174,056.22	\$ 171,939.57	\$ 187,000.00	\$ 181,509.85	\$ 205,000.00	\$ 205,000.00	\$ 205,000.00
Overtime	\$ 13,160.56	\$ 23,541.10	\$ 25,441.74	\$ 24,223.06	\$ 20,000.00	\$ 14,326.56	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
Part Time	\$ 6,988.75	\$ 15,265.88	\$ 11,772.38	\$ 21,578.33	\$ 20,000.00	\$ 15,045.64	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
Health Insurance	\$ 44,066.89	\$ 44,490.49	\$ 50,031.06	\$ 49,888.56	\$ 57,500.00	\$ 55,852.62	\$ 67,500.00	\$ 67,500.00	\$ 67,500.00
FICA	\$ 12,499.51	\$ 14,631.23	\$ 16,718.20	\$ 17,515.72	\$ 17,250.00	\$ 16,535.56	\$ 18,750.00	\$ 18,750.00	\$ 18,750.00
Benefits	\$ 3,925.79	\$ 4,566.51	\$ 4,845.58	\$ 5,101.11	\$ 6,200.00	\$ 5,320.41	\$ 6,750.00	\$ 6,750.00	\$ 6,750.00
Unemployment	\$ 1,654.52	\$ 2,034.44	\$ 1,412.92	\$ 1,511.40	\$ 2,100.00	\$ 1,031.76	\$ 1,750.00	\$ 1,750.00	\$ 1,750.00
Workers' Comp	\$ 24,675.77	\$ 12,883.85	\$ 14,640.65	\$ 13,332.94	\$ 15,500.00	\$ 13,029.07	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
Dues/Membership	\$ 75.00	\$ 75.00	\$ 75.00	-	\$ 75.00	-	\$ 75.00	\$ 75.00	\$ 75.00
Seminars/Training	\$ 493.40	\$ 123.27	\$ 56.70	-	\$ 500.00	\$ 61.09	\$ 500.00	\$ 500.00	\$ 500.00
Insurance- Gen liab	\$ 7,813.00	\$ 8,573.00	\$ 9,680.00	\$ 10,257.50	\$ 10,500.00	\$ 9,381.00	\$ 10,500.00	\$ 10,500.00	\$ 10,500.00
Advertising	\$ 507.48	\$ 260.92	\$ 254.20	-	\$ 250.00	-	\$ 100.00	\$ 100.00	\$ 100.00
Travel	\$ 1.75	\$ 111.50	\$ 40.48	\$ 48.98	\$ 50.00	-	\$ 100.00	\$ 100.00	\$ 100.00
Office Supplies	\$ 40.80	\$ 54.29	\$ 68.88	\$ 48.98	\$ 150.00	\$ 12.95	\$ 100.00	\$ 100.00	\$ 100.00
Postage	\$ 3.00	\$ 3.00	-	\$ 15.15	-	\$ 21.30	-	-	-
Internet	\$ 793.24	\$ 1,028.48	\$ 1,029.62	\$ 1,037.48	\$ 950.00	\$ 1,042.89	\$ 950.00	\$ 950.00	\$ 950.00
Telephone	\$ 1,032.33	\$ 1,013.14	\$ 1,006.01	\$ 968.42	\$ 1,000.00	\$ 1,109.30	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00
Water	\$ 356.16	\$ 364.65	\$ 356.16	\$ 356.16	\$ 375.00	\$ 373.14	\$ 375.00	\$ 375.00	\$ 375.00
Sewer	\$ 276.13	\$ 320.34	\$ 298.86	\$ 337.59	\$ 400.00	\$ 466.50	\$ 450.00	\$ 450.00	\$ 450.00
Electricity	\$ 2,468.08	\$ 1,872.52	\$ 1,640.60	\$ 2,197.88	\$ 2,000.00	\$ 2,412.66	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Heating Fuel	\$ 4,135.31	\$ 4,041.18	\$ 4,050.23	\$ 4,687.79	\$ 5,000.00	\$ 3,616.63	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00
General Supplies	\$ 11,453.36	\$ 8,962.21	\$ 14,329.05	\$ 7,147.90	\$ 7,000.00	\$ 9,983.83	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Vehicle Fuel	\$ 17,464.42	\$ 26,505.01	\$ 31,424.58	\$ 33,229.16	\$ 40,000.00	\$ 18,516.97	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00
Equipment Fuel	\$ 13.47	\$ 5.03	\$ 63.69	\$ 134.70	\$ 50.00	\$ 46.84	\$ 100.00	\$ 100.00	\$ 100.00
Drug & Medical Testing	\$ 310.00	\$ 1,075.85	\$ 192.00	\$ 1,504.53	\$ 1,200.00	\$ 366.75	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Software Support	-	\$ 90.00	-	\$ 1,658.25	\$ 1,600.00	\$ 1,136.05	\$ 1,600.00	\$ 1,600.00	\$ 1,600.00
Equip Maint/Repair	\$ 37,236.31	\$ 40,550.18	\$ 40,047.91	\$ 59,381.63	\$ 40,000.00	\$ 34,626.94	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00
Building Maint/Repair	\$ 1,871.80	\$ 3,329.63	\$ 2,105.33	\$ 365.00	\$ 2,000.00	\$ 988.56	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Department Equipment	\$ 1,476.95	\$ 6,395.00	\$ 3,426.08	\$ 2,441.22	\$ 5,000.00	\$ 1,618.72	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
Tires/Tubes	\$ 3,138.48	\$ 350.00	\$ 3,937.98	\$ 2,715.75	\$ 4,000.00	\$ 1,550.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
Professional Services	\$ 6,662.30	\$ 6,509.80	\$ 7,774.75	\$ 6,668.10	\$ 6,500.00	\$ 7,363.50	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Equipment Rental	\$ 557.25	\$ 3,082.00	\$ 4,449.75	\$ 1,112.50	\$ 500.00	\$ 905.35	\$ 500.00	\$ 500.00	\$ 500.00
Tree Removal	-	-	-	-	-	\$ 650.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Uniforms	\$ -	\$ -	\$ -	\$ -	-	\$ 1,764.15	\$ 2,400.00	\$ 2,400.00	\$ 2,400.00
Stripping	-	-	-	-	-	\$ 2,300.00	\$ 8,600.00	\$ 8,600.00	\$ 8,600.00
Spraying	\$ -	\$ -	\$ -	\$ -	-	\$ 1,500.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
Winter Roads	\$ 60,403.34	\$ 85,394.68	\$ 85,866.44	\$ 89,275.84	\$ 85,000.00	\$ 63,619.59	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00
Sidewalk Repair	\$ 675.00	-	-	-	\$ 1,000.00	-	-	-	-
Summer Roads	\$ 61,734.40	\$ 38,565.68	\$ 55,954.74	\$ 39,075.73	\$ 60,000.00	\$ 52,297.74	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00

Overlay/Crack Sealing	\$ 725.00	\$ -	\$ -	\$ -	\$ -	\$ 1,730.00	\$ -	\$ -	\$ -
Signs	\$ 1,127.36	\$ 1,460.72	\$ 1,254.19	\$ 268.85	\$ 2,000.00	\$ 1,066.83	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Resident Sand	\$ 2,000.00	\$ 43.96	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 473,693.90	\$ 515,562.09	\$ 570,375.00	\$ 573,012.28	\$ 604,650.00	\$ 525,180.75	\$ 633,800.00	\$ 633,800.00	\$ 633,800.00
Difference vs. PY	\$ 5,541.67	\$ 41,868.19	\$ 54,812.91	\$ 2,637.28	\$ 31,637.72		\$ 29,150.00	\$ 29,150.00	\$ 29,150.00
Percentage Change	1.18%	8.84%	10.63%	0.46%	5.52%		4.82%	4.82%	4.82%
Actual Budget	\$ 535,050.00	\$ 545,225.00	\$ 570,375.00	\$ 578,875.00					

Motor Vehicle Excise	\$ 611,883.42	\$ 634,942.76	\$ 648,843.83	\$ 690,614.10	\$ 610,000.00	\$ 677,606.92	\$ 620,000.00	\$ 620,000.00	\$ 620,000.00
Miscellaneous	\$ 803.92	\$ 2,203.24	\$ 231.00	\$ 5,737.50	\$ -	\$ 1,583.24	\$ -	\$ -	\$ -
Town Equipment Sale	\$ 55.00	\$ 220.00	\$ -	\$ 40.00	\$ -	\$ -	\$ -	\$ -	\$ -
WM Betterment Road	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ -	\$ -	\$ -	\$ -	\$ -
Posted Road Fee	\$ 50.00	\$ -	\$ -	\$ 25.00	\$ -	\$ -	\$ -	\$ -	\$ -
Road/Driveway Opening	\$ 150.00	\$ 175.00	\$ 100.00	\$ 300.00	\$ -	\$ 350.00	\$ -	\$ -	\$ -
Total Revenue	\$ 619,442.34	\$ 644,041.00	\$ 655,674.83	\$ 703,216.60	\$ 610,000.00	\$ 679,540.16	\$ 620,000.00	\$ 620,000.00	\$ 620,000.00

Total Cost of Department	\$ (145,748.44)	\$ (128,478.91)	\$ (85,299.83)	\$ (130,204.32)	\$ (5,350.00)	\$ (154,359.41)	\$ 13,800.00	\$ 13,800.00	\$ 13,800.00
Difference vs. PY	\$ (24,886.93)	\$ 17,269.53	\$ 43,179.08	\$ (44,904.49)		\$ (69,059.58)	\$ 144,004.32	\$ 144,004.32	\$ 144,004.32

PUBLIC SAFETY
Article 9

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Animal Control	\$ 1,578.00	\$ 2,746.27	\$ 3,300.00	\$ 2,356.00	\$ 4,800.00	\$ 3,890.00	\$ 4,800.00	\$ 4,800.00	\$ 4,800.00
FICA	\$ 120.68	\$ 203.67	\$ 250.13	\$ 188.97	\$ 320.00	\$ 297.58	\$ 320.00	\$ 320.00	\$ 320.00
Unemployment	\$ 96.00	\$ 117.42	\$ 67.40	\$ 75.72	\$ 100.00	\$ 53.32	\$ 100.00	\$ 100.00	\$ 100.00
Workers' Comp	\$ 117.03	\$ 68.64	\$ 67.00	\$ 54.40	\$ 75.00	\$ 37.26	\$ 75.00	\$ 75.00	\$ 75.00
Dues/Membership	\$ -	\$ 70.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Seminars/Training	\$ -	\$ 48.33	\$ -	\$ -	\$ 50.00	\$ -	\$ 50.00	\$ 50.00	\$ 50.00
Advertising	\$ 92.82	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel	\$ 2,654.50	\$ 2,465.00	\$ 1,071.41	\$ 770.48	\$ 1,250.00	\$ 818.38	\$ 1,250.00	\$ 1,250.00	\$ 1,250.00
Office Supplies	\$ -	\$ 24.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Printed Forms	\$ 7.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Postage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2.80	\$ -	\$ -	\$ -
Electricity (Street Lights)	\$ 20,528.55	\$ 18,479.11	\$ 19,208.19	\$ 19,033.43	\$ 19,000.00	\$ 15,287.48	\$ 17,000.00	\$ 17,000.00	\$ 17,000.00
General Supplies	\$ -	\$ -	\$ 170.02	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Medical Services	\$ -	\$ -	\$ -	\$ 180.00	\$ -	\$ 139.30	\$ 250.00	\$ 250.00	\$ 250.00
Municipal Light Repair	\$ -	\$ -	\$ -	\$ -	\$ 500.00	\$ -	\$ 500.00	\$ 500.00	\$ 500.00
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shelter Contract	\$ 4,924.57	\$ 4,915.82	\$ 5,050.50	\$ 5,286.19	\$ 5,287.00	\$ 5,286.19	\$ 5,287.00	\$ 5,287.00	\$ 5,287.00
Fire Hydrant Rental	\$ 85,400.00	\$ 85,400.00	\$ 85,400.00	\$ 85,400.00	\$ 85,400.00	\$ 85,400.00	\$ 85,400.00	\$ 85,400.00	\$ 85,400.00
Animal Welfare Offset	\$ -	\$ -	\$ (11,215.00)	\$ (5,000.00)	\$ (4,000.00)	\$ (4,000.00)	\$ (4,000.00)	\$ (4,000.00)	\$ (4,000.00)
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 115,519.15	\$ 114,539.16	\$ 103,369.65	\$ 108,345.19	\$ 112,782.00	\$ 107,212.31	\$ 111,032.00	\$ 111,032.00	\$ 111,032.00
Difference vs. PY	\$ (1,079.69)	\$ (979.99)	\$ (11,169.51)	\$ 4,975.54	\$ 4,436.81	\$ -	\$ (1,750.00)	\$ (1,750.00)	\$ (1,750.00)
Percentage Change	-0.93%	-0.85%	-9.75%	4.81%	4.10%		-1.55%	-1.55%	-1.55%
Actual Budget	\$ 117,350.00	\$ 117,150.00	\$ 105,600.00	\$ 112,102.00					
Animal Control Fines	\$ 248.63	\$ -	\$ -	\$ 2,967.00	\$ -	\$ 1,868.00	\$ -	\$ -	\$ -
Total Revenue	\$ 248.63	\$ -	\$ -	\$ 2,967.00	\$ -	\$ 1,868.00	\$ -	\$ -	\$ -
Total Cost of Department	\$ 115,270.52	\$ 114,539.16	\$ 103,369.65	\$ 105,378.19	\$ 112,782.00	\$ 105,344.31	\$ 111,032.00	\$ 111,032.00	\$ 111,032.00
Difference vs. PY	\$ 38.68	\$ (731.36)	\$ (11,169.51)	\$ 2,008.54	\$ 7,403.81	\$ 1,974.66	\$ (1,750.00)	\$ (1,750.00)	\$ (1,750.00)
Percentage Change	0.03%	-0.63%	-9.75%	1.94%	7.03%	1.91%	-1.55%	-1.55%	-1.55%

FIRE
Article 10

Description	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 Dept Request	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Full Time	\$ -	\$ -	\$ -	\$ 33,150.00	\$ 14,025.00	\$ 72,000.00	\$ 72,000.00	\$ 72,000.00	\$ 72,000.00
Full Time Overtime	\$ -	\$ -	\$ -	\$ 1,380.00	\$ 1,485.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Part Time Admin	\$ 6,212.20	\$ 8,108.00	\$ 6,708.00	\$ 8,750.00	\$ 6,241.00	\$ 8,750.00	\$ 8,750.00	\$ 8,750.00	\$ 8,750.00
Part Time- Firefighter	\$ 28,849.49	\$ 40,649.13	\$ 39,208.50	\$ 47,000.00	\$ 39,143.81	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00	\$ 46,000.00
Health Insurance	\$ 12,284.76	\$ 12,530.40	\$ 13,031.64	\$ 14,400.00	\$ 2,802.09	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00
Medical Reimbursement	\$ -	\$ -	\$ -	\$ 13,422.60	\$ 7,071.00	\$ 13,422.00	\$ 13,422.00	\$ 13,422.00	\$ 13,422.00
FICA	\$ 2,702.18	\$ 3,729.89	\$ 3,512.62	\$ 3,700.00	\$ 4,693.10	\$ 10,600.00	\$ 10,600.00	\$ 10,600.00	\$ 10,600.00
Benefits	\$ -	\$ -	\$ -	\$ 1,070.00	\$ 420.70	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Unemployment	\$ 373.68	\$ 238.04	\$ 299.60	\$ 350.00	\$ 208.48	\$ 750.00	\$ 750.00	\$ 750.00	\$ 750.00
Workers' Comp	\$ 2,548.42	\$ 2,980.15	\$ 3,389.20	\$ 4,500.00	\$ 5,349.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00
Dues/Membership	\$ 25.00	\$ 25.00	\$ -	\$ 325.00	\$ -	\$ 325.00	\$ 325.00	\$ 325.00	\$ 325.00
Seminars/Training	\$ 290.00	\$ 817.96	\$ 116.95	\$ 1,000.00	\$ 180.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Insurance- Gen Liab	\$ 5,597.50	\$ 5,783.00	\$ 6,099.50	\$ 7,000.00	\$ 6,501.50	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Advertising	\$ -	\$ -	\$ -	\$ -	\$ 91.00	\$ -	\$ -	\$ -	\$ -
Office Supplies	\$ 16.95	\$ 113.82	\$ -	\$ 250.00	\$ 164.77	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00
Postage	\$ -	\$ -	\$ 1.15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
License/Permit Fees	\$ -	\$ -	\$ -	\$ 2,000.00	\$ 1,322.21	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
Internet	\$ 719.88	\$ 719.88	\$ 719.88	\$ 750.00	\$ 719.88	\$ 750.00	\$ 750.00	\$ 750.00	\$ 750.00
Telephone	\$ 541.63	\$ 547.83	\$ 548.88	\$ 600.00	\$ 623.95	\$ 700.00	\$ 700.00	\$ 700.00	\$ 700.00
Water	\$ 623.28	\$ 356.16	\$ 356.16	\$ 400.00	\$ 356.16	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
Sewer	\$ 316.66	\$ 447.34	\$ 492.08	\$ 490.00	\$ 541.27	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00
Electricity	\$ 2,262.58	\$ 2,149.19	\$ 2,134.94	\$ 2,200.00	\$ 2,074.69	\$ 2,200.00	\$ 2,200.00	\$ 2,200.00	\$ 2,200.00
Heating Fuel	\$ 2,352.16	\$ 3,280.23	\$ 2,960.08	\$ 3,400.00	\$ 2,476.20	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00
General Supplies	\$ 4,772.81	\$ 3,873.50	\$ 2,555.93	\$ 2,500.00	\$ 4,480.69	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Vehicle Fuel	\$ 1,030.57	\$ 1,500.79	\$ 1,630.02	\$ 1,750.00	\$ 1,388.66	\$ 1,750.00	\$ 1,750.00	\$ 1,750.00	\$ 1,750.00
Equipment Fuel	\$ 103.47	\$ 96.02	\$ 46.61	\$ 100.00	\$ 84.84	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
Respiratory Testing	\$ 232.84	\$ 425.57	\$ 632.84	\$ 650.00	\$ 651.61	\$ 650.00	\$ 650.00	\$ 650.00	\$ 650.00
Drug & Medical Testing	\$ -	\$ -	\$ -	\$ -	\$ 158.50	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00
Software Support	\$ 779.00	\$ 1,077.45	\$ 274.45	\$ 1,100.00	\$ 274.45	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00
Equip Maint/Repair	\$ 6,314.81	\$ 6,719.79	\$ 9,795.79	\$ 6,000.00	\$ 13,369.89	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Building Maint/Repair	\$ 2,072.28	\$ 1,211.29	\$ 1,375.27	\$ 1,000.00	\$ 2,275.45	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Department Equipment	\$ 7,021.30	\$ 2,134.50	\$ 7,649.33	\$ 5,500.00	\$ 8,739.17	\$ 5,500.00	\$ 5,500.00	\$ 5,500.00	\$ 5,500.00
Professional Services	\$ -	\$ -	\$ 1,235.00	\$ -	\$ 2,199.70	\$ -	\$ -	\$ -	\$ -
Uniform	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00
Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ 285.00	\$ -	\$ -	\$ -	\$ -
Repeater Agreement	\$ 170.00	\$ 510.00	\$ 561.00	\$ 1,200.00	\$ 1,122.00	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00
Transfer to Contingency	\$ -	\$ -	\$ (63.42)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 88,213.45	\$ 100,024.93	\$ 105,272.00	\$ 165,937.60	\$ 131,520.77	\$ 235,797.00	\$ 235,797.00	\$ 235,797.00	\$ 235,797.00
Difference vs. PY	\$ 3,037.82	\$ 11,811.48	\$ 5,247.07	\$ 60,665.60	\$ -	\$ 69,859.40	\$ 69,859.40	\$ 69,859.40	\$ 69,859.40
Percentage Change	3.57%	13.39%	5.25%	57.63%		42.10%	42.10%	42.10%	42.10%
Actual Budget	\$ 90,500.00	\$ 100,655.00	\$ 105,272.00						

Miscellaneous	\$ 231.67	\$ 723.95	\$ 4,398.50	\$ -	\$ 10.00	\$ -	\$ -	\$ -	\$ -
Mercer Fire	\$ 19,635.00	\$ 21,361.42	\$ 27,246.24	\$ 38,409.00	\$ 38,409.39	\$ 50,285.00	\$ 50,285.00	\$ 50,285.00	\$ 50,285.00
Donations	\$ -	\$ -	\$ -	\$ -	\$ 975.00	\$ -	\$ -	\$ -	\$ -
Reimbursements	\$ -	\$ -	\$ -	\$ -	\$ 1,438.00	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 19,866.67	\$ 22,085.37	\$ 31,644.74	\$ 38,409.00	\$ 40,832.39	\$ 50,285.00	\$ 50,285.00	\$ 50,285.00	\$ 50,285.00

Total Cost of Department	\$ 68,346.78	\$ 77,939.56	\$ 73,627.26	\$ 127,528.60	\$ 90,688.38	\$ 185,512.00	\$ 185,512.00	\$ 185,512.00	\$ 185,512.00
Difference vs. PY	\$ 2,892.15	\$ 9,592.78	\$ (4,312.30)	\$ 53,901.34	\$ 12,748.82	\$ 57,983.40	\$ 57,983.40	\$ 57,983.40	\$ 57,983.40
Percentage Change	4.42%	14.04%	-5.53%	73.21%	16.36%	45.47%	45.47%	45.47%	45.47%

CEMETERIES
Article 11

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Insurance- Gen Liab	\$ -	\$ -	\$ -	\$ 18.00	\$ 50.00	\$ -	\$ 50.00	\$ 50.00	\$ 50.00
Water	-	-	-	-	-	-	-	-	-
Electricity	\$ 249.62	\$ 246.74	\$ 246.77	\$ 220.00	\$ 250.00	\$ 223.98	\$ 250.00	\$ 250.00	\$ 250.00
General Supplies	\$ 60.96	\$ 67.32	-	-	\$ 200.00	\$ 159.99	\$ 200.00	\$ 200.00	\$ 200.00
Season Wages	\$ -	\$ -	\$ -	\$ -	\$ 500.00	\$ -	\$ 500.00	\$ 500.00	\$ 500.00
Open/Close Expense	\$ -	\$ 900.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Signs & Markers	\$ -	\$ 634.90	\$ -	\$ -	\$ 250.00	\$ -	\$ 250.00	\$ 250.00	\$ 250.00
Equipment Fuel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equip Maint/Repair	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ 700.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tree Removal	\$ -	\$ 1,500.00	\$ -	\$ -	\$ 1,000.00	\$ 400.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Legal Fees	\$ 290.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mapping	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 1,300.58	\$ 3,348.96	\$ 246.77	\$ 238.00	\$ 2,250.00	\$ 783.97	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00
Difference vs. PY	\$ (336.13)	\$ 2,048.38	\$ (3,102.19)	\$ (8.77)	\$ 2,012.00		\$ -	\$ -	\$ -
Percentage Change	-20.54%	157.50%	-92.63%	-3.55%	845.38%		0.00%	0.00%	0.00%
Actual Budget	\$ 3,525.00	\$ 7,725.00	\$ 7,075.00	\$ 2,900.00					
Lot Sales	\$ 1,200.00	\$ 1,380.00	\$ 4,140.00	\$ 1,380.00	\$ -	\$ 6,900.00	\$ -	\$ -	\$ -
Open/Close Fees	\$ -	\$ 900.00	\$ 50.00	\$ 250.00	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 4,111.20	\$ 3,815.30	\$ 3,929.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 5,311.20	\$ 6,095.30	\$ 8,119.30	\$ 1,630.00	\$ -	\$ 6,900.00	\$ -	\$ -	\$ -
Total Cost of Department	\$ (4,010.62)	\$ (2,746.34)	\$ (7,872.53)	\$ (1,392.00)	\$ 2,250.00	\$ (6,116.03)	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00
Difference vs. PY	\$ (1,585.33)	\$ 1,264.28	\$ (5,126.19)	\$ 6,480.53	\$ 3,642.00	\$ 1,756.50	\$ -	\$ -	\$ -
Percentage Change	65.37%	-31.52%	186.66%	-82.32%	-261.64%	-22.31%	0.00%	0.00%	0.00%

GENERAL ASSISTANCE
Article 12

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Postage	\$ 6.25	\$ 6.59	\$ 0.71	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Electricity	\$ 864.77	\$ 231.00	\$ 443.08	\$ -	\$ 700.00	\$ -	\$ 700.00	\$ 700.00	\$ 700.00
Heating Fuel	\$ 1,281.41	\$ 981.00	\$ 1,278.50	\$ 270.00	\$ 2,000.00	\$ -	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
General Supplies	\$ 153.66	\$ -	\$ 98.99	\$ -	\$ 250.00	\$ -	\$ 250.00	\$ 250.00	\$ 250.00
Medical Services	\$ -	\$ -	\$ -	\$ -	\$ 250.00	\$ -	\$ 250.00	\$ 250.00	\$ 250.00
Housing	\$ 2,486.00	\$ 148.00	\$ 1,200.00	\$ -	\$ 2,000.00	\$ 113.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Food	\$ -	\$ 415.42	\$ 55.15	\$ -	\$ 400.00	\$ 26.37	\$ 400.00	\$ 400.00	\$ 400.00
Burial	\$ -	\$ -	\$ -	\$ 995.00	\$ -	\$ -	\$ -	\$ -	\$ -
Water	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 4,792.09	\$ 1,782.01	\$ 3,076.43	\$ 1,265.00	\$ 5,600.00	\$ 139.37	\$ 5,600.00	\$ 5,600.00	\$ 5,600.00
Difference vs. PY	\$ 2,810.53	\$ (3,010.08)	\$ 1,294.42	\$ (1,811.43)	\$ 4,335.00		\$ -	\$ -	\$ -
Percentage Change	141.83%	-62.81%	72.64%	-58.88%	342.69%		0.00%	0.00%	0.00%
Actual Budget	\$ 6,300.00	\$ 5,825.00	\$ 5,615.00	\$ 5,600.00					
Reimbursements	\$ 3,787.06	\$ 1,512.70	\$ 2,135.01	\$ 1,371.92	\$ -	\$ 794.05	\$ -	\$ -	\$ -
Total Revenue	\$ 3,787.06	\$ 1,512.70	\$ 2,135.01	\$ 1,371.92	\$ -	\$ 794.05	\$ -	\$ -	\$ -
Total Cost of Department	\$ 1,005.03	\$ 269.31	\$ 941.42	\$ (106.92)	\$ 5,600.00	\$ (654.68)	\$ 5,600.00	\$ 5,600.00	\$ 5,600.00
Difference vs. PY	\$ (106.07)	\$ (735.72)	\$ 672.11	\$ (1,048.34)	\$ 5,706.92	\$ (1,596.10)	\$ -	\$ -	\$ -
Percentage Change	-9.55%	-73.20%	249.57%	-111.36%	-5337.56%	-169.54%	0.00%	0.00%	0.00%

RECREATION
Article 13

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 Comm Req	2021 TM Request	2021 BOS Recommended	2021 BC Recommended
Part Time	\$ 1,530.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Basketball- Wages	\$ 500.00	\$ 1,435.00	\$ 1,220.00	\$ 1,750.00	\$ 1,750.00	\$ 1,965.00	\$ -	\$ 1,750.00	\$ 1,750.00	\$ 1,750.00
Soccer- Wages	\$ 1,000.00	\$ 500.00	\$ 500.00	\$ 1,000.00	\$ 1,000.00	\$ 1,320.00	\$ -	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00
Base/Softball- Wages	\$ 500.00	\$ 1,670.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	\$ 500.00	\$ -	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Field Hockey- Wages	\$ 270.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FICA	\$ 90.52	\$ 275.82	\$ 208.08	\$ 363.39	\$ 400.00	\$ 289.55	\$ -	\$ 400.00	\$ 400.00	\$ 400.00
Unemployment	\$ 245.48	\$ 110.70	\$ 62.00	\$ 57.96	\$ 100.00	\$ 63.44	\$ -	\$ 100.00	\$ 100.00	\$ 100.00
Workers Comp	\$ 103.50	\$ 141.71	\$ 147.86	\$ 106.69	\$ 150.00	\$ 248.46	\$ -	\$ 150.00	\$ 150.00	\$ 150.00
Insurance- Gen Liab	\$ 2.30	\$ 103.00	\$ 105.00	\$ 212.50	\$ 225.00	\$ 173.50	\$ -	\$ 225.00	\$ 225.00	\$ 225.00
Postage	\$ 327.49	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Electricity	\$ -	\$ 279.12	\$ 280.26	\$ 338.09	\$ 400.00	\$ 307.86	\$ -	\$ 400.00	\$ 400.00	\$ 400.00
General Supplies	\$ -	\$ -	\$ -	\$ 218.70	\$ 50.00	\$ -	\$ -	\$ 50.00	\$ 50.00	\$ 50.00
Volleyball	\$ 872.88	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pickleball	\$ -	\$ -	\$ -	\$ 558.18	\$ 150.00	\$ -	\$ -	\$ 150.00	\$ 150.00	\$ 150.00
Basketball	\$ 1,981.06	\$ 1,432.97	\$ 1,735.17	\$ 1,699.50	\$ 1,500.00	\$ 1,304.86	\$ -	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Soccer	\$ 130.50	\$ 2,064.74	\$ 2,664.01	\$ 1,416.23	\$ 2,100.00	\$ 749.20	\$ -	\$ 2,100.00	\$ 2,100.00	\$ 2,100.00
Base/Softball	\$ 8,249.67	\$ 5,616.12	\$ 5,459.67	\$ 6,357.37	\$ 7,235.00	\$ (45.00)	\$ -	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Facility Maint/Repair	\$ 560.00	\$ 56.27	\$ -	\$ 1,085.36	\$ 2,150.00	\$ -	\$ -	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Equipment Rental	\$ -	\$ 469.52	\$ 450.00	\$ 525.00	\$ 550.00	\$ 300.00	\$ -	\$ 1,100.00	\$ 1,100.00	\$ 1,100.00
Department Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sanitary Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 16,363.46	\$ 14,154.97	\$ 13,832.05	\$ 17,688.97	\$ 19,760.00	\$ 7,176.87	\$ -	\$ 19,725.00	\$ 19,725.00	\$ 19,725.00
Difference vs. PY	\$ (2,342.18)	\$ (2,208.49)	\$ (322.92)	\$ 3,856.92	\$ 2,071.03	\$ (19,760.00)	\$ (19,760.00)	\$ (35.00)	\$ (35.00)	\$ (35.00)
Percentage Change	-12.52%	-13.50%	-2.28%	27.88%	11.71%	-100.00%	-100.00%	-0.18%	-0.18%	-0.18%
Actual Budget	\$ 18,480.00	\$ 18,465.00	\$ 19,465.00	\$ 19,465.00						
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150.00	\$ -	\$ -	\$ -	\$ -
Basketball Fees	\$ 1,090.00	\$ 925.00	\$ 896.00	\$ 1,612.00	\$ 800.00	\$ 480.00	\$ -	\$ 400.00	\$ 400.00	\$ 400.00
Soccer Fees	\$ 1,180.00	\$ 1,115.00	\$ 1,250.00	\$ 1,827.00	\$ 800.00	\$ 330.00	\$ -	\$ 800.00	\$ 800.00	\$ 800.00
Field Hockey Fees	\$ 60.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Base/Softball Fees	\$ 1,615.00	\$ 1,890.00	\$ 1,575.00	\$ 1,705.00	\$ 800.00	\$ 60.00	\$ -	\$ 800.00	\$ 800.00	\$ 800.00
Donations	\$ -	\$ -	\$ 385.00	\$ 60.00	\$ -	\$ 150.00	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 3,945.00	\$ 3,930.00	\$ 4,106.00	\$ 5,204.00	\$ 2,400.00	\$ 1,170.00	\$ -	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Total Cost of Department	\$ 12,418.46	\$ 10,224.97	\$ 9,726.05	\$ 12,484.97	\$ 17,360.00	\$ 6,006.87	\$ -	\$ 17,725.00	\$ 17,725.00	\$ 17,725.00
Difference vs. PY	\$ 10,697.53	\$ (2,193.49)	\$ (498.92)	\$ 2,758.92	\$ 4,875.03	\$ (3,719.18)	\$ -	\$ 365.00	\$ 365.00	\$ 365.00
Percentage Change	621.61%	-17.66%	-4.88%	28.37%	39.05%	-38.24%		2.10%	2.10%	2.10%

PARKS
Article 14

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Insurance- Gen Liab	\$ 129.00	\$ 137.00	\$ 140.00	\$ 92.00	\$ 150.00	\$ 164.50	\$ 175.00	\$ 175.00	\$ 175.00
Sewer	\$ 98.41	\$ 70.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Postage	\$ -	\$ -	\$ 8.78	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Electricity	\$ 220.35	\$ 184.83	\$ 405.01	\$ 386.18	\$ 450.00	\$ 358.58	\$ 450.00	\$ 450.00	\$ 450.00
General Supplies	\$ -	\$ 212.25	\$ 132.02	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equip Maint/Repair	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 566.19	\$ -	\$ -	\$ -
Building Maint/Repair	\$ 20.60	\$ -	\$ 73.72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Equipment	\$ -	\$ -	\$ -	\$ -	\$ 200.00	\$ -	\$ 200.00	\$ 200.00	\$ 200.00
Downtown Maintenance	\$ 1,290.40	\$ 642.79	\$ 334.18	\$ 513.96	\$ 500.00	\$ 219.56	\$ 500.00	\$ 500.00	\$ 500.00
Equipment Rental	\$ 640.00	\$ 751.23	\$ 1,320.00	\$ 1,320.00	\$ 1,400.00	\$ 1,780.00	\$ 1,375.00	\$ 1,375.00	\$ 1,375.00
Osoosla Days	\$ 736.36	\$ 992.88	\$ 436.29	\$ -	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Ashley Wing Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ (590.12)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 2,545.00	\$ 2,990.98	\$ 2,850.00	\$ 2,312.14	\$ 3,700.00	\$ 3,088.83	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00
Difference vs. PY	\$ 685.17	\$ 445.98	\$ (140.98)	\$ (537.86)	\$ 1,387.86		\$ -	\$ -	\$ -
Percentage Change	36.84%	17.52%	-4.71%	-18.87%	60.02%		0.00%	0.00%	0.00%
Actual Budget	\$ 2,545.00	\$ 3,000.00	\$ 2,850.00	\$ 3,450.00					
Donations	\$ 957.84	\$ 10.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 957.84	\$ 10.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 1,587.16	\$ 2,980.98	\$ 2,850.00	\$ 2,312.14	\$ 3,700.00	\$ 3,088.83	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00
Difference vs. PY	\$ (272.67)	\$ 1,393.82	\$ (130.98)	\$ (537.86)	\$ 1,387.86	\$ 238.83	\$ -	\$ -	\$ -
Percentage Change	-14.66%	87.82%	-4.39%	-18.87%	60.02%	8.38%	0.00%	0.00%	0.00%

LIBRARY
Article 15

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 Trustee Request	2021 TM Request	2021 BOS Recommended	2021 BC Recommended
Part Time	\$ 13,200.90	\$ 13,550.16	\$ 13,230.00	\$ 16,889.25	\$ 19,000.00	\$ 19,088.03	\$ 19,440.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00
FICA	\$ 1,009.82	\$ 1,011.63	\$ 1,012.07	\$ 1,310.81	\$ 1,475.00	\$ 1,460.14	\$ 1,487.00	\$ 1,550.00	\$ 1,550.00	\$ 1,550.00
Unemployment	\$ 299.52	\$ 366.30	\$ 218.00	\$ 241.28	\$ 300.00	\$ 225.16	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00
Workers Comp	\$ 107.67	\$ 57.56	\$ 55.45	\$ 48.13	\$ 100.00	\$ 72.13	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
Dues/Membership	\$ 100.00	\$ 100.00	\$ -	\$ 30.00	\$ 100.00	\$ -	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
Seminars/Training	\$ 50.00	\$ -	\$ 35.00	\$ 346.96	\$ 350.00	\$ -	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00
Insurance-Gen Lab	\$ 465.50	\$ 463.00	\$ 473.00	\$ 495.00	\$ 500.00	\$ 507.00	\$ 500.00	\$ 525.00	\$ 525.00	\$ 525.00
Advertising	\$ -	\$ -	\$ -	\$ 106.21	\$ 100.00	\$ -	\$ 200.00	\$ 100.00	\$ 100.00	\$ 100.00
Travel	\$ -	\$ -	\$ -	\$ 57.02	\$ 75.00	\$ -	\$ -	\$ -	\$ -	\$ -
Printed Forms	\$ 55.00	\$ -	\$ -	\$ 31.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8.00	\$ -	\$ -	\$ -	\$ -
Office Supplies	\$ 232.17	\$ 155.37	\$ 112.88	\$ 402.92	\$ 300.00	\$ 188.85	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00
Postage/Interlibrary	\$ 26.71	\$ 9.56	\$ -	\$ 58.63	\$ 25.00	\$ 27.69	\$ 25.00	\$ 25.00	\$ 25.00	\$ 25.00
Books	\$ 3,023.90	\$ 2,381.86	\$ 2,128.08	\$ 2,367.54	\$ 2,750.00	\$ 2,860.26	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Telephone	\$ 536.70	\$ 549.99	\$ 537.47	\$ 562.22	\$ 530.00	\$ 593.41	\$ 593.41	\$ 600.00	\$ 600.00	\$ 600.00
Water	\$ 712.32	\$ 712.32	\$ 712.32	\$ 712.32	\$ 800.00	\$ 712.32	\$ 712.32	\$ 750.00	\$ 750.00	\$ 750.00
Sewer	\$ 287.12	\$ 294.51	\$ 330.15	\$ 363.13	\$ 350.00	\$ 414.78	\$ 418.60	\$ 375.00	\$ 375.00	\$ 375.00
Electricity	\$ 1,160.32	\$ 903.05	\$ 932.00	\$ 1,125.85	\$ 1,100.00	\$ 910.93	\$ 904.20	\$ 1,100.00	\$ 1,100.00	\$ 1,100.00
Heating Fuel	\$ 1,925.73	\$ 1,595.08	\$ 2,425.61	\$ 2,546.87	\$ 2,500.00	\$ 1,624.44	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
General Supplies	\$ 261.15	\$ 408.84	\$ 808.91	\$ 806.00	\$ 700.00	\$ 384.44	\$ 900.00	\$ 900.00	\$ 900.00	\$ 900.00
Programming	\$ -	\$ -	\$ 305.00	\$ 688.99	\$ 400.00	\$ 30.00	\$ 700.00	\$ 450.00	\$ 450.00	\$ 450.00
Software Support	\$ 2,257.19	\$ 2,229.00	\$ 2,312.95	\$ 2,312.95	\$ 2,500.00	\$ 2,312.95	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00
Building Maint/Repair	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ 293.42	\$ 852.64	\$ 930.71	\$ 112.16	\$ 400.00	\$ 608.36	\$ 400.00	\$ 400.00	\$ 400.00	\$ 400.00
Computer Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19.99	\$ -	\$ -	\$ -	\$ -
Cleaning Services	\$ -	\$ -	\$ -	\$ 600.00	\$ 1,200.00	\$ 1,300.00	\$ 600.00	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00
Transfer to Contingency	\$ -	\$ -	\$ -	\$ (1,375.24)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 26,005.14	\$ 25,646.87	\$ 26,559.60	\$ 30,840.00	\$ 35,555.00	\$ 32,845.84	\$ 35,530.53	\$ 36,625.00	\$ 36,625.00	\$ 36,625.00
Difference vs. PY	\$ (418.45)	\$ (358.27)	\$ 912.73	\$ 4,280.40	\$ 4,715.00	\$ (24.47)	\$ 1,070.00	\$ 1,070.00	\$ 1,070.00	\$ 1,070.00
Percentage Change	-1.58%	-1.38%	3.56%	16.12%	15.29%	-0.07%	3.01%	3.01%	3.01%	3.01%
Actual Budget	\$ 28,995.00	\$ 29,310.00	\$ 29,515.00	\$ 30,840.00						

Copy Fee	\$ 117.25	\$ 126.25	\$ 92.75	\$ 23.28	\$ 100.00	\$ 27.00	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 128.52	\$ 77.65	\$ 37.73	\$ 47.00	\$ 50.00	\$ 0.50	\$ -	\$ -	\$ -	\$ -
Donations	\$ 168.87	\$ 140.75	\$ 244.33	\$ 429.27	\$ 125.00	\$ 50.71	\$ -	\$ -	\$ -	\$ -
Late Fees	\$ 87.18	\$ 82.95	\$ 26.15	\$ 179.00	\$ 50.00	\$ 43.67	\$ -	\$ -	\$ -	\$ -
Video/Book Sales	\$ 7.60	\$ 206.42	\$ 139.66	\$ 63.93	\$ -	\$ 511.64	\$ -	\$ -	\$ -	\$ -
Promotional Product	\$ 10.00	\$ -	\$ -	\$ 78.00	\$ -	\$ 5.00	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 519.42	\$ 634.02	\$ 540.62	\$ 820.48	\$ 325.00	\$ 638.52	\$ -	\$ -	\$ -	\$ -

Total Cost of Department	\$ 25,485.72	\$ 25,012.85	\$ 26,018.98	\$ 30,019.52	\$ 35,230.00	\$ 32,207.32	\$ 35,530.53	\$ 36,625.00	\$ 36,625.00	\$ 36,625.00
Difference vs. PY	\$ (432.92)	\$ (472.87)	\$ 1,006.13	\$ 4,000.54	\$ 5,210.48	\$ 6,188.54	\$ 5,511.01	\$ 6,605.48	\$ 6,605.48	\$ 6,605.48

CODE ENFORCEMENT
Article 16

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Part Time	\$ 24,799.21	\$ 3,920.66	\$ 5,733.00	\$ 6,078.03	\$ 8,000.00	\$ 5,601.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00
FICA	\$ 1,955.17	\$ 325.18	\$ 492.72	\$ 537.19	\$ 600.00	\$ 497.46	\$ 600.00	\$ 600.00	\$ 600.00
Unemployment	\$ 292.92	\$ 358.26	\$ -	\$ -	\$ 150.00	\$ -	\$ 150.00	\$ 150.00	\$ 150.00
Workers' Comp	\$ 938.33	\$ 509.25	\$ -	\$ 169.46	\$ 300.00	\$ 285.49	\$ 300.00	\$ 300.00	\$ 300.00
Seminars/Training	\$ 331.00	\$ -	\$ -	\$ -	\$ 200.00	\$ -	\$ 200.00	\$ 200.00	\$ 200.00
Advertising	\$ 172.10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel	\$ 1,166.45	\$ 400.00	\$ 500.00	\$ 600.00	\$ 600.00	\$ 600.00	\$ 600.00	\$ 600.00	\$ 600.00
Printed Forms	\$ 66.89	\$ -	\$ -	\$ -	\$ 75.00	\$ -	\$ 75.00	\$ 75.00	\$ 75.00
Office Supplies	\$ 301.59	\$ 56.99	\$ 36.00	\$ -	\$ 150.00	\$ -	\$ -	\$ -	\$ -
Postage	\$ 69.31	\$ 48.01	\$ 12.87	\$ 33.15	\$ 50.00	\$ 13.70	\$ 50.00	\$ 50.00	\$ 50.00
Telephone	\$ 180.00	\$ 120.00	\$ 250.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00
General Supplies	\$ -	\$ 104.54	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Support	\$ 233.99	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ 14,588.39	\$ 3,210.01	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Legal	\$ -	\$ 500.00	\$ -	\$ -	\$ -	\$ 199.50	\$ 500.00	\$ 500.00	\$ 500.00
Department Equipment	\$ 569.06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 31,074.02	\$ 20,931.28	\$ 10,234.60	\$ 7,717.83	\$ 10,425.00	\$ 7,497.15	\$ 10,275.00	\$ 10,275.00	\$ 10,275.00
Difference vs. PY	\$ 1,214.92	\$ (10,142.74)	\$ (10,696.68)	\$ (2,516.77)	\$ 2,707.17		\$ (150.00)	\$ (150.00)	\$ (150.00)
Percentage Change	4.07%	-32.64%	-51.10%	-24.59%	35.08%		-1.44%	-1.44%	-1.44%
Actual Budget	\$ 31,695.00	\$ 32,130.00	\$ 26,825.00	\$ 9,935.00					
Permits/Fees	\$ 7,450.65	\$ 2,375.65	\$ 1,355.00	\$ 850.00	\$ 500.00	\$ 885.00	\$ 500.00	\$ 500.00	\$ 500.00
Local Plumbing Fees	\$ 202.50	\$ 202.50	\$ 1,672.50	\$ 3,322.50	\$ 1,000.00	\$ 3,185.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Junk/Recycle Fees	\$ 50.00	\$ 300.00	\$ -	\$ 600.00	\$ -	\$ 300.00	\$ 100.00	\$ 100.00	\$ 100.00
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 7,703.15	\$ 2,878.15	\$ 3,027.50	\$ 4,772.50	\$ 1,500.00	\$ 4,370.00	\$ 1,600.00	\$ 1,600.00	\$ 1,600.00
Total Cost of Department	\$ 23,370.87	\$ 18,053.13	\$ 7,207.10	\$ 2,945.33	\$ 8,925.00	\$ 3,127.15	\$ 8,675.00	\$ 8,675.00	\$ 8,675.00
Difference vs. PY	\$ 3,554.17	\$ (5,317.74)	\$ (10,846.03)	\$ (4,261.77)	\$ 5,979.67	\$ 181.82	\$ (250.00)	\$ (250.00)	\$ (250.00)
Percentage Change	17.94%	-22.75%	-60.08%	-59.13%	203.02%	6.17%	-2.80%	-2.80%	-2.80%

PLANNING BOARD
Article 17

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 Board Request	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Secretary/Clerical	\$ 280.00	\$ 420.00	\$ 315.00	\$ 210.00	\$ 420.00	\$ 245.00	\$ 420.00	\$ 420.00	\$ -	\$ -
FICA	\$ 21.42	\$ 32.13	\$ 24.10	\$ 16.07	\$ -	\$ 18.74	\$ -	\$ -	\$ -	\$ -
Seminars/Training	\$ 220.00	\$ -	\$ -	\$ 55.00	\$ 330.00	\$ 140.00	\$ 330.00	\$ 330.00	\$ 350.00	\$ 350.00
Advertising	\$ 234.68	\$ 74.36	\$ -	\$ -	\$ -	\$ 111.88	\$ -	\$ -	\$ -	\$ -
Subscriptions	\$ 8.00	\$ 15.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Office Supplies	\$ -	\$ -	\$ -	\$ -	\$ 50.00	\$ -	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00
Postage	\$ 1.57	\$ -	\$ -	\$ -	\$ -	\$ 61.30	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Legal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 237.50	\$ -	\$ -	\$ -	\$ -
Subdivision Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 765.67	\$ 541.49	\$ 339.10	\$ 281.07	\$ 800.00	\$ 814.42	\$ 800.00	\$ 800.00	\$ 400.00	\$ 400.00
Difference vs. PY	\$ 699.67	\$ (224.18)	\$ (202.39)	\$ (58.03)	\$ 518.93		\$ -	\$ -	\$ (400.00)	\$ (400.00)
Percentage Change	1060.11%	-29.28%	-37.38%	-17.11%	184.63%		0.00%	0.00%	-50.00%	-50.00%
Actual Budget	\$ 1,290.00	\$ 1,290.00	\$ 1,290.00	\$ 800.00						
Subdivision Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Flood Plain Fees	\$ 25.00	\$ 75.00	\$ 75.00	\$ -	\$ -	\$ 150.00	\$ -	\$ -	\$ -	\$ -
Site Plan Review Fees	\$ 1,250.00	\$ -	\$ -	\$ -	\$ -	\$ 2,138.00	\$ -	\$ -	\$ -	\$ -
Mass Gathering Fees	\$ -	\$ -	\$ 175.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 1,275.00	\$ 75.00	\$ 250.00	\$ -	\$ -	\$ 2,288.00	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ (509.33)	\$ 466.49	\$ 89.10	\$ 281.07	\$ 800.00	\$ (1,473.58)	\$ 800.00	\$ 800.00	\$ 400.00	\$ 400.00
Difference vs. PY	\$ 374.67	\$ 975.82	\$ (377.39)	\$ 191.97	\$ 518.93	\$ (1,562.68)	\$ -	\$ -	\$ (400.00)	\$ (400.00)
Percentage Change	-42.38%	-191.59%	-80.90%	215.45%	184.63%	-1753.85%	0.00%	0.00%	-50.00%	-50.00%

SOCIAL SERVICES
Article 18

Description	2016	2017	2018	2019	2020	2020 Prelim, as of 12/31/20	2021 Org Request	2021 TM Recommend	2021 BOS Recommend	2021 BC Recommend
Memorial Day	\$ 650.00	\$ 650.00	\$ 500.00	\$ 600.00	\$ 600.00	\$ 129.56	\$ 600.00	\$ 600.00	\$ 600.00	\$ 600.00
Grave Flags	\$ 400.00	\$ 400.00	\$ 400.00	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
Downtown Flags	\$ 400.00	\$ 500.00	\$ 500.00	\$ 750.00	\$ 1,200.00	\$ 183.00	\$ 750.00	\$ 750.00	\$ 750.00	\$ 750.00
Masons- Bikes for Books	\$ 100.00	\$ 100.00	-	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
Historical Society	-	\$ 600.00	\$ 1,000.00	\$ 1,500.00	\$ 2,000.00	\$ 2,000.00	\$ 1,800.00	\$ 1,800.00	\$ 1,800.00	\$ 1,800.00
KV/CAP - Transportation	\$ 1,000.00	\$ 1,000.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 1,500.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Maine Public	-	\$ 100.00	-	-	-	-	\$ 100.00	-	\$ 100.00	\$ 100.00
Hospice of Somerset	\$ 100.00	-	-	-	-	-	\$ 1,200.00	-	-	-
American Red Cross	\$ 100.00	-	-	-	-	-	-	-	-	-
Family Violence	\$ 100.00	-	-	-	-	-	-	-	-	-
KV/CAP - CFS	\$ 100.00	-	-	-	-	-	\$ 1,800.00	-	-	-
Spectrum Generations	\$ 100.00	\$ 100.00	-	-	-	-	\$ 802.00	-	-	-
Kennebec Behavioral	\$ 100.00	-	-	-	-	-	\$ 100.00	-	-	-
Food Cupboard	\$ 2,000.00	\$ 2,000.00	-	-	-	-	-	-	-	-
Children's Center	\$ 75.00	-	-	-	-	-	-	-	-	-
Somerset Econ Develop	\$ 100.00	-	-	-	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
Community Health & Cou	-	-	-	-	-	-	\$ 200.00	-	-	-
Sexual Assault Crisis	-	-	-	-	-	-	\$ 1,178.45	-	-	-
Lifeflight Foundation	-	-	-	-	-	-	\$ 842.00	-	-	-
Warming/Cooling Center	-	-	-	-	\$ 500.00	\$ 500.00	\$ 500.00	-	-	-
Transfer to Contingency	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 5,325.00	\$ 5,450.00	\$ 2,900.00	\$ 3,900.00	\$ 5,450.00	\$ 3,962.56	\$ 12,022.45	\$ 4,800.00	\$ 4,900.00	\$ 4,900.00
Difference vs. PY	\$ 344.00	\$ 125.00	\$ (2,550.00)	\$ 1,000.00	\$ 1,550.00	\$ 1,062.56	\$ 8,122.45	\$ (650.00)	\$ (550.00)	\$ (550.00)
Percentage Change	6.91%	2.35%	-46.79%	34.48%	39.74%		208.27%	-11.93%	-10.09%	-10.09%
Actual Budget	\$ 5,325.00	\$ 5,450.00	\$ 2,900.00	\$ 3,900.00						
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 5,325.00	\$ 5,450.00	\$ 2,900.00	\$ 3,900.00	\$ 5,450.00	\$ 3,962.56	\$ 12,022.45	\$ 4,800.00	\$ 4,900.00	\$ 4,900.00
Difference vs. PY	\$ 344.00	\$ 125.00	\$ (2,550.00)	\$ 1,000.00	\$ 1,550.00	\$ 1,062.56	\$ 8,122.45	\$ (650.00)	\$ (550.00)	\$ (550.00)
Percentage Change	6.91%	2.35%	-46.79%	34.48%	39.74%		208.27%	-11.93%	-10.09%	-10.09%

SUMMER GROUNDS
Article 19

Description	2016	2017	2018	2019	2020	2020 Actual	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Part Time	\$ 28,960.05	\$ 34,207.83	\$ 2,120.25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FICA	\$ 2,215.46	\$ 2,617.01	\$ 162.25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unemployment	\$ 674.76	\$ 825.21	\$ 573.92	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Workers' Comp	\$ 2,578.00	\$ 1,552.00	\$ 1,644.86	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Seminars/Training	\$ 40.03	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance- Gen liab	\$ 192.09	\$ 276.04	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel	\$ 75.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Telephone	\$ 192.09	\$ 276.04	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Supplies	\$ 1,045.89	\$ 936.65	\$ 2.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Vehicle Fuel	\$ 658.76	\$ 951.08	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment Fuel	\$ 830.17	\$ 549.59	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equip Maint/Repair	\$ 1,330.54	\$ 1,235.63	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Equipment	\$ 584.99	\$ 697.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ 40,000.00	\$ 44,000.00	\$ 46,000.00	\$ 46,000.00	\$ 44,800.00	\$ 44,800.00	\$ 44,800.00
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 39,378.23	\$ 44,124.08	\$ 44,503.28	\$ 44,000.00	\$ 46,000.00	\$ 46,000.00	\$ 44,800.00	\$ 44,800.00	\$ 44,800.00
Difference vs. PY	\$ (295.02)	\$ 4,745.85	\$ 379.20	\$ (503.28)	\$ 2,000.00	\$ 1,496.72	\$ (1,200.00)	\$ (1,200.00)	\$ (1,200.00)
Percentage Change	-0.74%	12.05%	0.86%	-1.13%	4.55%	-	-2.61%	-2.61%	-2.61%
Actual Budget	\$ 43,315.00	\$ 48,365.00	\$ 49,480.00	\$ 44,000.00					
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 39,378.23	\$ 44,124.08	\$ 44,503.28	\$ 44,000.00	\$ 46,000.00	\$ 46,000.00	\$ 44,800.00	\$ 44,800.00	\$ 44,800.00
Difference vs. PY	\$ (295.02)	\$ 4,745.85	\$ 379.20	\$ (503.28)	\$ 2,000.00	\$ 1,496.72	\$ (1,200.00)	\$ (1,200.00)	\$ (1,200.00)
Percentage Change	-0.74%	12.05%	0.86%	-1.13%	4.55%	3.36%	-2.61%	-2.61%	-2.61%

DEBT SERVICE
Article 20

Description	2016	2017	2018	2019	2020	2020 Actual	2021 TM1 Request	2021 BOS Recommend	2021 BC Recommend
Tax Anticipation Note	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sewer Bond- initial	\$ 83,422.86	\$ 83,410.00	\$ 83,398.12	\$ 83,387.00	\$ 82,848.00	\$ 82,848.00	\$ 89,772.00	\$ 89,772.00	\$ 89,772.00
Sewer Bond- upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,772.00	\$ 89,772.00	\$ 89,772.00
Copier Loan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 83,422.86	\$ 83,410.00	\$ 83,398.12	\$ 83,387.00	\$ 82,848.00	\$ 82,848.00	\$ 89,772.00	\$ 89,772.00	\$ 89,772.00
Difference vs. PY	\$ (11.14)	\$ (12.86)	\$ (11.88)	\$ (11.12)	\$ (539.00)	\$ 6,924.00	\$ 6,924.00	\$ 6,924.00	\$ 6,924.00
Percentage Change	-0.01%	-0.02%	-0.01%	-0.01%	-0.65%		8.36%	8.36%	8.36%
Actual Budget	\$ 83,425.00	\$ 83,410.00	\$ 83,398.12	\$ 83,387.00					

Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 83,422.86	\$ 83,410.00	\$ 83,398.12	\$ 83,387.00	\$ 82,848.00	\$ 82,848.00	\$ 89,772.00	\$ 89,772.00	\$ 89,772.00
Difference vs. PY	\$ (11.14)	\$ (12.86)	\$ (11.88)	\$ (11.12)	\$ (539.00)	\$ (550.12)	\$ 6,924.00	\$ 6,924.00	\$ 6,924.00
Percentage Change	-0.01%	-0.02%	-0.01%	-0.01%	-0.65%	-0.66%	8.36%	8.36%	8.36%

Original Date: 4/28/2020
Original Amount: \$2.8 M
Original Date: 4/28/2020
Original Amount: \$240,000

	2021 Payment				Balance after Payment
Rate	Principal	Interest	Total		
1.375%	\$ 82,684.00	\$ 38,000.00	\$ 120,684.00		\$2,717,316.00
1.375%	\$ 7,088.00	\$ 3,300.00	\$ 10,388.00		\$232,912.00
	<u>\$ 89,772.00</u>	<u>\$ 41,300.00</u>	<u>\$ 131,072.00</u>		<u>\$2,950,228.00</u>

UNCLASSIFIED
Article 21

Description	2016	2017	2018	2019	2020	2020 Actual	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Central ME Regional Air	\$ 22,200.00	\$ 22,200.00	\$ 22,200.00	\$ 22,200.00	\$ 22,200.00	\$ 22,200.00	\$ 22,200.00	\$ 22,200.00	\$ 22,200.00
Solid Waste Contract	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00
Maine Municipal Dues	\$ 3,400.00	\$ 3,500.00	\$ 3,550.00	\$ 3,608.00	\$ 3,750.00	\$ 3,686.00	\$ 3,750.00	\$ 3,750.00	\$ 3,750.00
KVCOG Dues	\$ 4,191.00	\$ 4,244.00	\$ 4,191.00	\$ 4,320.00	\$ 4,368.00	\$ 4,191.00	\$ 4,333.00	\$ 4,333.00	\$ 4,333.00
Transfer to Contingency	\$ -	\$ -	\$ -	\$ (8.00)	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 29,792.00	\$ 29,945.00	\$ 29,942.00	\$ 30,121.00	\$ 30,319.00	\$ 30,078.00	\$ 30,284.00	\$ 30,284.00	\$ 30,284.00
Difference vs. PY	\$ 215.00	\$ 153.00	\$ (3.00)	\$ 179.00	\$ 198.00	\$ 136.00	\$ (35.00)	\$ (35.00)	\$ (35.00)
Percentage Change	0.73%	0.51%	-0.01%	0.60%	0.66%	0.45%	-0.12%	-0.12%	-0.12%
Actual Budget	\$ 29,792.00	\$ 29,945.00	\$ 30,028.00	\$ 30,121.00					
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 29,792.00	\$ 29,945.00	\$ 29,942.00	\$ 30,121.00	\$ 30,319.00	\$ 30,078.00	\$ 30,284.00	\$ 30,284.00	\$ 30,284.00
Difference vs. PY	\$ 215.00	\$ 153.00	\$ (3.00)	\$ 179.00	\$ 198.00	\$ 136.00	\$ 163.00	\$ 163.00	\$ 163.00

CAPITAL RESERVES
Article 22

Description	2017	2018	2019	2020	2021 TM Request	2021 BOS Recommend	2021 BC Recommend	Expended 2020	Balance
Central ME Regional Air	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -	\$ 102,900.97
Town Office	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 10,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 5,016.88	\$ 34,347.88
Fire- Equipment	\$ 20,000.00	\$ 20,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 20,117.50	\$ 124,311.98
Fire- Building	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -	\$ 57,524.57
Highway- Equipment	\$ 145,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 5,828.00	\$ 201,789.17
Highway- Building	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -	\$ 36,028.54
Recreation- Fields	\$ 3,200.00	\$ 3,200.00	\$ 3,200.00	\$ 13,200.00	\$ 3,200.00	\$ 3,200.00	\$ 3,200.00	\$ 12,050.35	\$ 25,834.48
Library- Building	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 1,608.59	\$ 63,673.88
Tax Revaluation	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ -	\$ 67,692.32
Total Expense	\$ 198,200.00	\$ 73,200.00	\$ 103,200.00	\$ 138,700.00	\$ 133,700.00	\$ 133,700.00	\$ 133,700.00	\$ 44,621.32	\$ 714,103.79
Difference vs. PY	\$ (175,000.00)	\$ (125,000.00)	\$ 30,000.00	\$ 35,500.00	\$ (5,000.00)	\$ (5,000.00)	\$ (5,000.00)		
Actual Budget	\$ 198,200.00	\$ 73,200.00	\$ 103,200.00						
General Fund offset	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Undesignated offset	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 73,200.00	\$ 73,200.00	\$ 103,200.00	\$ 138,700.00	\$ 133,700.00	\$ 133,700.00	\$ 133,700.00		
Difference vs. PY	\$ -	\$ -	\$ 30,000.00	\$ 35,500.00	\$ 30,500.00	\$ 30,500.00	\$ 30,500.00		

CONTINGENCY
Article 23

Description	2016	2017	2018	2019	2020	2020 Actual	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
Cemetery	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Assessing	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Planning Board	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
KMDA/FirstPark	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
County Tax	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Legal	\$ -	\$ 1,760.00	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Easement Acquisition	\$ 941.00	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Maine Municipal Dues	\$ 20.00	\$ 23.00	\$ -	\$ 8.00	\$ -		\$ -	\$ -	\$ -
Fire Department	\$ -	\$ -	\$ -	\$ 63.42	\$ -		\$ -	\$ -	\$ -
Library	\$ -	\$ -	\$ -	\$ 1,375.24	\$ -		\$ -	\$ -	\$ -
Parks	\$ 590.12	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Code Enforcement	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Christmas Tree Lights	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Administration	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Grounds Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Community Garden	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
CMGC Free Trade Zone	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Boston Post Cane	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
KVCOG Dues	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Total Expense	\$ 1,551.12	\$ 1,783.00	\$ -	\$ 1,446.66	\$ 10,000.00	\$ -	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Difference vs. PY	\$ (1,264.88)	\$ 231.88	\$ (1,783.00)	\$ 1,446.66	\$ 8,553.34	\$ -	\$ -	\$ -	\$ -
Actual Budget	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00				

Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 1,551.12	\$ 1,783.00	\$ -	\$ 1,446.66	\$ 10,000.00	\$ -	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Difference vs. PY	\$ (1,264.88)	\$ 231.88	\$ (1,783.00)	\$ 1,446.66	\$ 8,553.34	\$ -	\$ 8,553.34	\$ 8,553.34	\$ 8,553.34
Percentage Change	-44.92%	14.95%	-100.00%	#DIV/0!	591.25%	#DIV/0!	591.25%	591.25%	591.25%

ROADS
Article 24

Description	2016	2017	2018	2019	2020	2020 Actual	2021 TM/ Request	2021 BOS Recommend	2021 BC Recommend
Overlay/Crack Sealing	\$ 60,000.00	\$ 60,000.00	\$ 108,416.31	\$ 363,990.90	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Improvement	\$ 500,000.00	\$ 500,000.00	\$ 471,211.63	\$ 25,204.66	\$ 560,000.00	\$ 570,348.95	\$ 560,000.00	\$ 560,000.00	\$ 560,000.00
Gravel Surge	\$ -	\$ -	\$ -	\$ 18,779.13	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 560,000.00	\$ 560,000.00	\$ 579,627.94	\$ 407,974.69	\$ 560,000.00	\$ 570,348.95	\$ 560,000.00	\$ 560,000.00	\$ 560,000.00
Difference vs. PY	\$ -	\$ -	\$ 19,627.94	\$ (171,653.25)	\$ 152,025.31	\$ (9,278.99)	\$ -	\$ -	\$ -
Actual Budget	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 310,000.00					
Host Benefit offset	\$ 250,000.00	\$ 250,000.00	\$ 221,211.63	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
Reserve offset	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 250,000.00	\$ 250,000.00	\$ 221,211.63	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
Total Cost of Department	\$ 310,000.00	\$ 310,000.00	\$ 358,416.31	\$ 157,974.69	\$ 560,000.00	\$ 570,348.95	\$ 560,000.00	\$ 560,000.00	\$ 560,000.00
Difference vs. PY	\$ 250,000.00	\$ -	\$ 48,416.31	\$ (200,441.62)	\$ 402,025.31	\$ 211,932.64	\$ -	\$ -	\$ -

REVENUES
Article 27

Description	2016	2017	2018	2019	2020	2020 Actual	2021 TM Request	2021 BOS Recommend	2021 BC Recommend
ADMINISTRATION									
Supplemental Tax	\$ 2,995.49	\$ 4,327.96	\$ 1,770.73	\$ 2,159.17	\$ -	\$ 935.95	\$ -	\$ -	\$ -
Tax Interest	\$ 24,464.73	\$ 24,824.45	\$ 23,588.30	\$ 26,766.79	\$ 22,000.00	\$ 26,546.64	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00
Boat Excise	\$ 4,111.20	\$ 3,815.30	\$ 3,959.30	\$ 3,875.60	\$ 3,250.00	\$ 4,062.40	\$ 3,250.00	\$ 3,250.00	\$ 3,250.00
Franchise Fee	\$ 16,225.86	\$ 17,372.66	\$ 18,321.73	\$ 19,799.83	\$ 17,000.00	\$ 20,655.85	\$ 18,000.00	\$ 18,000.00	\$ 18,000.00
Town Permits	\$ 50.00	\$ 61.00	\$ 160.00	\$ 541.39	\$ -	\$ 50.00	\$ -	\$ -	\$ -
BIVV Agent Fee	\$ 12,975.00	\$ 12,953.00	\$ 13,105.25	\$ 14,635.00	\$ 12,500.00	\$ 19,266.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00
IF&W Reg Agent Fee	\$ 967.00	\$ 954.85	\$ 953.31	\$ 949.00	\$ 900.00	\$ 923.00	\$ 850.00	\$ 850.00	\$ 850.00
IF&W License Agent Fee	\$ 841.25	\$ 708.65	\$ 741.94	\$ 686.00	\$ 600.00	\$ 551.00	\$ 500.00	\$ 500.00	\$ 500.00
Copy Fee	\$ 779.50	\$ 865.00	\$ 593.88	\$ 463.30	\$ 350.00	\$ 270.00	\$ 250.00	\$ 250.00	\$ 250.00
Copy Fee	\$ 287.00	\$ 187.75	\$ 195.75	\$ 221.25	\$ 150.00	\$ 164.90	\$ 150.00	\$ 150.00	\$ 150.00
Len Cost	\$ 12,541.40	\$ 12,001.67	\$ 12,982.60	\$ 9,963.34	\$ 9,000.00	\$ 10,671.10	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00
Notary Fee	\$ 9.00	\$ 9.00	\$ 6.00	\$ 12.00	\$ -	\$ 10.00	\$ -	\$ -	\$ -
Mail Fee	\$ -	\$ -	\$ -	\$ 67.00	\$ -	\$ -	\$ -	\$ -	\$ -
Bridge Walk	\$ 45.00	\$ 22.50	\$ 3.50	\$ -	\$ -	\$ 3.50	\$ -	\$ -	\$ -
Work Comp Dividend	\$ 5,094.00	\$ 2,147.00	\$ 1,465.00	\$ 3,364.00	\$ -	\$ 1,338.00	\$ -	\$ -	\$ -
Property Pool Dividend	\$ 1,749.00	\$ 1,591.00	\$ 1,831.00	\$ -	\$ -	\$ 2,092.00	\$ -	\$ -	\$ -
Use of Undesignated	\$ -	\$ 1,682.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous	\$ 427.76	\$ 25,540.80	\$ 1,956.24	\$ 1,882.81	\$ 600.00	\$ 2,086.57	\$ 600.00	\$ 600.00	\$ 600.00
Interest Income	\$ 1,169.77	\$ 4,339.78	\$ 23,035.55	\$ 24,115.20	\$ 16,000.00	\$ 26,188.38	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00
Town Property Sold	\$ 110.00	\$ -	\$ 150.00	\$ 200.00	\$ -	\$ -	\$ -	\$ -	\$ -
Dog License Clerk Fee	\$ 1,244.00	\$ 1,453.00	\$ 663.00	\$ 721.00	\$ 700.00	\$ 359.00	\$ 600.00	\$ 600.00	\$ 600.00
Vital Records- Birth	\$ 621.00	\$ 609.20	\$ 626.00	\$ 672.60	\$ 500.00	\$ 514.80	\$ 450.00	\$ 450.00	\$ 450.00
Vital Records- Death	\$ 129.40	\$ 429.40	\$ 275.60	\$ 212.40	\$ 200.00	\$ 380.00	\$ 250.00	\$ 250.00	\$ 250.00
Vital Records- Marriage	\$ 468.20	\$ 524.20	\$ 573.80	\$ 788.00	\$ 300.00	\$ 537.20	\$ 250.00	\$ 250.00	\$ 250.00
TIF Offset	\$ -	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
Vital Filing- Death	\$ 42.00	\$ 196.00	\$ -	\$ 14.00	\$ -	\$ 14.00	\$ -	\$ -	\$ -
Vital Filing- Marriage	\$ 972.00	\$ 975.40	\$ 756.00	\$ 1,080.00	\$ 700.00	\$ 720.00	\$ 600.00	\$ 600.00	\$ 600.00
Foreclosure Adv Cost	\$ 563.19	\$ 1,017.58	\$ 200.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bid Excess	\$ 14,945.60	\$ 67,753.02	\$ 5,396.14	\$ -	\$ -	\$ 8,199.75	\$ -	\$ -	\$ -
PUBLIC SAFETY									
Animal Control Fines	\$ 248.63	\$ -	\$ -	\$ 2,967.00	\$ -	\$ 1,868.00	\$ -	\$ -	\$ -
FIRE									
Miscellaneous	\$ 86.00	\$ 231.67	\$ 723.95	\$ 4,398.50	\$ -	\$ 10.00	\$ -	\$ -	\$ -
Mercer Fire	\$ 19,635.00	\$ 19,635.00	\$ 21,361.42	\$ 27,246.24	\$ 38,409.00	\$ 38,409.39	\$ 50,285.00	\$ 50,285.00	\$ 50,285.00
Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975.00	\$ -	\$ -	\$ -
Reimbursements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,438.00	\$ -	\$ -	\$ -
PUBLIC WORKS									
Motor Vehicle Excise	\$ 611,883.42	\$ 634,942.76	\$ 648,843.83	\$ 690,614.10	\$ 610,000.00	\$ 677,606.92	\$ 620,000.00	\$ 620,000.00	\$ 620,000.00
Miscellaneous	\$ 803.92	\$ 2,203.24	\$ 231.00	\$ 5,737.50	\$ -	\$ 1,583.24	\$ -	\$ -	\$ -
Town Equipment Sale	\$ 55.00	\$ 220.00	\$ -	\$ 40.00	\$ -	\$ -	\$ -	\$ -	\$ -

[illegible]

STATE OF MAINE															
Revenue Sharing	\$ 138,490.35	\$ 137,915.14	\$ 129,527.69	\$ 168,777.86	\$ 150,000.00	\$ 214,931.80	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00
Tree Growth Reimb	\$ 12,427.67	\$ 12,183.68	\$ 19,725.46	\$ 16,859.43	\$ 12,000.00	\$ 16,944.58	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
Veterans Reimb	\$ 3,194.00	\$ 3,134.00	\$ 3,880.00	\$ 2,396.00	\$ 2,000.00	\$ 3,553.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Business Equip Reimb	\$ 24,933.00	\$ 37,523.00	\$ 18.00	\$ 80,326.00	\$ 30,000.00	\$ 29,064.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
Homestead Reimb	\$ 85,517.00	\$ 118,013.00	\$ 123,740.00	\$ 142,605.00	\$ 120,000.00	\$ 194,055.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00	\$ 140,000.00
Local Roads Assistance	\$ 54,041.00	\$ 54,732.00	\$ 54,256.00	\$ 55,816.00	\$ 45,000.00	\$ 52,144.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00
State Revenue	\$ 318,603.02	\$ 363,500.82	\$ 331,147.15	\$ 466,780.29	\$ 359,000.00	\$ 510,692.38	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00
Local Revenue	\$ 1,536,489.39	\$ 1,608,604.66	\$ 1,433,054.91	\$ 1,507,796.72	\$ 1,301,284.00	\$ 1,581,961.38	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00	\$ 1,363,635.00
State Revenue	\$ 318,603.02	\$ 363,500.82	\$ 331,147.15	\$ 466,780.29	\$ 359,000.00	\$ 510,692.38	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00	\$ 374,000.00
TOTAL REVENUES	\$ 1,855,092.41	\$ 1,972,105.48	\$ 1,764,202.06	\$ 1,974,577.01	\$ 1,660,284.00	\$ 2,092,653.76	\$ 1,737,635.00	\$ 1,737,635.00	\$ 1,737,635.00	\$ 1,737,635.00	\$ 1,737,635.00	\$ 1,737,635.00	\$ 1,737,635.00	\$ 1,737,635.00	\$ 1,737,635.00

INTERGOVERNMENTAL

Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Education-SAO 54	\$ 1,560,317.61	\$ 1,483,749.26	\$ 1,405,090.00	\$ 1,402,769.00	\$ 1,459,683.00	\$ 1,501,320.06	\$ 1,520,686.95	\$ 1,506,724.05	\$ 1,546,221.96	\$ 1,644,763.52	\$ 1,730,452.54	\$ 1,730,452.54
FirstPark/RDA	\$ 36,596.06	\$ 16,150.58	\$ 15,706.00	\$ 18,500.00	\$ 16,341.00	\$ 16,620.77	\$ 17,064.47	\$ 17,568.69	\$ 18,022.20	\$ 18,076.63	\$ 18,555.77	\$ 18,555.77
County Tax Somerset	\$ 400,603.13	\$ 391,795.05	\$ 393,691.00	\$ 405,670.00	\$ 386,797.00	\$ 375,201.45	\$ 414,936.23	\$ 457,146.68	\$ 469,065.37	\$ 469,965.27	\$ 510,857.12	\$ 510,857.12
Transfer to Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expense	\$ 1,978,116.80	\$ 1,891,694.89	\$ 1,814,487.00	\$ 1,826,939.00	\$ 1,864,821.00	\$ 1,893,142.28	\$ 1,952,687.65	\$ 1,981,739.42	\$ 2,033,319.53	\$ 2,132,755.42	\$ 2,259,865.43	\$ 2,259,865.43

CHANGE VS PREVIOUS YR (%)

Education-SAO 54	\$ 90,806.81	\$ (77,168.35)	\$ (78,659.26)	\$ (2,321.00)	\$ 56,914.00	\$ 41,637.06	\$ 19,366.89	\$ (13,962.90)	\$ 39,497.91	\$ 98,541.56	\$ 85,689.02	\$ -
FirstPark/RDA	\$ (729.23)	\$ (445.48)	\$ (444.58)	\$ 2,794.00	\$ (2,159.00)	\$ 219.77	\$ 443.70	\$ 504.22	\$ 463.51	\$ (5.57)	\$ 529.14	\$ -
County Tax Somerset	\$ (4,540.64)	\$ (8,808.08)	\$ 1,895.95	\$ 11,979.00	\$ (16,873.00)	\$ (13,595.55)	\$ 39,734.78	\$ 42,510.45	\$ 11,618.69	\$ 899.90	\$ 40,891.85	\$ -
Total Intergovernmental C/	\$ 85,536.94	\$ (86,421.91)	\$ (77,207.89)	\$ 12,452.00	\$ 37,882.00	\$ 28,321.28	\$ 59,545.37	\$ 29,051.77	\$ 51,580.11	\$ 99,435.89	\$ 127,110.01	\$ -

CHANGE VS PREVIOUS YR (%)

Education-SAO 54	6.18%	-4.94%	-5.30%	-0.17%	4.06%	2.85%	1.29%	-0.92%	2.62%	6.37%	5.21%	0.00%
FirstPark/RDA	-4.21%	-2.88%	-2.75%	17.79%	-11.67%	1.71%	2.67%	2.95%	2.64%	-0.03%	2.94%	0.00%
County Tax Somerset	-1.12%	-2.20%	0.48%	3.04%	-4.16%	-3.50%	10.59%	10.25%	2.54%	0.19%	8.70%	0.00%
Total Intergovernmental C/	4.52%	-4.37%	-4.08%	0.69%	2.07%	1.52%	3.15%	1.49%	2.60%	4.89%	5.96%	0.00%

NORRIDGEWOCK TOWN WARRANT

MARCH 1, 2021

To: Peter Lyman, a citizen of the Town of Norridgewock, in the County of Somerset, and State of Maine

GREETINGS:

In the name of the State of Maine, you are hereby requested to notify and warn the Inhabitants of the Town of Norridgewock in Somerset County, qualified by law to vote in Town affairs, to assemble at the Mill Stream School Gymnasium located at 26 Mercer Road in said Town on Monday the 1st day of March 2021, at 8:00 a.m., Eastern Standard Time, then and there to act upon Articles 1 through 3, as set out below. Polls shall remain open until 7:00 p.m.

The Inhabitants of the Town of Norridgewock, qualified by law to vote in Town affairs, are hereby also warned to assemble at the Mill Stream School Gymnasium at 7:30 p.m. on Monday, March 1, 2021, to act on Articles 4 through 46, as set out below, to wit:

Article 1. To elect a Moderator to preside at said meeting.

Article 2. To elect all necessary Town Officers as required, to be elected by secret ballot.

Article 3. To vote by secret ballot on the following referendum question: Shall an ordinance entitled “*Town of Norridgewock Building and Property Maintenance Ordinance*” be enacted?
(The proposed ordinance is available for review and inspection at the Town’s Clerk’s Office and will be available at the Town Meeting.)

Board of Selectmen recommends approval 5-0

Article 4. To see if the Town will vote to allow non-residents who have information pertaining to Article 5 through Article 46 to speak.

Article 5. To see if the Town will vote to raise and appropriate \$347,300.00 for the Administration Department.
Board of Selectmen recommends \$347,300.00
Budget Committee recommends \$347,300.00

(Note: The absence of a vote in parentheses after either the Board of Selectmen or the Budget Committee recommendation on an article means that the vote was unanimous.)

Article 6. To see if the Town will vote to raise and appropriate \$16,325.00 for the Elected Officials Department.
Board of Selectmen recommends \$16,325.00
Budget Committee recommends \$13,825.00

Article 7. To see if the Town will vote to raise and appropriate \$24,000.00 for the Tax Assessing Department.
Board of Selectmen recommends \$24,000.00
Budget Committee recommends \$24,000.00

Article 8. To see if the Town will vote to raise and appropriate \$633,800.00 for the Public Works Department.
Board of Selectmen recommends \$633,800.00
Budget Committee recommends \$633,800.00

Article 9. To see if the Town will vote to raise and appropriate \$111,032.00 and to appropriate \$4,000.00 from Animal Welfare Account for the Public Safety Department.
Board of Selectmen recommends \$115,032.00
Budget Committee recommends \$115,032.00

- Article 10.** To see if the Town will vote to raise and appropriate \$235,797.00 for the Fire Department.
Board of Selectmen recommends \$235,797.00
Budget Committee recommends \$235,797.00 (4-2)
- Article 11.** To see if the Town will vote to raise and appropriate \$2,250.00 for the Cemetery Department.
Board of Selectmen recommends \$2,250.00
Budget Committee recommends \$2,250.00
- Article 12.** To see if the Town will vote to raise and appropriate \$5,600.00 for the General Assistance Department.
Board of Selectmen recommends \$5,600.00
Budget Committee recommends \$5,600.00
- Article 13.** To see if the Town will vote to raise and appropriate \$19,725.00 for the Recreation Department.
Board of Selectmen recommends \$19,725.00
Budget Committee recommends \$19,725.00
- Article 14.** To see if the Town will vote to raise and appropriate \$3,700.00 for the Parks Department.
Board of Selectmen recommends \$3,700.00
Budget Committee recommends \$3,700.00
- Article 15.** To see if the Town will vote to raise and appropriate \$36,625.00 for the Library Department.
Board of Selectmen recommends \$36,625.00
Budget Committee recommends \$36,625.00 (4-2)
- Article 16.** To see if the Town will vote to raise and appropriate \$10,275.00 for the Code Enforcement Department.
Board of Selectmen recommends \$10,275.00
Budget Committee recommends \$10,275.00

- Article 17.** To see if the Town will vote to raise and appropriate \$400.00 for the Planning Board.
Board of Selectmen recommends \$400.00
Budget Committee recommends \$400.00
- Article 18.** To see if the Town will vote to raise and appropriate \$4,900.00 for the Social Services Department.
Board of Selectmen recommends \$4,900.00
Budget Committee recommends \$4,900.00
- Article 19.** To see if the Town will vote to raise and appropriate \$44,800.00 for the Summer Grounds Maintenance Department.
Board of Selectmen recommends \$44,800.00
Budget Committee recommends \$44,800.00
- Article 20.** To see if the Town will vote to raise and appropriate \$89,772.00 for the Debt Service on the Sewer Bond.
Board of Selectmen recommends \$89,772.00
Budget Committee recommends \$89,772.00
- Article 21.** To see if the Town will vote to raise and appropriate \$30,284.00 for Unclassified Accounts.
Board of Selectmen recommends \$30,284.00
Budget Committee recommends \$30,284.00

Article 22. To see if the Town will vote to raise and appropriate \$133,700.00 for Capital Reserve Accounts.
 Board of Selectmen recommends \$133,700.00
 Budget Committee recommends \$133,700.00

	Board of Selectmen	Budget Committee	Balance, 12/31/2020
Central Maine Air.	\$10,000.00	\$10,000.00	\$103,779.72
Fire- Equipment	\$50,000.00	\$50,000.00	\$116,657.24
Fire- Building	\$10,000.00	\$10,000.00	\$58,723.49
Highway- Equipt.	\$20,000.00	\$20,000.00	\$196,929.68
Highway- Building	\$10,000.00	\$10,000.00	\$36,272.86
Rec Field Repair	\$3,200.00	\$3,200.00	\$26,111.62
Libraries	\$7,500.00	\$7,500.00	\$64,228.00
Tax Revaluation	\$8,000.00	\$8,000.00	\$68,797.97
Town Office	\$15,000.00	\$15,000.00	\$34,664.99
Total	\$133,700.00	\$133,700.00	\$706,165.57

Article 23. To see if the Town will vote to raise and appropriate \$10,000.00 for the Contingency Account, to be used with Board of Selectmen approval for unexpected and unforeseen expenditures.
 Board of Selectmen recommends \$10,000.00
 Budget Committee recommends \$10,000.00

Article 24. To see if the Town will vote to raise and appropriate \$560,000.00 for the Road Improvement Reserve Account.
Road Improvement Reserve Account Balance, as of 12/31/2020: \$71,202.92
 Board of Selectmen recommends \$560,000.00
 Budget Committee recommends \$560,000.00

Article 25. To see if the Town will vote to appropriate up to \$65,000.00, to be appropriated from Unassigned Fund balance (surplus), to select a qualified contractor through the sealed bid process and complete the ballfield drainage project at Hatfield Park.
Board of Selectmen recommends \$50,000.00
Budget Committee recommends \$65,000.00

Article 26. To see if the Town will vote to authorize (and suspend, if necessary) a salt and sand for household use program on such terms and conditions as it deems appropriate during the winter months.
Board of Selectmen recommends approval
Budget Committee recommends approval

Article 27. To see if the Town will vote to appropriate \$1,737,635.00 in anticipated revenues to reduce the tax commitment.
Board of Selectmen recommends \$1,737,635.00
Budget Committee recommends \$1,737,635.00

Article 28. To see if the Town will vote to authorize the Board of Selectmen to accept or reject any conditional grants/gifts of money, personal property, to the Town and to appropriate and expend funds for the purpose for which the gift/grant was made, in accordance with any conditions imposed by the donor.

Article 29. To see if the Town will vote to appropriate the following categories of local, State, and Federal funds: Public Library Aid, Emergency Management Funds, Veterans' Exemption Reimbursements, Local Roads Assistance Program (LRAP), Property Tax Relief Fund, or any other non-estimated revenues, local, State, or Federal funds not previously listed.

Article 30. To see if the Town will vote to appropriate all monies received in 2021 from the Treasurer, State of Maine snowmobile registration refund program to the Norridgewock Sportsmen's Association for the maintenance of their system or network of snowmobile trails, with the condition that those trails are open in the snow season to the public for outdoor recreational purposes at no charge, and to authorize the Board of Selectmen to enter into an agreement with the Association under such terms and conditions as the Board of Selectmen deems advisable for that purpose.

Article 31. To see if the Town will vote to authorize the Board of Selectmen to appropriate an amount not to exceed \$200,000.00 from Unassigned Fund balance (surplus) to reduce the amount required to be raised from property taxes.
Board of Selectmen recommends approval
Budget Committee recommends approval

Article 32. To see if the Town will vote to increase the property tax levy limit established for the Town by State law in the event that the municipal budget approved under these warrant articles will result in a tax commitment that is greater than the property tax levy limit. *Note: This vote must be taken by written ballot.*

Article 33. To see if the Town will vote to authorize the Board of Selectmen to spend any amount not to exceed three-twelfths (3/12) of the budgeted amount in each category of the 2021 annual budget during the period from January 1, 2022, until the date of the 2022 Annual Town Meeting.

Article 34.

To see what method the Town will vote adopt for the collection of taxes for the Fiscal Year 2021:

- A. All taxes are due by September 15, 2021, or 40 days after commitment, whichever is later.
- B. Advance payment or partial payment may be made.
- C. Interest will be charged at 6%, the maximum rate as set forth by the State of Maine, beginning September 16, 2021, or 41 days after commitment, whichever is later.
- D. All taxes outstanding as of January 1, 2022, will be listed in the Town's Annual Report.

Article 35.

To see if the Town vote to set the interest rate to be paid by the Town on abated taxes at 2% for the period of assessment and to authorize such interest paid or abatements granted to be appropriated from the Property Tax Overlay Account or, if necessary, from Unassigned Fund balance (surplus).

Article 36.

To see if the Town will vote to authorize the Board of Selectmen, on behalf of the Town, to sell and dispose of any real estate acquired by the Town for non-payment of taxes and/or sewer fees thereon and to execute quitclaim deeds for said property (except that the Board of Selectmen shall use the special sale process required by 36 M.R.S.A. § 943-C for qualifying homestead property if the Board chooses to sell it to anyone other than the former owner(s)), said real estate to be sold as follows:

- 1. Prior to posting an intent to sell such real estate, the Board of Selectmen may authorize the release of the real estate back to the party from whom a property was taken should the party submit all unpaid taxes and/or sewer fees, plus interest, lien

costs, the cost of executing the quitclaim deed, and any other directly related costs.

2. A notice of intent to sell such property shall be published in a newspaper of general circulation at least three weeks prior to such sale, inviting interested parties to submit sealed bids thereon.
3. Minimum bid price must include, but is not limited to, all unpaid taxes and/or sewer fees on said property, plus interest, lien costs, the cost of the publication of the notice, plus the cost of executing the quitclaim deed.
4. The Board of Selectmen shall have the right to accept or reject any and all bids.
5. In the event that the successful bidder defaults on payment under the terms of the land sale, the Board of Selectmen may award the bid to the next responsible bidder(s).
6. If bids are not received, the Board may dispose of real estate as it deems advisable.

Article 37.

To see if the Town will vote to allow the Treasurer, after Board of Selectmen approval, to file a waiver of automatic foreclosure at the Registry of Deeds, pursuant to 36 M.R.S.A. § 944, on real estate that may be burdensome for the Town.

Article 38.

To see if the Town will vote to authorize the Board of Selectmen to dispose of Town-owned personal property with a value of more than \$500.00, by a process of sealed bids. If bids are not received, the Board may dispose of property as it deems advisable.

Article 39.

To see if the Town will vote to authorize the Board of Selectmen to dispose of Town-owned personal property, with a real value of \$500.00 or less, under such terms and conditions as it may deem advisable.

Article 40. To see if the Town will vote to allow the Board of Selectmen to negotiate, execute and administer lease agreements with individuals for use of Town-owned land for mowing/haying, cultivating, and crop growth, subject to all legally required insurance and environmental provisions.

Article 41. To see if the Town will vote to authorize the Board of Selectmen and Treasurer, on behalf of the Town, to apply for and accept State and Federal grants and grants from non-profit organizations, donations or other revenues, on behalf of the Town for municipal purposes, including when necessary, the authority to sign grant contracts, documents and or other paperwork and accept the conditions that accompany grant funds, and to appropriate and expend grant funds and or other funds for authorized purposes, as the Board of Selectmen deems in the best interests of the Town during the upcoming fiscal year.

Article 42. To see if the Town will vote to authorize the Board of Selectmen to appropriate funds from the Omnibus Development Program Transit Oriented Development and Natural Gas Tax Increment Financing (TIF) District for the purpose of funding projects permitted under the TIF Development Program for the Fiscal Year 2021, with consideration given to the expenditure recommendations of the TIF Advisory Committee.
Board of Selectmen recommends approval
Budget Committee recommends approval

Article 43. To see if the Town will vote to appropriate any interest accrued on a reserve account for the same purpose for which the reserve account was established.

Article 44. To see if the Town will vote to authorize the Board of Selectmen to enter into an agreement with the Town of Mercer to provide Mercer with fire protection services for a term of no more than three years and on such terms and conditions as the Board of Selectmen deems to be in the best interest of the Town.
Board of Selectmen recommends approval

Article 45. Shall an ordinance entitled "*Town of Norridgewock Needle Exchange Program & Needle Disposal Ordinance*" be enacted?
(The proposed ordinance is available for review and inspection at the Town Clerk's Office and will be available at the Town Meeting.)
Board of Selectmen recommends approval

Article 46. Shall an ordinance entitled "*2021 Amendments to the Town of Norridgewock Dog Nuisance Ordinance*" be enacted?
(The proposed ordinance is available for review and inspection at the Town Clerk's Office and will be available at the Town Meeting.)
Board of Selectmen recommends approval

Signed by the Board of Selectmen, this sixth day of February, 2021

/ Ronald Frederick /
/ James Lyman /
/ Matthew Everett /
/ Lindsey Lynch /
/ Sara "Sallie" Wilder /
Norridgewock Board of Selectmen



Richard A. LaBelle

Town Clerk

A True Attest Copy

Town of Norridgewock
PO Box 7 | 16 Perkins St.
Norridgewock, ME 04957
ph: (207) 634-2252 fax: (207) 634-5285
www.townofnorridgewock.com

ANIMAL CONTROL OFFICER (Buzz Bridges)	446-0739
or call Somerset Communications Center	474-6386
CENTRAL MAINE REGIONAL AIRPORT	634-5351
CODE ENFORCEMENT OFFICER	634-5735
NORRIDGEWOCK LIBRARIES	634-2828
NORRIDGEWOCK POST OFFICE	634-4201
NORRIDGEWOCK PUBLIC WORKS	634-2253
NORRIDGEWOCK WASTEWATER TREATMENT FACILITY	634-4738
For billing inquiries	634-2252
NORRIDGEWOCK WATER DISTRICT	634-2660
<i>Wednesday & Thursday 9:00 AM – 1:00 PM</i>	
NORRIDGEWOCK FIRE DEPT (Non-Emergency)	634-2208
SOMERSET COUNTY SHERIFF (Non-Emergency)	474-9591
MAINE STATE POLICE (Non-Emergency)	800-452-4664
LOCAL SCHOOLS	
Mill Stream Elementary School	634-3121
Skowhegan Area Middle School	474-3339
Skowhegan Area High School	474-5511
SAD 54 Superintendent of Schools	474-9508
Riverview Memorial School	634-2641

IN CASE OF EMERGENCY, DIAL 9-1-1